



Feidhmeannacht na Seirbhíse Sláinte  
Health Service Executive

## HSE Board Briefing Template

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| <b>Subject: Board Strategic Scorecard – overview of its development, current state and looking ahead</b>   |
| <b>Submitted for meeting on:</b> 25 November 2022  |
| <b>Name &amp; title of author:</b> Dean Sullivan, Chief Strategy Officer & Dr Philip Crowley National Director, Strategy and Research  |
| <b>BACKGROUND AND CONTEXT</b><br>The Board Strategic Scorecard was introduced in February 2021 and has been generated on a monthly basis since then. In the context of preparing for the introduction of the 2023 Scorecard, it is timely to review its continued effectiveness, in discussion with EMT and Board members.<br><br>Further details in this regard are provided in the attached slide pack.  |
| <b>2. STATUS UPDATE</b><br>See above, and attached slide pack.   |
| <b>3. KEY RISKS AND ISSUES</b><br>See attached slide pack.   |
| <b>4. THE ASSURANCE PROCESS FOR THE BOARD</b><br>n/a   |
| <b>5. THE KEY PERFORMANCE INDICATORS (KPIs /TARGETS)</b><br>See attached slide pack.   |
| <b>6. IMPLICATIONS FOR OTHER STRATEGIC PRIORITIES/SERVICE PLAN</b><br>The Scorecard is derived from the priorities and programme commitments outlined in the HSE Corporate Plan 2021-2024 and the National Service Plan, the latter which is shaped by the Letter of Determination and Ministerial Priorities.   |
| <b>7. APPROACH TO STAKEHOLDER ENGAGEMENT</b><br>Board members were closely involved in the development of the Scorecard when it was introduced in 2021. Since then, as part of the development and refinement of the Scorecard, there has been ongoing engagement with the Department, and more recently with internal HSE stakeholders. EMT and Board members' views are being sought now, in preparation for the updating of the Scorecard for 2023. |
| <b>8. ACTION REQUIRED BY THE BOARD</b><br>The Board is asked to note the background to and position with the Board Strategic Scorecard.<br><br>Members are also asked to consider the specific questions set out on in the attached slide pack, to inform the updating of the Scorecard for 2023.  |