

Director General – Update on Finance Reform

Dear Colleagues,

I want to update you about the Finance Reform Programme which is a key element of overall system reform.

Following detailed work over the past number of months involving a wide range of staff involved in finance-related activity, I am pleased that a new Operating Model for Finance has been designed and agreed. We have started the development of a business case to obtain the necessary approval to procure a new integrated financial management system for the health service.

Implementing a new Financial Operating Model provides us with a once in a lifetime opportunity to completely transform the financial management of the health system and will support the delivery of key elements of the reform agenda of *Future Health* including introducing Hospital Groups and Money Follows the Patient.

This programme is the start of a journey that will ultimately affect all staff within the health system as it will fundamentally transform the way we manage finance facilitated by a change in culture, systems and processes.

I consider this programme to be the single most important non-clinical priority of the Health Service for the coming year and its implementation will be led by Tom Byrne, Chief Financial Officer. We are committed to keeping staff informed of developments along each stage of this journey and are putting mechanisms in place to ensure that we fully utilise the knowledge of individuals across the system. This includes a dedicated space on the HSE Website – financereform@hse.ie where relevant documentation and plans will be posted.

I look forward to working with you on this important initiative. If you have any specific queries or comments you can e-mail financereform@hse.ie

Tony O'Brien
Director General