|   | B-4 – Travel and Subsistence (T&S) |  |  |                      |                                  |                       |
|---|------------------------------------|--|--|----------------------|----------------------------------|-----------------------|
|   |                                    |  | Key Control Checklist (\   | ersion 1.1.3         | )                                |                       |
|   | Ris                                | sk                                     | Key Control  | Section<br>Reference | Preventative or Detective        | Frequency of Control  |
| 1 | •                                  | Fraud risk<br>Misappropriated<br>funds | All T&S expense claims must have valid supporting documentation such as receipts (original or electronic copy) or vouchers.  Please note that credit card or debit card vouchers or statements will not be acceptable proof.  Where HR and Payroll Self Service is the system in use, all receipts must be uploaded to | 2.1                  | Preventative and Detective       | Transaction dependent |
| 2 | •                                  | Fraud risk<br>Misappropriated<br>funds | receipts must be uploaded to support claim for manager review and audit reviews.  T&S claims must be completed in full, approved and submitted without delay to allow for individuals to be reimbursed in a timely manner and to ensure accurate reporting of  | 2.1                  | Preventative                     | Transaction dependent |
| 3 | •                                  | Fraud risk<br>Misappropriated<br>funds | Claims that are incomplete or incorrect will be returned to the employee or Line Manager to correct and resubmit.  | 2.1                  | Preventative                     | Transaction dependent |
| 4 | •                                  | Fraud risk<br>Misappropriated<br>funds | All claims must be submitted within one month of the trip or field duties. If this is not possible, they must be submitted within three months at the latest.  | 2.1                  | Preventative<br>and<br>Detective | Transaction dependent |

|   | B-4 – Travel and Subsistence (T&S)                            |  |                      |                                  |                       |
|---|---|--|----------------------|----------------------------------|-----------------------|
|   |   | Key Control Checklist (\   | ersion 1.1.3         | )                                |                       |
|   | Risk  | Key Control  | Section<br>Reference | Preventative or Detective        | Frequency of Control  |
| 5 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> </ul> | Claims can only be submitted outside the three-month timeframe in exceptional circumstances. Where this is the case, the employee must send a memo to their Line Manager outlining the reason for the delay. This should then be uploaded with the reason for approval.  Also note valid travel privilege documents must be provided for the period the claim relates to if it is outside the three-month timeframe. | 2.1                  | Preventative and Detective       | Transaction dependent |
| 6 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | Local procedures must be in place setting out the controls that apply when processing T&S in line with this document.  | 2.2                  | Preventative<br>and<br>Detective | Transaction dependent |
| 7 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | Employees receive training on<br>the local procedures that apply<br>and on HR and Payroll Self<br>Service where available.   | 2.2                  | Preventative<br>and<br>Detective | Transaction dependent |
| 8 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | All approvers must ensure claims are completed, correct and adequately supported with relevant receipts (original or electronic copy) before approving.  | 2.2                  | Preventative                     | Transaction dependent |
| 9 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | HR and Payroll Self Service approvers must ensure all travel authorisation documents are uploaded correctly and valid on HR and Payroll Self Service.  | 2.2                  | Preventative                     | Transaction dependent |

|    | B-4 – Travel and Subsistence (T&S)  |  |                      |                                  |                       |  |  |
|----|---|--|----------------------|----------------------------------|-----------------------|--|--|
|    | Key Control Checklist (Version 1.1.3)   |  |                      |                                  |                       |  |  |
|    | Risk  | Key Control  | Section<br>Reference | Preventative or Detective        | Frequency of Control  |  |  |
|    |   | This is not exclusive to indemnity forms.  Where HR and Payroll Self Service is not available, an equivalent processing system may be used with similar controls once it complies with and meets all required control and reporting requirements |                      |                                  |                       |  |  |
| 10 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> <li>Insurance claims</li> </ul> | Travel expenses can only be approved for employees who have authorisation to travel and where the HSE is indemnified (not liable) by the employee's insurance company.   | 2.2                  | Preventative                     | Transaction dependent |  |  |
| 11 | <ul><li>Fraud risk</li><li>Misappropriated funds</li><li>Payment error</li></ul>        | Reports must be run to ensure employees who have left are not in receipt of T&S payments.  | 2.2                  | Preventative and Detective       | Transaction dependent |  |  |
| 12 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> <li>Payment error</li> </ul>    | You must give full details of each trip separately. Summarised or one-word versions of claims will not be approved. This is so your Line Manager can check and certify that the expenses claimed are correct.                                    | 2.5                  | Preventative<br>and<br>Detective | Transaction dependent |  |  |
| 13 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> <li>Payment error</li> </ul>    | Each employee who travels must have Approval to Travel Certification.  These authorisations must be amended where necessary and reviewed annually for the following:   | 2.6                  | Preventative                     | Annually              |  |  |

