

Notes & Actions - ED Taskforce Implementation Oversight Group Meeting

Date Time Venue Chaired	20th July, 2015 9am – 11am Brunel Building, Healthcare Pricing Office, Heuston South Quarter, St. Johns Road, Dublin 8 Joint Chair Liam Woods, Interim National Director of Acute Hospital Division & Liam Doran, Irish Nurses & Midwives Organisation
Attendees:	<ul style="list-style-type: none"> • Leo Varadkar, Minister for Health • Liam Woods, Interim National Director, Acute Hospital Division • Brian Murphy, Special Advisor to Minister Varadkar • Angela Fitzgerald, HSE Deputy National Director, Acute Hospital Division • Dave Hughes, INMO • Tracey Conroy, Department of Health • John Hennessy – HSE National Director Primary Care • Pat Healy – HSE National Director Social Care (by telecon) • Gerard McCarthy – HSE Emergency Medicine Programme • Gary Courtney – HSE Acute Medicine Programme • Brigitte Burke - HSE Acute Hospitals Division
Apologies:	<ul style="list-style-type: none"> • Steve McMahon – Irish Patients Association • Liam Doran, IMNO • Colm Henry –National Clinical Advisor and Group Lead for Acute Hospitals • Conor Leonard – SDU • Mary Day – Hospital Group CEO
Agenda Item	Notes and Actions
Progress report on the implementation of the ED Taskforce Action Plan	<p>Angela Fitzgerald presented an update on current status of the 8 target sites identified as highest contributors to the trolley waits. The meeting was updated in respect of the following:</p> <ol style="list-style-type: none"> a. Internal Process (DDI's, ALOS, AMAU, Pet Admitted & Non Admitted) b. Integrated Approach with Social Care, Primary Care & CCP's (Rapid Access, Frail Elderly Pathway, CIT's, TCB's, LTC, HCP's, OOH, Day Hospital Model) c. Additional Requirements - Long & Short Term (develop additional bed capacity along the care pathway and build in additional diagnostic capability) <p>The following actions were agreed:-</p> <ul style="list-style-type: none"> • The Surgical and Medical Programmes to visit Beaumont Hospital together to review and advise on where patient flow could be improved including Rapid Access, use of 'Day Hospital' Model, increased use of 'Outreach' Model and availability of dedicated slots for Radiology (Action: Garry Courtney) • Options re admission avoidance (AMAU and Rapid Access) to be explored in Galway (Action: Angela Fitzgerald, Garry Courtney) • It was noted that CIT's were having a beneficial impact and it was agreed that all hospital should to be closely monitored to ensure maximum use. (Action: Angela Fitzgerald) • Continued analysis of GP referrals to ED particularly looking at how many are OOH and how many result in admission. (Action: John Hennessy)

	<ul style="list-style-type: none"> • Maintain focus ensuring new initiatives have necessary impact and clinical leadership is in place to drive (Action: Angela Fitzgerald) • Following a discussion regarding the best method of driving implementation it was noted that CHO's had nominated Coordinators to work with Acute Hospitals and it was agreed that the National Directors will work together to clear blockages re integration and bring an agreed approach and initiatives to next meeting. (Action: Liam Woods, John Hennessey, Pat Healy)
Progress report on the implementation of the €74M Delayed Discharges Initiative	<p>Pat Healy presented an update on current status in relation to additional public bed provision (173) and it was noted that 146 of those are in place with the remainder to be brought on stream when staff were available (Action: Pat Healy)</p> <ul style="list-style-type: none"> • It was noted that the delayed discharges currently at 578 would reach the 500 target by year end. (Action: Pat Healy) • Having clarified a point raised by Liam Doran at the last meeting regarding Cuan Ross Pat Healy updated the meeting on the work with HIQA to allow the 38 beds in Cuan Ross to be used as immediate long stay capacity from September and a proposal was under discussion to utilise this capacity up to March / April 2016. (Action: Pat Healy, Gerry O'Neill) • The total bed count in St. Joseph's in Ennis was clarified and it was noted that the bed count of 204 had reduced to 142 over a number of years in line with HIQA guidance and best practice. This capacity provided a mix of long and short stay beds with the short stay beds being flexed up or down in line with demand. • Capacity in Mount Carmel to be redirected towards Dublin South having ensured the North Side provision is addressed (Action: Liam Woods, Angela Fitzgerald, Pat Healy) • Leopardstown Park – Meeting to be held with HIQA to hold the 2500 bed capacity (Action: Pat Healy) • Analysis to be done regarding additional provision (Fair Deal, TCB, LTC) to provide evidence of additionally (Action: Pat Healy)
Progress report on Community Intervention Teams by CHO	<p>John Hennessey presented an update on progress on Community Intervention Teams (CIT's). The meeting was advised as follows:-</p> <ul style="list-style-type: none"> • 10 Teams were now in place with activity increasing – it was noted that some hospitals were not maximising use of CIT's • A referral pathway is now established • Target activity was doubled for 2015 • New teams were being established in Drogheda, Naas, Meath and Waterford - it was noted that there is a significant lead in time to getting new teams imbedded and evidenced based best practice suggested that there was a need for a senior nurse to drive implementation. (Action: John Hennessey)
Process and timeline for appointment of Head of SDU	<p>The meeting was advised that this was progressing (Action: Liam Woods, Angela Fitzgerald)</p>
AOB	<ul style="list-style-type: none"> • It was agreed that fully integrated Winter Plans for each Group would be submitted to the DoH by end of September (Action: Angela Fitzgerald) • Tracey Conroy to write to HSE to confirm capital initiatives re initiatives (Action

	<p>Tracey Conroy)</p> <ul style="list-style-type: none">• Liam Woods to work with INMO re campaign to recruit / attract nurses back to Ireland (Action: Liam Woods)
Future Meetings	To be advised