

Oifig an Phríomhoifigigh Airgeadais

Feidhmeannacht na Seirbhise Sláinte, Seomra 125, Ospidéal Dr. Steevens, BÁC 8, D08 W2A8

Office of Chief Financial Officer

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24th April 2025

Deputy Liam Quaide TD, Dáil Éireann, Leinster House, Kildare Street, Dublin 2.

Re PQ 16847 25: To ask the Minister for Health the total cost of agency healthcare staff for the years 2021, 2022, 2023 and 2024 by CHO, Regional Health Area and by discipline, in tabular form.

Dear Deputy Quaide,

The Health Service Executive has been requested to reply directly to you in the context of the above Parliamentary Question, which you submitted to the Minister for Health for response. Your PQ above has been referred to me for response.

Context

The available supply in the labour market for health workforce continues to be a challenge. This is not unique to Ireland, but rather a global health workforce challenge. Recruitment and retention of Clinical, Nursing and other key staff is a constant challenge and impacts adversely on the ability to maintain safe and effective services. Therefore, as part of the HSE's overarching resourcing approach whereby direct employment does not meet the needs of service delivery requirements, agency staff are utilised. This can be for a variety of reasons, including sick absence replacement, both long and short term, to replace vacancies currently being actively recruited to, to replace maternity leave etc. There are also additional resourcing requirements with the replacement of lost hours in critical services areas following the reversal of the Haddington Road Agreement.

In advance of the filling of these hours via direct employees, there is a need to prioritise critical services for replacement through agency and overtime. Collectively, these give rise to the utilisation of agency resources however while simultaneously running large scale domestic and international recruitment campaigns to fill through direct employment. At times the HSE have been unable to fill a vacancy even via agency. The agencies have indicated that they are experiencing difficulty in recruiting themselves due to a lack of availability and also accommodation availability and costs.

While operating within spend limits, the HSE Senior Leadership Team have committed to fully deliver on the planned activity levels as set out in the HSE National Service Plan including the Waiting List Action Plan and Urgent and Emergency Care Plan. This requires the dual approach of improving the productivity of key services and managing the level and affordability of our workforce through the application of both the HSE's Pay and Non-Pay control limits. This is particularly focused around staffing levels, including getting to levels of agency and overtime which is sustainable into 2025.

The HSE is focussed on maximum delivery of the savings agreed to as part of the two-year funding agreement set out in the National Service Plan for 2025 i.e. new for 2025 and any



undelivered in 2024. As part of the overall financial stabilisation of the HSE, significant progress has been made on pay in terms of planning, allocation and control and the new control environment ensures there is absolute clarity on staffing parameters whilst embedding a culture of continuous improvement in productivity. There remains work still to do to achieve the level of agency and overtime savings required and fundamentally hospitals will be more challenged in terms of living within overall pay allocation including direct pay. The focus for 2025 is on reducing this challenge.

Please see **Appendix 1** (separate excel attachment) which shows total HSE expenditure by HSE Division/Location and discipline on agency staff for the years 2021 to 2024.

The breakdown provided is by the Department of Health staff categories i.e. Medical/Dental, Nursing, Management/Admin, Paramedical, Support Services and Maintenance/Technical staff. The data provided was sourced from the HSE Consolidated Financial Intelligence system and is for HSE Statutory services only. Please note that the figures for 2024 are draft only and are subject to change within the year end audit process.

The majority of agency spend is salary and statutory pay costs such as PRSI, holiday allowance etc. In line with the Protection of Employees (Part -Time Work) Act agency staff have the right to the same basic employment conditions, this includes basic pay, shift premiums, unsocial hours and Sunday rates.

If you have any queries, please do not hesitate to contact me at sarah.anderson1@hse.ie or tel: 087 9423319.