|    | B-4 – Travel and Subsistence (T&S)   |   |                      |                                  |                       |  |
|----|--|---|----------------------|----------------------------------|-----------------------|--|
|    |  | Key Control Checklist (\  | ersion 1.1.3         | )                                |                       |  |
|    | Risk   | Key Control   | Section<br>Reference | Preventative or Detective        | Frequency of Control  |  |
|    |  | <ul> <li>employees who no longer need to travel in connection with work should be removed from the authorisation list</li> <li>payments should never be processed for an employee where no authorisation exists</li> <li>the authorisation must be signed by a suitably delegated authorising staff member</li> <li>where HR and payroll Self Service is the system in use, the employee must upload their travel privileges documents</li> </ul> |                      |                                  |                       |  |
| 14 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> <li>Payment error</li> </ul> | The expenses incurred for travel should be as low as possible — using public transport to take the shortest practical route and buying the cheapest tickets.  Taxis or cars should only be used where no suitable public transport is available or where the use of public transport would result in the loss of official time.   | 2.7                  | Preventative<br>and<br>Detective | Transaction dependent |  |
| 15 | <ul> <li>Insurance liability</li> </ul>  | An employee who uses their own vehicle must provide certified copies to their Line Manager annually of:   | 2.7.1                | Preventative                     | Annually              |  |

|    | B-4 – Travel and Subsistence (T&S)                            |  |                      |                           |                       |  |
|----|---|--|----------------------|---------------------------|-----------------------|--|
|    |   | Key Control Checklist (\   | ersion 1.1.3         | )                         |                       |  |
|    | Risk  | Key Control  | Section<br>Reference | Preventative or Detective | Frequency of Control  |  |
|    |   | <ul> <li>licensing certificate and vehicle registration details for the nominated vehicle</li> <li>current insurance policy</li> <li>signed employee declaration for use of own motor vehicle form which includes approval for travel</li> </ul>           |                      |                           |                       |  |
| 16 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | If an employee uses their own vehicle where public transport could have been used, the amount of mileage reimbursed must not exceed the cost of public transport (including that of passengers).   | 2.7.1                | Preventative              | Transaction dependent |  |
| 17 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> </ul> | If the employee is using their vehicle constantly to do their work, they may be paid a fixed allowance instead of travel expenses. This must be approved by their Line Manager.  Fixed allowances are no longer in use for <b>new</b> employees of the HSE | 2.7.1                | Preventative              | Transaction dependent |  |
| 18 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | For air travel and foreign accommodation, the Form FT1 must be signed and approved by:  Assistant National Director or equivalent for domestic flights (in Republic of Ireland).   | 2.8 2.9.3            | Preventative              | Transaction dependent |  |

|    | B-4 – Travel and Subsistence (T&S)                            |   |                      |                                  |                       |  |
|----|---|---|----------------------|----------------------------------|-----------------------|--|
|    |   | Key Control Checklist (\  | ersion 1.1.3         | )                                |                       |  |
|    | Risk  | Key Control   | Section<br>Reference | Preventative or Detective        | Frequency of Control  |  |
|    |   | National Director for International Flights (outside Republic of Ireland).  Travel for National Directors must have approval from the HSE, Chief Executive Officer.   |                      |                                  |                       |  |
| 19 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> </ul> | Business class flights can only be authorised where the National Director or HSE Chief Executive Officer is satisfied that the additional cost can be justified in relation to the length of the flight and the official business to be conducted.  First class flights should not be used. The National Director or HSE Chief Executive Officer may authorise this (in writing) only in exceptional circumstances where justified. | 2.8                  | Preventative                     | Transaction dependent |  |
| 20 | <ul> <li>Larger than<br/>necessary<br/>payments</li> </ul>    | Departments must do an annual evaluation of premium economy and business class travel to ensure that the additional cost was justified.   | 2.8.1                | Preventative<br>and<br>Detective | Annually              |  |
| 21 | <ul> <li>Larger than<br/>necessary<br/>payments</li> </ul>    | Departments should ensure on an on-going basis that the appointed travel agent provides a full list of all available fares for all destinations in line with the relevant service level agreement. Spot checks should be carried out from time to time to ensure that the most  | 2.8.1                | Preventative<br>and<br>Detective | On-going              |  |

|    | B-4 – Travel and Subsistence (T&S)                         |  |                      |                                  |                           |  |  |
|----|--|--|----------------------|----------------------------------|---------------------------|--|--|
|    | Key Control Checklist (Version 1.1.3)                      |  |                      |                                  |                           |  |  |
|    | Risk   | Key Control  | Section<br>Reference | Preventative or Detective        | Frequency of Control      |  |  |
|    |  | economical fares which are consistent with business needs are being used by staff and to compare the fares offered by the travel agent with those available on the internet.   |                      |                                  |                           |  |  |
| 22 | <ul> <li>Larger than<br/>necessary<br/>payments</li> </ul> | Value for money assessments should be carried out at regular intervals (three to five years) for the most frequently travelled routes.   | 2.8.1                | Preventative<br>and<br>Detective | Every three to five years |  |  |
| 23 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul> | A subsistence allowance will not be paid continuously for longer than six months in one place without special authority from the Department of Public Expenses and Reform (DPER). This authority should be obtained before the expiry of the six-month period. | 2.9.1                | Preventative                     | Transaction dependent     |  |  |
| 24 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul> | Where any subsistence is provided free of charge, such as the provision of meals or accommodation, no allowance will be paid. This includes if food is being provided at any meeting, no subsistence should be claimed.  | 2.9.1                | Preventative                     | Transaction dependent     |  |  |
| 25 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul> | Where an incorrect expense type has been selected, the approver on HR and Payroll Self Service must reject the claim and the employee should   | 2.9.1                | Preventative                     | Transaction dependent     |  |  |

