



Feidhmeannacht na Seirbhíse Sláinte
Health Service Executive

Special HSE Performance and Delivery Committee Meeting

Minutes

A special meeting of the HSE Performance and Delivery Committee was held on Wednesday 15 July 2020 at 5.00 pm via video conference.

Members Present: Tim Hynes (Chair), Sarah McLoughlin, Brendan Lenihan, Fergus Finlay, Regina Moran, Louis Flynn, Sarah Barry.

In attendance: Dean Sullivan (CSO), Yvonne Goff (Scheduled Care), Justine McCarthy (EY), Pat Healy (ND Community Strategy and Planning), Siobhán Ní Bhriain (Integrated Care), Sarah McBride, Connor Cleary, Helen Deely, Dara Purcell (Secretary), Rebecca Kennedy.

1. Governance and Administration

The Chair welcomed members to the meeting noting that the purpose of this meeting was to update the Committee Members on the Corporate Plan process.

No conflict of interest was declared.

2. Corporate Planning

2.1 Corporate Plan – Proposed Service Priorities for Inclusion in the Plan

The Chair requested that the CSO to brief the Committee on the HSE Corporate Plan document circulated in advance of the meeting and to set out the work completed by EMT in selecting each service-based objective for inclusion in the Corporate Plan and highlight why each one was included.

The CSO then presented an overview of progress which has been made to the HSE Corporate Plan's six service-related objectives following the Performance and Delivery Committee meeting held on 19 June 202 and weekly meetings held with EMT members. In order to assist the Committee and the Board when considering these objectives, a number supporting content for each of the six objectives, including cost implications, costings, key dependencies, risks and mitigations have been identified. The Committee emphasised the importance of demonstrating how the service objectives were selected and/or deselected in the course of the work to finalise the Corporate Plan and requested that this be documented for the next meeting.

The Committee reviewed each of the proposed objectives. This included a discussion on the proposed objective to enhance primary and community services and minimise hospital attendance to enable a shift away from the provision of certain care in acute services.

The Committee discussed the need to ensure appropriate transition planning to community-based care. The CSO assured the Committee that there is robust planning in place for the transition and this development would not result in the reduction of acute services. It would instead be supported by developments under the objective of Scheduled Care which will see a focus on expansion of acute capacity.

The Committee considered the possible technical challenges which may arise with the proposed digital technology adaptation seen throughout each objective. These include challenges to standing-up the technology required in the ongoing leveraging of telehealth (phone, video, other technology applications/systems) in supporting the delivery of services in both the community and acute hospital setting, and systems for data capture and reporting & digital support for service innovations. The CSO confirmed that challenges in this area will be monitored closely as it is a key deliverable of the Plan.

The Committee discussed the requirement to describe clearly in the Corporate Plan the alignment with Government policy such as the provisions of Sláintecare and specifically the proposed Regional Health Areas. The CSO agreed to consider how best this can be incorporated and to bring back proposals for consideration at the next meeting. The Committee also requested that the CSO provide more detailed information including timelines for deliverables and measurable outcomes on the key deliverables/actions for consideration at the Committee's next meeting.

In relation to the individual service objectives the Committee suggested that Objective 1 be split into two objectives with Management of the COVID-19 Pandemic separate from Services Continuity. It was agreed F Finlay will engage directly with the CSO to develop the description and deliverables in relation to the service related objective on Disability Services. Regarding Prevention and Early Intervention, the Committee expressed concern that the focus of this objective has expanded outside the initial scope of early childhood intervention (0-5 years). On this point, S Ní Bhriain advised that this objective is trying to capture the principle of early intervention as a health service policy and she would be happy to engage with the Committee further on this point at a later date.

Following the discussion, it was agreed individual members will provide any further inputs directly to the CSO before the next Committee meeting with the expectation that the service-related objectives will be substantially finalised and presented to the Performance and Delivery Committee on 24 July 2020 in advance of being presented to the HSE Board for approval on 29 July 2020. The Corporate Plan document will then be developed and finalised for approval by end of September 2020.

3. AOB

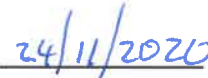
The Committee agreed that it will continue to hold other special meetings outside of its usual monthly meeting to provide the required oversight on corporate planning processes in the coming months.

Date of Next Meeting: 24 July 2020.

The meeting concluded at 6:15pm.

Signed:


Tim Hynes
Chairperson


24/11/2020

Date

