



Géar Oibríochtaí,
Feidhmeannacht na Seirbhise Sláinte
Aonad 4A, Áras Dargan,
An Ceantar Theas,
Baile Átha Cliath 8

Acute Operations
Health Service Executive
Unit 4a The Dargan Building
Heuston South Quarter
Dublin 8

Deputy Louise O'Reilly T.D.
Dáil Eireann
Leinster House
Dublin 2

19 April 2019

PQ ref 16589/19 * To ask the Minister for Health the number of times a black escalation was invoked in each of the years 2011 to 2018 and to date 2019, by hospital in tabular form; and if he will make a statement on the matter.

Dear Deputy O'Reilly,

The Health Service Executive has been asked to reply directly to you in the context of the above Parliamentary Question, which you submitted to the Minister for Health for response. I have examined the matter the following outlines the position.

Response

The HSE's Performance and Accountability Framework (PAF) was introduced in 2015. The HSE's PAF sets out the means by which the HSE and in particular the Hospital Groups, Community Healthcare Organisations, the National Ambulance Service, the Primary Care Reimbursement Service, the Heads of other national service and individual managers are held to account for their performance. They are held to account for their performance across the four domains of the national scorecard which are as follows:

- Access to an integration of services
- Quality and safety of those services
- Finance, governance and compliance
- and Workforce

The HSE's PAF from 2015 to 2018 can be accessed at the following links below;

- 2015 - <https://www.hse.ie/eng/services/publications/corporate/nsp2015.pdf> pages 89 to 110
- 2016 - <https://www.hse.ie/eng/services/publications/serviceplans/nsp16.pdf> pages 143 to 176
- 2017 <https://www.hse.ie/eng/services/publications/corporate/performance-and-accountability-framework-2017-mar.pdf>
- 2018 <https://www.hse.ie/eng/services/publications/serviceplans/service-plan-2018/operational-plans-2018/performance-and-accountability-framework-2018.pdf>

Appendix I attached shows the services in black escalation at hospital level between May 2016 and December 2017. There were no hospitals in black escalation pre May 2016.

Level 4 escalation in the HSE's 2018 PAF is the equivalent of black escalation in prior year PAFs. The 2018 PAF is being used to determine the escalation status of any hospital that is non compliant with the HSE's Service Plan 2019 targets. There were no hospitals at Level 4 escalation in 2018 or to date in 2019.

I trust this answers your question to your satisfaction.

Yours sincerely,



Robert Kidd
Interim Assistant National Director
Acute Operations

Hospitals in Black Escalation from May 2016 to December 2017

Legend re Escalation Routine Colonoscopy: % of people waiting < 13 weeks following a referral for routine colonoscopy or OGD; ED >24 Hours: % of all attendees at ED < 24 hours; Urgent Colonoscopy: % of people waiting < 4 weeks for an urgent colonoscopy; Finance: Projected net expenditure to year end

	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Notes
National Children's Hospital Tallaght								Routine Colonoscopy													
Our Lady's Children's Hospital Crumlin																					
Temple Street Children's University Hospital																					
Midlands Regional Hospital Portlaoise																					
Midlands Regional Hospital Tullamore																					
Naas General Hospital																					
St James' Hospital Dublin																					
St Lukes Radiation Oncology Network																					
Tallaght University Hospital																					
The Mater Misericordiae University Hospital Dublin																					
Midland Regional Hospital Mullingar																					
National Maternity Hospital Dublin																					
St Columcille's Hospital Loughlinstown Dublin																					
St Luke's General Hospital Kilkenny																					See Note 1
St Michael's Hospital Dun Laoghaire																					
St Vincent's University Hospital Dublin																					
Wexford General Hospital																					

	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Notes
Beaumont Hospital Dublin																					
Cavan General Hospital	Finance																				
Connolly Hospital Dublin																					
Louth County Hospital Dundalk																					
Our Lady of Lourdes Hospital Drogheda																					
Rotunda Hospital Dublin																					
University Hospital Galway and Merlin Park University Hospital	Finance																				
Letterkenny University Hospital	Finance																				
Mayo General Hospital																					
Portumna Hospital																					
Roscommon County Hospital																					
Sligo Regional Hospital	Finance																				
Cork University Hospital																					
Mallow General Hospital																					
Mercy University Hospital																					
South Tipperary General Hospital																					
University Hospital Waterford																					
University of Limerick Hospital Group	Finance																				
University Hospital Limerick																					
Ennis Hospital																					
St John's Hospital																					

Note 1: Columcilles March 2017: zero colonoscopy breaches, following breaches in January and February 2017. Sustainability of improvement continued to be monitored in March

Source: HSE Performance Reports for the respective years