Yours sincerely

Sarah Anderson

Bainisteoir Ginearálta | General Manager

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HSE-Divisional Structure	Overall Resu 726,307,973	Mgmt / Admin - Locum / 86,482,723	Medical / Dental - 173,575,083	Nursing - Locum / 161,089,238	Paramedical - Locum / 43,769,184	Support Services - 248,988,070	Maint / Technical 12,40
Acute Hospitals Division RCSI Hospital Group	304,477,957 42,125,963	22,452,048 652,931	173,575,083 111,899,784 18,480,911	57,308,317 8,011,260	43,769,184 16,581,175 3,061,701	93,899,439 11,656,255	12,40 2,33 26
Dublin-Midlands Hospital Group Ireland East Hospital Group	89,184,105 49,577,078	8,706,569 6,549,020	34,705,404 14,402,340	18,113,346 6,996,535	6,210,026 2,018,959	19,631,843 19,405,452	1,81
South/South West Hospital Group Saolta University Healthcare Group	34,202,323 61,025,606	1,368,251	8,817,336 25,987,245	6,817,536 13,980,224	1,834,965 2,160,815	15,364,235 17,854,922	
UL Hospital Group Regional & National Services	27,940,133 422,748	3,820,048 312,830	9,449,821 56,728	3,389,415	1,294,709	9,986,141 590	5
Primary Care Division Palliative Care	80,483,181 2,503,328	20,808,140 211,536	14,876,566 189,744	26,485,008 1,333,910	10,744,354 133,464	6,537,567 433,116	1,03
CHO 1 Paliative Care CHO 2 Paliative Care	602,975 46,762	74,366 7,322	102,744	425,229 38,048	133,464 331 1,392	103,049	20
CHO 2 Paliative Care CHO 4 Paliative Care CHO 5 Paliative Care	357,101 249,562	6,624 1,423	3,737	319,486 116,843	4.658	27,254 126,638	
CHO 7 Pallative Care	874,670	0	186,007	295,846	29,997	161,263	20
CHO 8 Pallative Care Primary Care	372,258 67,368,909 67,368,909	121,802 18,921,921	9,515,788	138,458 22,836,815	97,086 10,172,587	14,913 5,357,330	56
Primary Care CHO 1 Primary Care	6,364,507	18,921,921 1,919,387	9,515,788 485,738	22,836,815 2,321,489	10,172,587 1,374,881	5,357,330 263,012	56
CHO 2 Primary Care CHO 3 Primary Care	14,893,470 3,589,867	3,930,932 883,781	3,158,220 266,787	3,499,962 1,103,616	3,935,559 1,190,246	368,797 145,437	
CHO 4 Primary Care CHO 5 Primary Care	2,744,709 5,439,393	1,525,230 1,127,622	638 1,723,737	609,074 1,532,459	305,431 798,166	304,336 257,410	
CHO 6 Primary Care CHO 7 Primary Care	6,222,407 7,328,884	1,917,400 2,222,681	76,013 2,564,895	3,352,338 1,789,869	836,621 120,658	39,092 623,965	
CHO 8 Primary Care CHO 9 Primary Care	16,491,019 3,836,145	4,150,689 894,708	836,889 402,871	7,118,007 1,406,373	1,472,445 138,580	2,876,901 472,991	5
National Services Social Inclusion	458,509 10,610,944	349,492 1,674,683	5,171,034	103,630 2,314,282	438,304	5,387 747,121	2
CHO 1 Social Inclusion CHO 2 Social Inclusion	12,030 2,465	5,454 1,743		875	514 -153	6,062	
CHO 3 Social Inclusion CHO 4 Social Inclusion	271,844 0	183,789		87,616	-507	946	
CHO 5 Social Inclusion CHO 6 Social Inclusion	578,615 405,139	143,952 9,712	79,367	143,349 301,478	291,314 14,570	12	
CHO 7 Social Inclusion CHO 8 Social Inclusion	5,270,435 2,817,675	639,849 689,205	3,759,938 984,760	509,435 880,636	-486,297 125,509	581,990 137,564	2
CHO 9 Social Inclusion National Services	1,017,616	979	316,264 30,705	390,893	307,374 185,980	2,106 18.441	
Mental Health Division	235,125 106,380,567 5,169,922	8,925,448 396,255	36,343,912 1,893,636	27,096,830	5,266,939 346,368	25,806,026	2,9
CHO 1 Mental Health Division CHO 2 Mental Health Division	8,343,430	1,340,501	638,227	1,257,504 3,746,261 1,950,005	250,490	1,276,159 2,367,951	
CHO 3 Mental Health Division CHO 4 Mental Health Division	7,445,772	383,441 1,232,538	2,154,909 4,209,537	3,543,257	278,345 146,382	2,679,073 1,467,336	
CHO 5 Mental Health Division CHO 6 Mental Health Division	23,886,220 6,449,867	1,170,538 870,069	7,045,626 1,172,107	5,425,495 1,514,545	510,030 912,397	9,734,531 978,453	1,0
CHO 7 Mental Health Division CHO 8 Mental Health Division	18,225,244 19,365,979	1,303,842 1,119,389	6,066,310 9,436,847	5,231,893 4,172,773	1,365,132 995,654	3,080,524 3,314,922	1,1
CHO 9 Mental Health Division National Services	5,877,254 616,376	172,095 611,817	3,726,713	255,097	462,141	907,076	3
Central Mental Hospital Suicide Prevention	304,230 97,223	228,054 96,909					
Health & Wellbeing Division Health & Wellbeing	324,364 324,364	-4,443 -4,443	224,333 224,333	72,854 72,854	31,621 31,621		
Support Services Organisational Change Unit	15,741,703 20,139	11,613,154 19,963	15,959	1,230,535	123	2,842,901	
Health Business Services	968,304 11,806,740	383,578 9,588,545		227.000		446,546 1,991,194	
Six Heath Regions Communications & Public Affairs	27,493	27,493 533,225		221,000		1,001,104	
Technology & Transformation	325,286 3,946	325,286		3,946			
Regional Services People Chief Services Offices	425,465 153,504	286,478 151,041	15,959	71,989	123	50,241 2.463	
Chief Strategy Officer Chief Operations Officer	1,577,600	297,544		927,600		352,456	