|    | B-4 – Travel and Subsistence (T&S)                            |   |                      |                           |                       |  |  |
|----|---|---|----------------------|---------------------------|-----------------------|--|--|
|    | Key Control Checklist (Version 1.1.3)                         |   |                      |                           |                       |  |  |
|    | Risk  | Key Control   | Section<br>Reference | Preventative or Detective | Frequency of Control  |  |  |
|    |   | correct the entry and resubmit for approval.  |                      |                           |                       |  |  |
| 26 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> </ul> | Night Allowance - In exceptional circumstances where a Line Manager approves, a night allowance may be paid for an absence on duty at any place in excess of 50 km of home or the normal place of work. | 2.9.2                | Preventative              | Transaction dependent |  |  |
| 27 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | Line managers must ensure that all staff under their supervision understand and comply with the policies and procedures in this document and all mentioned guidelines, regulations, and legislation.    | 2.12                 | Preventative              | Transaction dependent |  |  |
| 28 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | It is the responsibility of each Line Manager to ensure appropriate segregation of duties (SOD) are applied in the T&S process to eliminate the possibility of collaboration.                           | 2.12                 | Preventative              | Transaction dependent |  |  |
| 29 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | Line Managers must ensure claims are submitted promptly and that all claims have prior approval where necessary. Claims are returned where they are incomplete or incorrect.                            | 2.12                 | Preventative              | Transaction dependent |  |  |
| 30 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | Certifying employees must ensure all claims are calculated in accordance with the current approved rates on the HSE website for HR Circulars and that proper records are kept so                        | 2.12                 | Preventative              | Transaction dependent |  |  |

|    | B-4 – Travel and Subsistence (T&S)                            |   |                      |                                  |                       |  |
|----|---|---|----------------------|----------------------------------|-----------------------|--|
|    | Key Control Checklist (Version 1.1.3)                         |   |                      |                                  |                       |  |
|    | Risk  | Key Control   | Section<br>Reference | Preventative or Detective        | Frequency of Control  |  |
|    |   | that the appropriate rates are applied to each claim.   |                      |                                  |                       |  |
| 31 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> </ul> | All expenses which have been approved as being allowable must be supported by receipts (original or electronic copy) and be claimed using the Other staff expenses claim form.  Other Staff Costs Claim Form must be completed in full and submitted to the Line Manager for review and approval. | 3.1                  | Preventative                     | Transaction dependent |  |
| 32 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | Other expenses that are not incurred wholly, exclusively and necessarily in the performance of the duties of their employment, cannot be reimbursed.  | 3.2                  | Preventative                     | Transaction dependent |  |
| 33 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul>    | NiSRP roll out control:  When NiSRP is being rolled out in an area, management ensure all staff are aware of the programme and its key elements.  | Appendix 1           | Preventative<br>and<br>Detective | Transaction dependent |  |
| 34 | <ul> <li>Fraud risk</li> <li>Misappropriated funds</li> </ul> | NiSRP roll out control:  Staff receive training on how to use HR and Payroll Self Service and Managers receive training on HR and Payroll Self Service – Manager Self Service.  There are training courses on HSeLanD for employees,  | Appendix 1           | Preventative<br>and<br>Detective | Transaction dependent |  |

|    | B-4 – Travel and Subsistence (T&S)                         |   |                      |                                  |                       |  |  |
|----|--|---|----------------------|----------------------------------|-----------------------|--|--|
|    | Key Control Checklist (Version 1.1.3)                      |   |                      |                                  |                       |  |  |
|    | Risk   | Key Control   | Section<br>Reference | Preventative or Detective        | Frequency of Control  |  |  |
|    |  | managers, approvers, and staff who travel.  |                      |                                  |                       |  |  |
| 35 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul> | NiSRP roll out control:  Controls are in place to ensure that only HR and Payroll Self Service is used when it is available.  | Appendix 1           | Preventative<br>and<br>Detective | Transaction dependent |  |  |
| 36 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul> | NiSRP roll out control:  Local procedures are updated to reflect the new ways of recording time and submitting T&S claims arising from the availability of HR and Payroll Self Service. | Appendix 1           | Preventative<br>and<br>Detective | Transaction dependent |  |  |
| 37 | <ul><li>Fraud risk</li><li>Misappropriated funds</li></ul> | NiSRP roll out control:  Management reviews how well the NiSRP was put in place and addresses any shortfalls.   | Appendix 1           | Preventative<br>and<br>Detective | Transaction dependent |  |  |