



Office of the Assistant National Director  
Access and Integration

HSE Mental Health Services,  
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Oifig an Stiúrthóir Náisiúnta Cúnta  
Rochtain agus Comhtháthú: Seirbhísí  
Meabhairshláinte FSS  
Ospidéal Naomh Loman  
Baile Phámar, Baile Átha Cliath 20  
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Deputy Sorca Clarke  
Dail Eireann,  
Leinster House,  
Kildare Street,  
Dublin 2.

11<sup>th</sup> August 2025

**PQ Number: 35466/25**

**PQ Question: To ask the Minister for Health if any spending evaluation tools have been applied to mental health programmes since 2020; what the outcomes were; and if she will make a statement on the matter. -Sorca Clarke**

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Dear Deputy Clarke

The Health Service Executive has been requested to reply directly to you in the context of the above Parliamentary Question, which you submitted to the Minister for Health for response. I have examined the matter and the following outlines the position.

The Performance and Accountability Framework (PAF) sets out how the HSE's services, their heads and individual managers are held to account for their performance.

The key focus of the Performance and Accountability Framework [PAF] is the provision of safe health and social care services to the public. Responsibility and accountability for the services provided within the six HSE Regions lies with the respective Regional Executive Officers [REOs]. In addition, a range of nationally delivered services are the responsibility of the National Director for National Services and Schemes and the Chief Clinical Officer.

There are a number of other functions within the HSE Centre that support and enable the REOs and National Director for National Services and Schemes in discharging their responsibilities. These include but are not limited to Access and Integration, Finance, Human Resources, Capital and Estates and Planning and Performance functions.

To assist in delivering on the HSE's performance remit, this Performance and Accountability Framework (PAF) sets out the means by which the HSE's services and functions are held to account for their performance.

While the PAF is an internal management document approved by the HSE Senior Leadership Team [SLT], it recognises that these arrangements are in the context of the HSE's accountability to its two parent Departments, the Departments of Health [DOH] and Children, Equality, Disability, Integration and Youth [DCEDIY].



As part of the national mental health policy *Sharing the Vision*, service-level evaluations and implementation plans are informed by engagement with regions and the MHC—underpinned by Service Plans and annual reviews, but not a formal spending-evaluation tool.

The HSE, in coordination with the Mental Health Commission (MHC), has implemented annual auditing, individual care plan audits, and regulatory compliance reviews since 2023.

We don't have spending evaluation tools for specific programmes as the finance systems aren't set up to report by specific programmes etc. We do manually capture for example PFG posts for specific initiatives/programmes but any evaluation is then done manually by comparing outcomes/activity etc to spend.

I trust this information is of assistance to you.

Yours Sincerely,

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**Tony McCusker**  
**General Manager**  
**Access and Integration; HSE Mental Health Services**