Local Demand Led Schemes Local Demand Led Schemes (Primary Care)	85,103 85,103	24,728 24,728	-48 -48	56,503 56,503	3,918 3,918	0	
Disabilities CHO 1 Disabilities	77,903,414 32,326,975	5,871,875 539,175	4,375,670 0	15,465,494 7,810,788	6,327,922 986,729	45,837,771 22,986,990	
CHO 2 Disabilities CHO 3 Disabilities	5,167,299 510,341	739,612 -1,931		342,669 287,290	1,161,441 225,692	2,923,576 -710	
CHO 4 Disabilities CHO 5 Disabilities	2,085,010 6,970,645	268,833 744,356	-6,994	14,226 2,628,335	467,567	1,801,951 3,137,380	
CHO 6 Disabilities CHO 7 Disabilities	13,934,373 923,111	719,733 743,072	4,357,148 67,874	-326,726 -7,435	48,100	9,220,936 71,501	
CHO 8 Disabilities CHO 9 Disabilities	12,467,667 2,853,974	1,212,395 245,832	962 -43,319	3,434,003 1,282,344	3,163,288 275,106	4,648,324 1,044,602	
National Services CHO HQs & Community Services	664,018 2,248,719	660,798 2,061,411		187,112	0	3,220 197	
Corporate Community ? CHO CHO HQ	889,158 1,359,561	704,554 1,356,857		184,117 2,995	0	488 -291	
National Ambulance Service Asst Nat Dir Prehospital Emergency Care	5,023,737	882,333 119,158	1,014,456	-1000		3,119,289	
Prehospital Emergency Care Control National Ambulance College	3,639,191 991	19,419	492,823			3,119,289	
Prehospital Emergency Care West	0 49,730	0 49,730					
Prehospital Emergency Care Dub/Mid Leins National Ambulance Service Critical Care and Retrieval Se Governance and Oversight	n 507,887		507,887				
Older Persons Services	706,781 118,999,735	693,035 5,653,919 5,653,919	13,746 3,373,616	30,059,910	3,422,908	70,467,728	6,0
Older Persons CHO 1 Older Persons	118,999,735 12,369,466	507,164	3,373,616 71,313	30,059,910 2,206,365	3,422,908 15,363	70,467,728 9,569,260	6,0
CHO 2 Older Persons CHO 3 Older Persons	15,924,751 11,864,234	690,544 195,405	85,409 1,079,231	4,191,962 3,016,205	1,395,782 277,082	9,561,054 7,296,312	
CHO 4 Older Persons CHO 5 Older Persons	5,982,665 24,370,833	850,561 616,688	1,164 898,133	1,439,484 7,847,579	227,083 245,856	3,464,373 14,762,578	
CHO 6 Older Persons CHO 7 Older Persons	6,521,588 13,008,464	629,570 1,010,423	99,705 204,306	779,760 3,360,462	50,618 210,466	3,887,667 5,225,038	1,0
CHO 8 Older Persons CHO 9 Older Persons	21,987,718 6,939,693	544,705 583,694	6,239 928,116	5,317,720 1,895,218	269,084 731,574	15,820,973 880,474	1,9
National Services Clinical	30,322 4,530,512	25,167 2,866,898	1,377,406	5,154 33,914	30,284	222,010	
Research & Evidence National Cancer Control Programme	223,582 296,859	223,582 296,859					
Chief Social Worker – Safeguarding	34,597 87,180	34,597 87,180					
Clinical Design and Innovation Quality Improvement Division Office of Nursion & Midwifers Sensions	201,109 240,597	194,504 165,144	70,274	5,179		6,605	
Office of Nursing & Midwifery Services National Health and Social Care Profession National Declary Training & Response	240,597 56,692 48,950		70,274	5,179		56,692	
National Doctors Training & Planning National Women & Infants Programme	886	48,950				886	
National Screening Service Public Health Protection Overall	1,199,911 2,140,148	762,029 1,054,053	285,097 1,022,035	28,734	30,284	152,785 5,042	
Health & Wellbeing Community CHO1 Area Costs H&W Community	5,978,393 230,738	1,582,237 78,438		3,089,651 63,048	1,058,205 87,017	247,803 2,234	
CHO2 Area Costs H&W Community CHO3 Area Costs H&W Community	286,152 1,210,763	101,419 400,252		655 240,913	180,723 565,107	3,354 4,491	
CHO4 Area Costs H&W Community CHO5 Area Costs H&W Community	296,599 334,630	48,265 133,860		121,424 76,698	124,073	126,910	
CHO6 Area Costs H&W Community CHO7 Area Costs H&W Community	1,267,223 1,926,421	429,182 262,793		838,077 1,504,117	-47 59,985	10 99,527	
CHO8 Area Costs H&W Community CHO9 Area Costs H&W Community	366,957 58,910	68,940 59,088		245,670 -950	41,347	11,000 277	
Testing & Tracing COVID 19 - Central Contact Tracing COVID 19	1,177,442 1,042,092	1,177,442 1,042,092					
Other Overhead costs COVID 19	135,350	135,350 66,141	0	88	301,734	-110	
Quality & Patient Safety – Community CHO 2 – QPS Community CHO 6 – QPS Community	2,156	2,267	0	08	531,734	-110	
CHO 6 – QPS Community CHO 7 – QPS Community	-652 158,349	-652 59,888	0		98,462		
CHO 8 – QPS Community CHO 9 – QPS Community	155,257 52,742	4,638		88	150,531 52,742		
Community Operations – regional/hational Community Operations – regional/hational	156,569 156,569	156,569 156,569					
Access & Integration Strategy & Research	31,335 31,335	25,614 25,614				5,721 5,721	_ =
National Services & Schemes Environmental Health	1,625,817 162,887	1,549,365 159,864	73,428	3,024 3,024			
PCRS	585,171 877,759	511,743 877,759	73,428				
Treatment Abroad and Cross Border Healthrare	311,132	769,843				1,730	
Treatment Abroad and Cross Border Heathcare Public Involvement, Culture & Risk Mingt Risk, Compliance & Data Protection	771,573 9,565	9,565					

