



Stiúrthóir Rochtana  
Oifig an Stiúthóra Náisiúnta um Rochtain  
agus Imeascadh

Aonad 4A, Áras Dargan, An Ceantar Theas,  
An Bóthar Míleata, Cill Mhaighneann, Baile  
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7<sup>th</sup> July 2025

Deputy David Cullinane  
Dáil Éireann  
Leinster House  
Dublin 2.

**PQ 31466/25 - To ask the Minister for Health if the head of the HSE has identified any potential perverse incentives in relation to the insourcing and outsourcing of care to manage waiting lists; and if she will make a statement on the matter.**

**PQ 29702/25 - To ask the Minister for Health the process and criteria used by public hospitals in selecting consultants to carry out insourcing of care at weekends, blitzes, or other waiting list initiatives; and if she will make a statement on the matter.**

Dear Deputy Cullinane,

The Health Service Executive has been requested to reply directly to you in the context of the above Parliamentary Questions, which you submitted to the Minister for Health for response.

**Response:**

The Health Service Executive CEO has conducted a review and produced a report *Insourcing Outsourcing CEO Report June 2024* available at <https://www.gov.ie/en/department-of-health/publications/minister-for-health-publishes-insourcing-and-outsourcing-report-a-review-hse-june-2025/>

This report has set out some recommendations which the HSE could take to safeguard against risks in insourcing.

I trust that this answers your question.

Yours sincerely,

**Sheila McGuinness,**  
**Access & Integration**