



Feidhmeannacht na Seirbhíse Sláinte
Health Service Executive

Minutes of HSE Board Meeting

A meeting of the Board of the Health Service Executive was held on Friday 27 September 2019, 10:00am at HSE, Dr Steevens Hospital, Dublin 8.

Members Present: Ciarán Devane (Chairperson), Deirdre Madden (Deputy Chairperson) Aogan Ó Fearghail, Brendan Lenihan, Fergus Finlay, Fergus O' Kelly, Fiona Ross, Mark Molloy, Sarah Mc Loughlin, Tim Hynes, Yvonne Traynor.

In attendance: HSE Executives - Paul Reid (CEO), Colm Henry, Anne O'Connor, Dean Sullivan, Stephen Mulvany, Patrick Lynch (pm), John Kelly.

Board Secretary: Niamh Drew (Deputy), Joanne Lee

1.0 - 4.0 Welcome, Agenda, Chairperson's Remarks

The Chairperson, Ciaran Devane noted that a quorum was present and the meeting proceeded to business.

The minutes of the previous meeting held on 26 July 2019 were agreed for signing and the Agenda for the meeting was agreed.

The Chair reminded the Board of their role and responsibilities in line with legislation and the principles of the Code of Practice for the Governance of State Bodies.

No conflicts of interest were declared.

5.0 Report of Chief Executive Officer

The Board noted the report presented the CEO covering issues under the priority areas of the Board. This was followed by a discussion covering a range of issues and questions raised including: Rapid Review Report by Professor Mac Craith - Update on Recommendations; HPV Vaccine extension to boys; Sláintecare – Integrated Fund Projects; Launch of HSE Capital Plan 2019-2021; Finance; HSE Budget 2020; Estimates/ Service Planning Process and Operational Updates.

It was agreed with the Board Members that a Board sub group would work on reviewing the HSE Code of Governance and would update the Board at the next meeting.

6.0 Winter Planning 2019 - 2020

Anne O'Connor made a presentation on the Winter Planning, providing the Board with an update in relation to Winter 2019 -2020 preparedness planning outlining the approach to incorporating lessons learned from previous years as well as the governance and reporting mechanisms. It was noted that the Flu Campaign commences on 10 October 2019.

It was agreed that the HSE Board Members would avail of the Flu Vaccine at the next Board Meeting on 18 October 2019.

7.0 Sláintecare

Dean Sullivan presented on Sláintecare providing the Board with an overview of key Sláintecare objectives and priorities and associated governance and oversight arrangements. A detailed Sláintecare Action plan for 2020 -2022 is to be developed in line with the Department of Health's planning process and the HSE's NSP and Corporate Plan processes. A detailed business case and change management programme will be developed by the Joint Action project teams, supported by consultancy expertise, for consideration by Government. The business case will set out how Sláintecare proposals for a reconfiguration of the HSE (and wider structures), based on the new regions, can be put into effect. This work will be jointly governed and led by the HSE and the Sláintecare Implementation Programme Office/DoH. Initial work in this regard is underway and will be progressed under the auspices of the Joint Action Programme. The Board welcomes the focus Sláintecare was placing on access and on establishing community services, as well as the close working of HSE colleagues with the Sláintecare team.

It was agreed that the Board require further discussion on Regional Integrated Care Organisations (RICO's).

8.0 Reserved Functions of the Board

Committees of the Board

Each of the Chairpersons of the four Board Committees provided a verbal update on the establishment, workplans and progress of their respective committees.

Following a discussion, the Board approved external members for Committees as follows;

- People and Culture Committee: Bernie O'Reilly noting that additional external members were currently under consideration. **(Decision No: 270919/24)**
- Safety and Quality Committee: Margaret Murphy, Dr Chris Luke, Dr Cathal O'Keeffe, Anne Carrigy. **(Decision No: 270919/25)**
- Performance and Delivery Committee: Regina Moran, Nuala Doherty, Louis Flynn. **(Decision No: 270919/26)**

9.0 Risk Management Review Presentation

Patrick Lynch presented on the HSE Risk Management Review focusing on the finding and key recommendations. It was noted that the review proposes that HSE adopt an Enterprise Risk Management (ERM) approach. This will require the establishment of a resourced Enterprise Risk Management Programme [ERMP] and Programme Team. The Programme will lead on developing the way risk is managed at both service delivery and national levels and will be reflect organisational changes envisaged by Sláintecare.

The Board approved the findings and recommendations of the Review along supporting the proposed investment for establishing the ERMP, recognising the urgency and importance of implementing the proposed approach.

10.0 Approvals

The Board Approved the following having been provided with background material and clarifications:

Contract Awards

- Contract Award: South Donegal Community Nursing Unit, Ballyshannon, Co. Donegal
(Decision No: 270919/13)

Property Transactions

- Purchase of land from Dublin City Council and land swap between DCC and HSE to facilitate acquisition of a site for the development of a Primary Care Centre at Finglas, Dublin 11
(Decision No: 270919/14)
- Disposal of [REDACTED] Portlaoise, Co. Laois, to HAIL for the continued provision of accommodation for mental health services users. **(Decision No: 270919/15)**
- Disposal of [REDACTED] Tullamore, Co. Offaly, to HAIL for the continued provision of accommodation for mental health services users. **(Decision No: 270919/16)**
- Disposal of [REDACTED], Longford, Co. Longford, to HAIL for the continued provision of accommodation for mental health services users. **(Decision No: 270919/17)**
- Disposal of [REDACTED] Dungarvan, Co. Waterford, to Focus Ireland for the continued provision of accommodation for mental health services users. **(Decision No: 270919/18)**
- Disposal of [REDACTED] Enniscorthy, Co. Wexford to Focus Ireland for the continued provision of accommodation for mental health services users. **(Decision No: 270919/19)**
- Disposal of [REDACTED], Enniscorthy, Co. Wexford to Focus Ireland for the continued provision of accommodation for mental health services users. **(Decision No: 270919/20)**
- Lease to St Patrick's Centre (Kilkenny) Ltd to occupy a HSE property at [REDACTED] Kilkenny. **(Decision No: 270919/21)**
- Lease of HSE owned [REDACTED] Tullow, Co. Carlow to Enable Ireland.

(Decision No: 270919/22)

- Lease to Gheel Autism Services for a period of 10 years to occupy HSE property at [REDACTED] Dublin 7. (Decision No: 270919/23)

10.0 Any other business

No issues were raised under this item.

11.0 Next Meeting

Flu Vaccination for Board Members available from 9:00 am Dr Steeven's Hospital.

The next meeting of the Board is scheduled for 18 Oct 2019 at 9.30 am

The meeting concluded at 4:00pm after which the Board met in the absence of HSE Executives.

Signed: Deirdre Madden

Deirdre Madden
Chairperson

Date 18/10/19