HSE-Divisional Structure	Overall Res 647,482,531	Admin - 86,304,892	Dental - 135,701,283	Locum / 146,301,024	Locum / 38,139,317	Services - 234,297,186	Technical - 6,738,8
Acute Hospitals Division RCSI Hospital Group Dublin-Midlands Hospital Group	253,613,542 29,941,086 72,835,205	18,812,209 383,377 7,358,392	79,396,443 7,541,830 26,677,445	50,653,087 8,263,850 15,099,345	12,477,704 1,190,925 4,986,585	91,037,037 12,417,046 17,744,437	1,237,00 144,00 969,00
Ireland East Hospital Group South/South West Hospital Group	72,835,205 41,847,331 30,325,957	7,358,392 4,790,684 742,285	26,677,445 11,653,280 6,919,938	5,368,296 6,326,587	1,196,224 1,213,142	17,744,437 18,714,843 15,124,005	124,0
Saolta University Healthcare Group UL Hospital Group	52,689,557 25,840,684	1,089,153 4,430,040	20,142,632 6,461,318	12,531,030 3,063,979	1,525,816 2,249,828	17,400,926 9,635,520	
Regional & National Services Primary Care Division	133,722 79,129,830	18,278 18,207,533	12,733,783	27,606,699	115,184 12,438,192	260 7,727,441	416,11
Palliative Care CHO 1 Palliative Care	1,730,127 357,774	181,088 12,766	64,273	770,686 236,784	122,331	493,457 108,225	98,2
CHO 2 Palliative Care CHO 4 Palliative Care CHO 5 Palliative Care	152,192 138,188 313,728	3,078 18,377		151,903 1,361 165,679	289	133,750 108,377	
CHO 5 Paliative Care CHO 7 Paliative Care CHO 8 Paliative Care	505,152 263,092	18,377 4,451 142,417	64,273	165,679 155,423 59,538	21,296 41,927 58.820	140,788 2,317	98,2
Primary Care Primary Care	69,224,338 69,224,338	16,356,043 16,356,043	10,037,807	24,447,412 24,447,412	11,364,899 11,364,899	6,769,796 6,769,796	248,3 248,3
CHO 1 Primary Care CHO 2 Primary Care	5,396,068 10,508,993	1,185,537 838,623	579,217 2,511,402	2,339,352 2,968,513	1,009,009	282,953 2,066,775	
CHO 3 Primary Care CHO 4 Primary Care	3,578,320 2,448,183	1,117,256 974,352	120,704 9,828	1,178,294 679,284	1,035,324 319,768	126,741 464,950	
CHO 5 Primary Care CHO 6 Primary Care	6,005,848 6,728,859	770,437 2,140,366	1,697,822 348,271	1,974,156 2,837,955	1,331,370 1,120,239	232,064 276,381	5,6
CHO 7 Primary Care CHO 8 Primary Care	11,322,875 19,140,205	3,256,801 4,945,592	1,152,175 3,342,108	3,686,801 7,449,021	2,664,171 1,015,852	493,663 2,385,865	69,2 1,3
CHO 9 Primary Care National Services	3,684,697 410,291	837,162 289,916	275,215 1,066	1,326,934 7,101	683,408 62,077	390,272 50,131	171,3
Social Inclusion CHO 1 Social Inclusion	8,175,365 8,082	1,670,402 -6,442	2,631,703	2,388,601 3,016	950,963	464,188 11,507	69,5
CHO 2 Social Inclusion CHO 3 Social Inclusion	-163,797 263,199	160,774		41,808 16,195	-205,603 87,183	-2 -954	
CHO 4 Social Inclusion CHO 5 Social Inclusion	1,859 410,521	1,859 243,874	8,437	155,871	2,340		
CHO 6 Social Inclusion CHO 7 Social Inclusion	357,527 4,054,935	39,071 657,273	110,457 1,488,072	207,999 710,926	862,328	267,138	69,1
CHO 8 Social Inclusion CHO 9 Social Inclusion National Services	2,484,501 382,976 375,564	481,942 48,191 43,860	742,001 90,915 191,821	1,101,890 139,406 11,490	35,504 95,098 74,112	123,163 9,665 53,670	-3
Mental Health Division CHO 1 Mental Health Division	3/5,584 105,400,088 4 213,895	43,860 8,435,712 306,636	38,497,050 2 171 079	27,470,682 925,632	74,112 4,623,720 426,453	24,251,613 384,095	2,121,
CHO 2 Mental Health Division	7,568,449	306,636 419,850 331,650	2,171,079 1,848,275 1,272,588	3,003,432	426,453 308,331 362,941	384,095 1,988,561 3,322,121	
CHO 3 Mental Health Division CHO 4 Mental Health Division CHO 5 Mental Health Division	7,411,400 10,346,215 20,767,791	1,420,859	3,624,659	2,122,100 4,115,149 4,221,966	79,396 577,860	1,106,152	
CHO 5 Mental Health Division CHO 6 Mental Health Division CHO 7 Mental Health Division	20,767,791 5,934,089 21,060,136	1,214,900 1,016,391 934,143	5,901,227 1,676,181 7,631,317	4,331,855 1,329,911 6,127,407	577,860 440,530 1,315,939	8,741,948 1,326,082 3,679,367	144,5
CHO 7 Mental Health Division CHO 8 Mental Health Division CHO 9 Mental Health Division	21,060,136 15,117,145 10,612,478	934,143 729,136 63,168	7,631,317 7,631,271 6,705,341	6,127,407 3,451,659 1,936,185	1,315,939 624,303 487,966	3,679,367 2,416,018 1,158,222	1,371, 264, 261,
National Services Central Mental Hospital	1,836,899 498,431	1,691,587 274,232	35,112	1,936,185 110,200 17,153	407,300	1,158,222	78,
Suicide Prevention Health & Wellbeing Division	498,431 33,159 51,208	33,159 33,950	17,870	-192	-657	129,046	/8,
Health & Wellbeing Support Services	51,208 11,884,100	33,950 9,933,906	17,870	-192 -2,132,036	-657 1,734	238 3,777,565	302,
Organisational Change Unit Health Business Services	20,513 1,261,586	20,513 314,558				644,096	302
Finance Communications & Public Affairs	7,603,324 -368,652	7,888,794 -369,482		-3,025,611		2,740,141 830	
Office of the CEO Technology & Transformation	101,498 416,404	101,498 416,404					
Regional Services People	1,807 1,001,510	1,807 906,033		20,763	1,734	72,980	
Chief Strategy Officer Chief Operations Officer	387,600 1,458,510	387,600 266,180		872,812		319,518	
Local Demand Led Schemes Local Demand Led Schemes (Disabilities)	41,880 2,400	34,480	2,017	2,387 2,400	2,990	6	
