



## HSE Board Briefing Template

**Subject:** Sláintecare: (i) Draft End of Year Sláintecare Action Plan Report 2022, (ii) Draft Sláintecare Action Plan 2023.

**Submitted for meeting on:** 10 February 2023 (EMT), 17 February (P&D), and 24 February (HSE Board) 2023.

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**Why is this information being brought to the Board's attention?**

The attached draft 2022 Sláintecare Action Plan - end of year report – HSE deliverables (Appendix 1) and the attached draft Sláintecare Action Plan 2023 (Appendix 2) are being presented to EMT, P&D, and thereafter the HSE Board for consideration and comment.

**Is there an action by the Board required, if so please provide detail?**

It is recommended that EMT, P&D, and thereafter the HSE Board consider and comment on the attached (i) draft 2022 Sláintecare Action Plan - end of year report (Appendix 1) and the attached (ii) draft Sláintecare Action Plan 2023 (Appendix 2).

**Please indicate which of the Board's objectives this relates to;**

- The development and implementing of an effective Corporate Governance Framework, incorporating clinical governance and a performance management and accountability system
- Developing a plan for building public trust and confidence in the HSE and the wider health service
- Ensuring the HSE's full support for and implementation of the Government's programme of health reform as set out in the Sláintecare Implementation Strategy
- Exercising effective budgetary management, including improving the value achieved with existing resources and securing target saving, with the objective of delivering the National Service Plan within Budget

**Brief summary of link to Board objectives.**

The Sláintecare report 2017 included a commitment to a number of reform programmes, some of which are also key objective in the HSE's Corporate Plan 2021-2024. A key requirement is to monitor the implementation of these key reforms as set out in the Sláintecare Implementation Strategy and Action Plan 2021-2023.

**Background - provide context in order to ensure that the Board fully understand the issue.**

The 2022 Sláintecare Action Plan was published in June 2022, it outlined a concise set of reform outcomes and output-based deliverables in line with the two Reform Programmes defined in the Sláintecare Implementation Strategy and Action Plan 2021-2023.

### **(i) Draft 2022 Sláintecare Action Plan - end of year report – HSE deliverables (Appendix 1)**

The attached draft 2022 Sláintecare Action Plan - end of year report – HSE deliverables (Appendix 1) was drafted by the Department of Health and the HSE (inclusive of EMT members input) and outlines the progress and year end status of the agreed and defined reform project outcomes and deliverables. These deliverables have been closely monitored, tracked and reported on externally over the last 12 months using existing reporting mechanisms as much as possible.

#### **End of year summary position is as follows:**

#### **Reform Programme 1: Improving Safe, Timely Access to Care, and Promoting Health & Wellbeing**

29 projects under Reform Programme 1 were outlined in the Sláintecare Action Plan 2022 as having a Q4 deliverable, of these:

- 13 projects have delivered and will continue ongoing delivery of designated outputs in 2023
- 2 projects aligned to Enhanced Community Care have met the target for year end and are complete
- 10 projects have encountered minor delays and are due for completion Q1- Q2 2023
- 4 projects have encountered significant delays and have been escalated

#### **Reform Programme 2: Addressing Health Inequalities - towards Universal Healthcare**

6 projects under Reform Programme 2 were outlined in the Sláintecare Action Plan 2022 as having a Q4 deliverable, of these:

- 4 projects have delivered and will continue ongoing delivery of designated outputs in 2023
- 2 projects have encountered minor delays and are due for completion Q1 - Q2 2023

The draft 2022 Sláintecare Action Plan - end of year report attached (Appendix 1) is for consideration and comment by EMT, P&D, and Board Members. The end of year report is also in the process of being considered and approved by the Department's Management Board.

Once signed-off, the 2022 Sláintecare Action Plan - end of year report will be published.

### **(ii) Draft HSE Sláintecare Action Plan 2023 - (Appendix 2)**

Building on the progress of Sláintecare reform to date, the draft 2023 Sláintecare Action Plan- sets out the key Sláintecare deliverables aligned with the Sláintecare Implementation Strategy and Action Plan 2021 – 2023 which was published in May 2021.

The deliverables contained in the 2023 Action Plan are in line with the two Reform Programmes outlined in the Sláintecare Implementation Strategy and Action Plan 2021 – 2023 and the 2023 Board Strategic Scorecards. There are a number of Projects and Workstreams under each Reform Programme as set out below:

#### **Reform Programme 1: Improving Safe, Timely Access to Care, and Promoting Health & Wellbeing**

- **Project 1** – Implement Health Service Capacity Review
  - Workstream 1 – Healthy Living
  - Workstream 2 – Enhanced Community Care
  - Workstream 3 – Hospital Productivity

- **Project 2** – Scale and Mainstream Integration Innovation
- **Project 3** – Streamline Care Pathways, from prevention to discharge
- **Project 4** – Develop Elective Hospitals in Dublin, Cork and Galway
- **Project 5** – Implement a Multiannual Waiting Lists Reduction Plan
- **Project 6** – Implement the eHealth Programme
- **Project 7** – Remove private care from public hospitals – implement the Sláintecare Consultant Contract

### **Reform Programme 2: Addressing Health Inequalities - towards Universal Healthcare**

- **Project 1** – Develop a Population Health Approach for Service Planning and Funding
  - Workstream 1 – Population profiling and segmentation
  - Workstream 2 – Population needs assessment
  - Workstream 3 – Development of Population-Based Resource Allocation Funding Model
  - Workstream 4 – Develop Policy proposal and options for achieving Universal Eligibility
  - Workstream 5 – Capital Planning
  - Workstream 6 – Workforce Planning
- **Project 2** – Implement Sláintecare Healthy Communities Programme
- **Project 3** – Develop Regional Health Areas
- **Project 4** – Implement Obesity Policy and Action Plan 2016-2025

The draft Sláintecare Action Plan 2023— has been drafted by the Department and the HSE (with EMT members’ input) and contains a concise set of reform outcome/output-based deliverables that are to be reported on externally. To minimise the reporting requirements all deliverables, align to the Board Strategic Scorecard.

Tracking and monitoring of the deliverables will aim to use outputs from existing reporting mechanisms as much as possible.

The draft Sláintecare Action Plan 2023 is also for approval by the Department’s Management Board.

Once signed-off, the 2023 Action Plan containing a subset of the deliverables will be published.

#### **Conclusion**

N/A

#### **Recommendation**

It is recommended that EMT, P&D, and the HSE Board consider and comment on the attached (i) draft 2022 Sláintecare Action Plan - end of year report (Appendix 1) and the attached (ii) draft Sláintecare Action Plan 2023 (Appendix 2).