Local Demand Led Schemes (Primary Care) Disabilities	39,481 61,279,393	34,480 5,124,276	2,017 1,154,755	-13 14,359,108	2,990 4,452,893	6 36,155,750	32,
CHO 1 Disabilities CHO 2 Disabilities	23,045,924 4,619,935	517,997 385,275	-141 -102	4,656,665 245,326	711,096 558,756	17,160,307 3,430,679	
CHO 3 Disabilities CHO 4 Disabilities	455,938 1,796,179	107,608 154,214	-25	256,341 22,598	45,514	46,500 1,619,368	
CHO 5 Disabilities CHO 6 Disabilities CHO 7 Disabilities	5,329,188 10,030,840 900,370	497,776 720,951 787,627	62,355 885,874	2,134,623 1,797,526	285,994 610,787 42,606	2,348,440 5,984,506	31,
CHO 7 Disabilities CHO 9 Disabilities CHO 9 Disabilities	12,206,111 2,370,714	1,252,511 176,124	50,585 156,210	4,256,378 989,652	42,606 1,716,421 481,718	19,552 4,979,388 567,010	1,
National Services CHO HQs & Community Services	524,193 2,518,038	524,193 1,993,457	16,361	232,535	177,967	97,718	
Corporate Community ? CHD CHO HD	718,540 1,799,498	694,910 1,298,548	16,361	232,535	177,967	7,269 90,449	
National Ambulance Service Asst Nat Dir Prehospital Emergency Care	6,060,851 183,004	785,395 176,196	851,485 6,807		637	4,417,761	5,
Prehospital Emergency Care Control National Ambulance College	5,185,847 7,229	78,764 4,719	686,254			4,417,765	3,
Prehospital Emergency Care West Prehospital Emergency Care Dub/Mid Leins	17,038 174,814	17,038 174,818				-4	
National Ambulance Service Critical Care and Retrieval S National Ambulance Service – COVID-19	152,401 -163	-163	152,401				
Governance and Oversight Older Persons Services	340,681 103,646,236	334,022 5,088,148	6,022 2,018,393	25,405,146	637 2,825,223	65,733,841	2,575,
Older Persons CHO 1 Older Persons	103,646,236 8,511,065	5,088,148 259,704	2,018,393 5,149	25,405,146 1,710,878	2,825,223 39,541	65,733,841 6,495,792	2,575,
CHO 2 Older Persons CHO 3 Older Persons	13,208,723 8,771,738	259,938 163,618	70,809 542,839	3,328,732 1,282,782	1,227,376 236,351	8,321,868 6,545,861	
CHO 4 Older Persons CHO 5 Older Persons	3,822,523 19,512,273	1,161,708 450,388	641,397	1,011,231 6,236,507	80,352 54,290	1,569,231 12,129,691	
CHO 6 Older Persons CHO 7 Older Persons	6,417,073 15,118,251	466,171 999,519	-8,603 167,185	899,504 2,954,995	92,452 303,979	4,490,239 9,583,960	1,108
CHO 8 Older Persons CHO 9 Older Persons	21,521,784 6,607,753 22,938	801,160 398,921	14,147 585,471	6,581,758 1,393,662	177,042 613,840	13,943,290 2,630,971	984
Regional Services National Services	22,938 132,116 6,636,642	127,020 4,567,014	880,458	5,097 270,024		22,938 622,551	12,
Clinical Research & Evidence National Cancer Control Programme	6,636,642 436,915 349,227	4,567,014 436,915 319,802	-27,524	£r0,024	284,214 56,950	6±2,551	12,
Chief Social Worker – Safeguarding Clinical Design and Innovation	15,291 419,764	15,291 410,314			_3,550	9,450	
Quality Improvement Division Office of Nursing & Midwifery Services	172,922 490,256	172,645 478,381		11,876		277	
National Health and Social Care Profession National Doctors Training & Planning	202,733 119,456	119,456		.1,070		202,733	
National Women & Infarts Programme National Screening Service	554 1,237,590	1,029,980	-8,143		212,074	554 3,680	
Public Health Protection Overall Health & Wellbeing Community	3,191,934 4,592,353	1,584,231	916,125	258,148 2,428,745	15,189 472,407	405,858 289,154	12,
CHO1 Area Costs H&W Community CHO2 Area Costs H&W Community	304,689 276,227	119,713	0	58,332 7,746	91,582 174,208	35,061 26,139	
CHO3 Area Costs H&W Community CHO4 Area Costs H&W Community	78,885 164,994	37,488 27,333		3,811 75,499	37,587	62,163	
CHOS Area Costs H&W Community CHOS Area Costs H&W Community	216,986 1,189,919	64,332 536,808		46,396 618,686	106,258 34,425		
CH07 Area Costs H&W Community CH08 Area Costs H&W Community	1,846,684 453,426	296,518 216,229	0	1,392,326 202,802	3,908 24,438	153,931 9,957	
CHO9 Area Costs H&W Community National – H&W Community	60,025 519	35,494		23,147		1,384 519	
Testing & Tracing COVID 19 - Central External Lab Testing & Associated Costs Covid 19	5,394,389 12,752	5,381,249 -4,839	4,458	-	8,593 17,591		
Contact Tracing COVID 19 Other Overhead costs COVID 19	3,845,252 1,536,386	3,840,795 1,545,293	4,458		-8,998		
Quality & Patient Safety – Community National – QPS Community	726,148 0	162,498 0	128,211		373,702	61,736	
CHO 2 – QPS Community CHO 3 – QPS Community	81,014 -774	19,278 -774				61,736	
CHO 4 – QPS Community CHO 5 – QPS Community	-359	359					
CHO 6 – QPS Community CHO 7 – QPS Community	51,321 483,094	51,321 48,714	128,211		306,169		
CHO 8 – QPS Community CHO 9 – QPS Community	44,319 67,533 13,049	44,319	0		67,533	0	
Access & Integration Strategy & Research Mistorial Services & Schemes	13,049	10,392 10,392 4,711,953				2,657 2,657	
National Services & Schemes Environmental Health PCIRS	4,874,009 145,551 3,718,462	4,711,853 100,178 3,601,678		4,840 4,840		122,118 5,334 116,783	35, 35,
PCRS EHIC and North South Unit	3,718,462 3,801 1,006,195	3,601,678 3,801 1,006,195				1 16,783	
Treatment Abroad and Cores Reads 11 11							
Treatment Abroad and Cross Border Healthcare Public Involvement, Culture & Risk Mingt Risk, Compliance & Data Protection	1,620,773 39,026	1,620,773 39,026					

HSE-Divisional Structure	Overall Resi 619,793,873	Mgmt / Admin - 100,778,182	Medical / Dental - 119,050,198	Nursing - Locum / 144,017,158	Paramedical - Locum / 44,636,452	Support Services - 210,136,879	Maint/ Technical - 1,175,00
Acuse Hospitals Division RCSI Hospital Group Dublin-Midlands Hospital Group	242,904,759 32,353,743 68,037,847	22,322,387 1,765,650 9,088,063	78,676,202 12,845,202 21,723,577	44,255,143 6,801,867 14,664,594	14,730,460 1,212,768 4,056,758	82,405,075 9,724,913 18,040,762	515,49 3,34 464.09
Ireland East Hospital Group South/South West Hospital Group	45,213,339 25,796,762	9,088,063 6,580,110 381,385	9,625,217 6,788,181	6,529,655 4,833,042	4,056,758 2,587,335 2,045,246	19,842,968 11,748,907	48,09
South South West Hospital Group Sacita University Healthcare Group UL Hospital Group	25,796,762 45,559,321 25,885,275	381,385 85,343 4,363,366	18,846,922 8,847,103	4,833,042 8,237,632 3,188,354	2,045,246 2,797,196 2,031,156	11,748,907 15,592,228 7,455,296	
Childrens Health Ireland Regional & National Services	-505 58,975	-505 58,975	8,847,103	3,100,304	2,031,156	7,400,290	
Primary Care Division Pallative Care	85,584,996 1,022,356	21,885,113	9,040,597	24,821,150 569,561	18,899,209 21,307	10,936,647 273,749	2,28
CHO 1 Paliative Care CHO 2 Paliative Care	181,314 76,201			117,046 71,674	4,527	64,267	
CHO 4 Palliative Care CHO 5 Palliative Care	85,488 164,150	18,133		144,127		85,488 1,890	
CHO 7 Paliative Care CHO 8 Paliative Care	381,116 134,086	79,586	60,020	184,752 51,961	16,780	119,564 2,540	
Primary Care Primary Care	76,512,666 76,512,666	20,526,954 20,526,954	6,772,173 6,772,173	22,883,760 22,883,760	16,459,036 16,459,036	9,868,763 9,868,763	1,98
CHO 1 Primary Care CHO 2 Primary Care	5,299,930 9,966,421	1,162,936	319,079 2,389,504	2,040,465 1,804,733	1,147,433 2,454,362	630,018 3,317,823	
CHO 3 Primary Care CHO 4 Primary Care	2,901,300 3,252,109	840,654 961,203	163,919	592,996 1,061,810	1,106,509 328,587	197,223 900,508	
CHO 5 Primary Care CHO 6 Primary Care	8,897,436 7,353,297	2,733,214 2,453,961	2,327,456 136,143	1,651,164 3,032,597	1,870,865 1,384,097	314,737 346,499	
CHO 7 Primary Care CHO 8 Primary Care	8,506,544 22,727,306	2,919,104 8,016,190	272,967 1,033,005	2,751,703 9,522,384	2,018,924 1,170,973	543,846 2,982,775	1,98
CHO 9 Primary Care Regional Services	6,919,796 -374	1,091,855	79,472	425,910	4,686,851	635,708 -374	
National Services Social Inclusion	688,900 8,049,975	347,838 1,260,440	50,628 2,208,404	1,367,829	290,434 2,418,866	794,135	30
CHO 1 Social Inclusion CHO 2 Social Inclusion	57,603 302,900	40,239		30,635	272,207	17,364 58	
CHO 3 Social Inclusion CHO 4 Social Inclusion	399,151 23,815	81,379 23,322		40,212 493	216,594	60,965	
CHO 5 Social Inclusion CHO 6 Social Inclusion CHO 7 Social Inclusion	416,290 190,151 4,194,765	210,601 35,428 361,410	56,158 92,658 1,235,912	49,765 62,065 439,659	99,766 1,560,973	596,811	
CHO 7 Social Inclusion CHO 8 Social Inclusion CHO 9 Social Inclusion	4,194,765 1,897,687 263,403	361,410 401,636 48,080	1,235,912 752,590	439,659 675,831 7,668	1,560,973 -768 207,354	596,811 68,398	30
National Services Mental Health Division	263,403 304,210 87,123,337	48,080 58,346 6,813,854	71,086 27,395,434	61,501 22,637,447	207,354 62,739 4,352,877	50,538 25,655,156	268,56
CHO 1 Mental Health Division CHO 2 Mental Health Division	3,530,242 5,982,245	307,690	1,848,703 655,053	691,212 2,290,664	4,352,677 355,071 251,939	327,567 2,784,155	200,00
CHO 3 Mental Health Division CHO 4 Mental Health Division	6,682,480 7,194,334	263,274 683,605	1,318,089 1,902,048	1,780,097 3,706,793	359,125 35,450	2,961,895 866,439	
CHO 5 Mental Health Division CHO 6 Mental Health Division	19,731,335 5,725,296	1,617,364 601,346	4,680,903 1,160,507	4,104,091 1,810,394	861,647 577,039	8,467,329 1,576,011	
CHO 7 Mental Health Division CHO 8 Mental Health Division	14,598,908 14,852,674	1,001,022	3,858,038 7,582,897	4,328,488 3,259,689	320,837 595,780	5,090,523 1,931,843	268,56
CHO 9 Mental Health Division National Services	7,384,356 285,950	35,082 198,913	4,302,159 87,037	666,020	995,989	1,385,107	
Central Mental Hospital Suicide Prevention	1,152,123 3,394	887,835 3,394				264,288	
Health & Welbeing Division Health & Welbeing	16,047 16,047	15,198 15,198		192 192	657 657		
Support Services Organisational Change Unit	26,750,906 5,362	7,402,990 5,362		16,549,833	-30,823	2,594,331	234,57
Health Business Services Finance	930,657 20,423,819	243,587 5,241,913		13,244,600		452,494 1,937,306	234,57
Communications & Public Affairs Office of the CEO	74,666 99,899	74,401 99,899				264	
Technology & Transformation Regional Services	529,696 14,246	488,421 14,246				41,275	
People Chief Strategy Officer	3,943,178 402,715	727,323 402,162		3,167,101	-30,823	79,579 554	
Chief Operations Officer Local Demand Led Schemes Local Demand Led Schemes (Primary Care)	326,669 112,358 112,358	105,677 90,544 90,544		138,133 11,851 11,851	1,954	82,859 8,009 8,009	
Local Demand Led Schemes (Primary Care) Disabilities CHO 1 Disabilities	112,358 48,103,497 17,026,980	90,544 4,142,950 283,603	90,708	11,851 11,810,851 2,721,446	1,954 2,934,088 185,072	29,124,901 13,820,790	
2HO 1 Disabilities CHO 3 Disabilities	3,620,305 516,445	108,494	-6,759 25	2,721,446 272,983 184,827	185,072 442,286 3,066	2,911,794 220,033	
CHO 4 Disabilities CHO 5 Disabilities	1,469,484 5,665,668	370,362 403,027	9,144	29,937 1,911,374	439,711	1,069,185 2,902,412	
CHO 6 Disabilities CHO 7 Disabilities	6,619,920 917,355	741,065 724,159		1,571,322	320,837 125,893	3,986,698 67,303	
CHO 8 Disabilities CHO 9 Disabilities	10,398,939 1,499,295	1,089,367 53,768	0 72,228	4,547,515 571,446	1,000,982 416,240	3,761,074 385,614	
lational Services CHO HOs & Community Services	369,106 2,456,562	369,106 2,177,322		128,917	12,140	138,182	
orporate Community ? CHO HO HQ	688,378 1,768,183	687,538 1,489,784		128,917	240 11,900	600 137,582	
National Ambulance Service Asst Nat Dir Prehospital Emergency Care	5,050,190 57,945	5,049,758 57,945				432	
Prehospital Emergency Care Control Rational Ambulance College	4,363,378 -20,717	4,363,378 -20,717					
Prehospital Emergency Care West Prehospital Emergency Care Dub/Mid Leins	96,477 247,680	96,477 247,248				432	
National Ambulance Service – COVID-19 Sovernance and Oversight	73,413 262,012 88,675,999	73,413 262,012 5.806.247	2.319.259	22.353.087	1,931,479	56.250.641	15.28
Older Persons Services Older Persons CHO 1 Older Persons	88,675,999 88,675,999 5,244,472	5,806,247 5,806,247 176,542	2,319,259 2,319,259 -2,000	22,353,087 22,353,087 1,343,290	1,931,479 1,931,479 3,917	56,250,641 56,250,641 3,722,724	15,28 15,28
CHO 1 Clidar Metsons CHO 2 Older Persons CHO 3 Older Persons	9,817,782 8,346,659	251,684	105,889 700,225	1,343,290 2,551,458 1,482,319	513,831	5,722,724 6,497,628 5,398,601	
CHO 3 Cloar Persons CHO 4 Older Persons CHO 5 Older Persons	3,006,017 19,273,897	587,657 1,343,180	559,545	853,800 6,455,044	33,657 52,170	1,530,903	
CHO 6 Older Persons CHO 7 Older Persons	5,942,254 13,146,760	437,140 731,328	125,386	1,002,765 2,498,496	301,571 205,725	4,200,778 9,585,826	
CHO 8 Older Persons CHO 9 Older Persons	19,978,130 3,751,329	1,934,431 179,688	7,000 823,214	5,803,645 361,407	139,195 18,607	12,079,901 2,367,086	13,95 1,32
Regional Services National Services	3,236 165,462	164,597		0 865		3,236	
Dinical Research & Evidence	9,185,336 603,925	4,666,141 603,925	1,517,198	523,210	432,060	2,042,290	4,43
National Cancer Control Programme Chief Social Worker – Safeguarding	555,177 40,635	509,006 40,635			41,734		4,43
Dinical Design and Innovation Duality Improvement Division	349,644 87,141	349,644 87,141					
Office of Nursing & Midwifery Services National Health and Social Care Profession	359,489 81,446	361,468		-779		-1,200 81,446	
National Doctors Training & Planning Antimicrobial Resistance and Infection Control	115,964 28,045 1,139,307	115,964 862,366		4,342	272,599	28,045	
National Screening Service Public Health Protection Overall Health & Wellbeing Community	1,139,307 5,824,563 1,500,054	862,366 1,735,991 502,413	1,517,198	4,342 519,648 839,355	272,599 117,727 28,549	1,933,999	
CHO1 Area Costs H&W Community CHO2 Area Costs H&W Community	9,065 89,017	502,413 956	10,800	839,355 8,109 66,228	11,202	118,936	
CHO2 Area Costs H&W Community CHO4 Area Costs H&W Community	-2,003 13,138	-2,955		154	11,2002	798 13,138	
CHO5 Area Costs H&W Community CHO6 Area Costs H&W Community	63,897 332,813	44,206 294,518		4,373 38,295	15,318	0	
CHO7 Area Costs H&W Community CHO8 Area Costs H&W Community	867,946 82,447	97,290 68,398	10,800	687,076 3,799	2,029	70,751 10,251	
CHO9 Area Costs H&W Community National – H&W Community	31,320 12,412	0		31,321		12,412	
Testing & Tracing COVID 19 - Central External Lab Testing & Associated Costs Covid 1	18,617,886 30,271	16,834,561 32,650		84,536	1,022,919 -2,380	674,025	1,84
Contact Tracing COVID 19 Dther Overhead costs COVID 19	17,797,545 790,070	16,091,359 710,552		84,536	947,624 77,675	674,025	1,84
Quality & Patient Safety – Community CHO 2 – QPS Community	759,717 186,915	251,918			320,884	186,915 186,915	
CHO 3 – QPS Community CHO 4 – QPS Community	60,493 89,628	60,493 89,628					
CHO 5 - QPS Community CHO 6 - QPS Community	14,452 42,918	14,452 42,918					
CHO 7 – QPS Community CHO 9 – QPS Community	215,493 149,818	36,608 7,819			178,885 141,999		
Access & Integration Strategy & Research	1,254 1,254					1,254 1,254	
National Services & Schemes Environmental Health	1,326,327 224,080	1,192,136 89,890		1,584 1,584		84 84	132,52 132,52
EHIC and North South Unit Treatment Abroad and Cross Border Healthcare	41,434 1,060,813 1,624,650	41,434 1,060,813 1,624,650					
Public Involvement, Culture & Risk Mrgt							

	Overall Resu	Mgmt / Admin - M Locum / Agency L	edical / Dental - ocum / Agency	Nursing - Locum/ Agency	Paramedical - Locum / Agency	Support Services - Locum / Agency	Maint/Technica Locum/Agency
HSE-Divisional Structure Acute Hospitals Division	568,379,068 215,592,071	108,928,927 20,063,927	96,391,726 61,498,598	123,214,326 43,864,224	60,379,330 22,529,784	178,806,815 67,444,751	657,94 190,78
RCSI Hospital Group Dublin-Midlands Hospital Group Ireland East Hospital Group	24,665,713 53,200,677 39,350,389	1,739,239 7,125,663 4,205,102	10,751,285 15,140,540 7,784,571	4,989,005 12,176,474 6,486,799	1,660,925 3,994,351 3,421,901	5,525,259 14,622,285 17,402,594	141,38
South/South West Hospital Group Saoita University Healthcare Group	22,573,605 39,611,798	695,680 18,081	5,820,747 14,459,196	3,982,466 7,345,929	3,908,938 4,890,084	8,165,774 12,898,509	
UL Hospital Group Regional & National Services	36,078,489 111,399	6,222,084 58,078	7,524,082 18,178	8,883,551	4,618,442 35,143	8,830,331	
Primary Care Division Pallative Care CHO 1 Pallative Care	86,720,835 1,203,593 197,228	19,593,271 107,276 987	5,677,614 123,133 1,484	27,649,686 626,181 163,805	22,740,090 82,640	11,058,807 264,362 30,952	1,36
CHO 2 Palliative Care CHO 4 Palliative Care	132,214	207	1,004	49,820 1,021	80,475	1,920 29,737	
CHO 5 Palliative Care CHO 7 Palliative Care	37,098 555,612	23,803	121,649	13,295 237,111		196,852	
CHO 8 Paliative Care Primary Care	250,683 78,897,290 78,897,290	82,487 18,847,945	4,410,889	161,130 25,870,789	2,166 20,174,579	4,902 9,591,862	1,22
Primary Care CHO 1 Primary Care CHO 2 Primary Care	5,233,590 8,179,651	18,847,945 828,799	4,410,889 472,560 1,745,240	25,870,789 1,800,701 1,311,263	20,174,579 1,553,223 2,523,968	9,591,862 578,306 2,599,180	1,22
CHO 3 Primary Care CHO 4 Primary Care	3,241,051	539,334 1,175,115	205,643	658,883 1,893,593	1,534,128 154,054	303,063 12,046	
CHO 5 Primary Care CHO 6 Primary Care	7,606,669 11,070,005	2,018,190 3,297,265	807,375 146,956	1,253,497 4,892,389	2,639,039 2,020,886	888,567 712,509	
CHO 7 Primary Care CHO 8 Primary Care CHO 9 Primary Care	8,112,450 24,432,603 7,352,176	2,620,767 7,434,530 754,718	251,382 554,034 25,022	1,637,546 10,768,167 1,654,750	3,256,105 1,960,334 4,492,336	346,650 3,714,312 425,350	1,22
Regional Services National Services	11,880 422,407	179,226	202,677	1,004,700	40,504	11,880	
Social Inclusion CHO 1 Social Inclusion	6,619,952 8,359	638,050	1,143,592	1,152,715	2,482,871	1,202,583 8,359	14
CHO 2 Social Inclusion CHO 3 Social Inclusion	157,197 288,141			42,700 57,612	27,901 133,126	86,596 97,403	
CHO 5 Social Inclusion CHO 6 Social Inclusion CHO 7 Social Inclusion	140,586 68,779 4,211,410	1,805 394,750	31,711	40,263 464,625	140,586 0 1.964,643	-5,000 946,035	
CHO / Social Inclusion CHO 9 Social Inclusion CHO 9 Social Inclusion	4,211,410 1,191,296 272,241	220,036	522,513 14,106	425,920 48,887	1,964,643 8,703 178,805	946,035 13,983 30,442	14
National Services Mental Health Division	281,944 71,751,521	21,460 4,700,458	133,904 26,128,069	72,707 16,328,691	29,108 4,721,269	24,765 19,733,658	139,37
CHO 1 Mental Health Division CHO 2 Mental Health Division	2,541,692 4,655,760	207,138	1,301,021 761,691	558,428 1,603,214	84,662 397,337	390,443 1,893,519	
CHO 3 Mental Health Division CHO 4 Mental Health Division CHO 5 Mental Health Division	5,849,730 4,433,923 17,283,256	179,730 506,843 1,296,812	1,462,134 984,729 5,959,640	1,215,801 2,336,959 2,969,794	461,210 -15,350 909,741	2,530,856 620,742 6,147,269	
CHO 6 Mental Health Division CHO 7 Mental Health Division	4,141,923 12,678,690	1,296,812 369,213 756,920	1,260,645 3,257,335	816,981 3,779,897	909,741 608,746 496,060	1,086,338 4,388,477	
CHO 8 Mental Health Division CHO 9 Mental Health Division	11,170,156 7,923,482	517,399 66,793	6,197,906 4,942,969	2,126,876 920,742	714,269 1,064,594	1,475,297 927,416	138,40 96
Central Mental Hospital Health & Wellbeing Division	1,072,909	799,609 17,410		17,416		273,300	
Health & Wellbeing Support Services Health Business Services	34,827 16,452,090 964,350	17,410 3,455,491 323,396	19,482	17,416 9,565,285	58,403	3,169,532 458,417	183,89
Finance Communications & Public Affairs	7,264,631	4,614,901 -3,846,197	10,798	1,644 42,870	-8,776	2,646,064 22,819	102,00
Legal Services Health Repayment Scheme	1,118 0	1,118					
Technology & Transformation Regional Services	672,726 4,659	672,726 4,659 1,040,275	8,685			42.232	
People Chief Strategy Officer Local Demand Led Schemes	10,680,502 644,612 89,885	1,040,275 644,612 56,613	1,238	9,520,771	67,178 23,319	42,232 8,409	1,36
Local Demand Led Schemes (Disabilities) Local Demand Led Schemes (Primary Care)	0 89,885	56,613	1,238	0 305	23,319	0 8,409	
Disabilities CHO 1 Disabilities	40,078,557 14,494,423	3,119,745 152,180	199,312 27,806	9,168,468 1,329,662	2,918,063 282,092	24,672,641 12,702,683	32
CHO 2 Disabilities CHO 3 Disabilities CHO 4 Disabilities	2,513,523 471,999 1,459,946	71,020 370,666	11,341 -1,623 1,030	362,193 359 38,398	204,709 234,477	1,935,281 167,765 1,049,853	
CHO 5 Disabilities CHO 6 Disabilities	4,179,605 5,839,967	382,212 531,575	2,768	1,369,064 2,181,901	273,905 154,544	2,154,424 2,969,178	
CHO 7 Disabilities CHO 8 Disabilities	1,264,417 8,025,883	515,892 778,473	306	3,399,948	585,559 720,693	162,660 3,126,443	32
CHO 9 Disabilities National Services	1,614,927 213,867	110,657 207,071	157,685	486,944	462,084	397,557 6,796	
CHO HQs & Community Services Corporate Community ? CHO CHO HQ	2,007,447 434,705 1,572,742	1,827,834 429,866 1,397,967			225	179,389 4,838 174,550	
National Ambulance Service Asst Nat Dir Prehospital Emergency Care	3,020,235 57,530	3,017,157 57,530	42,137			-39,059	
Prehospital Emergency Care Control National Ambulance College	2,407,247 -17,767	2,449,384 -17,767				-42,137	
Prehospital Emergency Care West Prehospital Emergency Care Dub/Mid Leins National Ambulance Service – COVID-19	93,087 299,310 80,036	90,009 299,310 37,899	42,137			3,078	
Governance and Oversight Older Persons Services	100,792 64,519,691	100,792 3,496,854	1,602,637	14,342,827	1,706,263	43,370,360	75
Older Persons CHO 1 Older Persons	64,519,691 4,065,317	3,496,854 72,901	1,602,637 19,901	14,342,827 950,272	1,706,263 100,270	43,370,360 2,921,972	75
CHO 2 Older Persons CHO 3 Older Persons CHO 4 Older Persons	6,778,334 5,965,727 1,986,882	186,474 157,430	203,731 152,338	1,433,067 951,630	155,944 451,893	4,985,593 4,223,392	
CHO 4 Older Persons CHO 5 Older Persons CHO 6 Older Persons	1,986,882 13,065,388 5,024,246	157,430 670,996 409,687	82,022 442,779	810,813 3,677,207 1,261,058	7,817 114,301 90,994	928,800 8,160,106 3,262,507	
CHO 7 Older Persons CHO 8 Older Persons	10,572,707 13,679,231	618,988 1,134,552	126,227 7,350	1,584,866 3,214,097	402,566 146,078	7,840,060 9,178,176	-1,02
CHO 9 Older Persons Regional Services	3,312,475 21,101	199,458	568,288	457,903	236,402	1,848,653 21,101	1,77
National Services Clinical Research & Evidence	48,282 10,732,652 55,895	46,368 5,210,593 55,895	1,222,638	1,914 1,710,547	429,146	2,158,807	90
National Cancer Control Programme Chief Social Worker – Safeguarding	586,845 37,476	515,656 37,476			71,189		
Clinical Design and Innovation Quality Improvement Division	303,515 92,115	303,515 91,673				442	
Office of Nursing & Midwifery Services National Doctors Training & Planning	138,327 41,912 1,158,123	135,598 41,912		1,914		815	
National Screening Service Public Health Protection Overall Health & Wellbeing Community	1,158,123 8,318,444 634,367	801,446 3,227,422 342,049	1,222,638	1,708,633 253,498	355,756 2,201 15,645	2,157,550 23,175	90
CHO1 Area Costs H&W Community CHO2 Area Costs H&W Community	6,924 172,946			6,924 148,897	9,641	14,409	
CHO3 Area Costs H&W Community CHO5 Area Costs H&W Community	7,652 71,095	6,911 49,658		466 15,433	6,004	275	
CHO6 Area Costs H&W Community CHO7 Area Costs H&W Community CHO8 Area Costs H&W Community	313,759 17,877 26,237	234,977 17,877 17,746		78,782		8,492	
CHO8 Area Costs H&W Community CHO9 Area Costs H&W Community Testing & Tracing COVID 19 - Central	26,237 17,876 55,594,800	17,746 14,880 43,117,065		2,996 313,378	5,203,678	8,492 6,960,678	
External Lab Testing & Associated Costs Covid 19 Contact Tracing COVID 19	1,405,086 44,693,337	-38,200 33,918,710		313,378	1,443,286 3,500,571	6,960,678	
Other Overhead costs COVID 19 Quality & Patient Safety – Community	9,496,376 201,998	9,236,555 102,888			259,821 33,443	65,667	
CHO 2 – QPS Community CHO 5 – QPS Community CNO 6 – QPS Community	65,667 18,850 18,197	18,850 18,197				65,667	
CHO 6 – QPS Community CHO 7 – QPS Community CHO 9 – QPS Community	18,197 61,024 38,260	18,197 43,462 22,380			17,563 15,880		
National Services & Schemes Environmental Health	948,091 243,632	807,571 103,113			10,000		140,52 140,52
EHIC and North South Unit	15,184	15,184					