

Quality Improvement Division





# Pressure Ulcers to Zero Collaborative



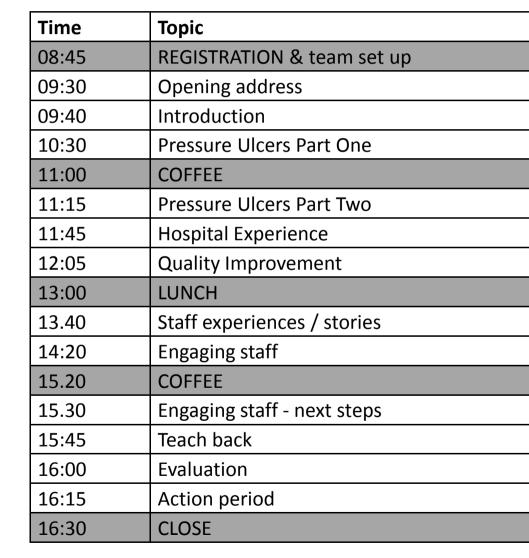


**Introduction to Phase 3** 

Learning Session One

# Agenda













> Why are we here

Say hello to each other!

#### Introduction to the PUTZ 3 collaborative

Framework for Improving Quality

Knowledge & Skills assessment

# Meet the National PUTZ Team



Lorraine Murphy National lead



Orlaith Branagan PUTZ Coordinator



Catherine Hogan PUTZ Facilitator







# **Meet DMLHG participating sites**





ANMCH

**St James Hospital** 

Naas General Hospital

Midlands Regional Hospital Portlaoise

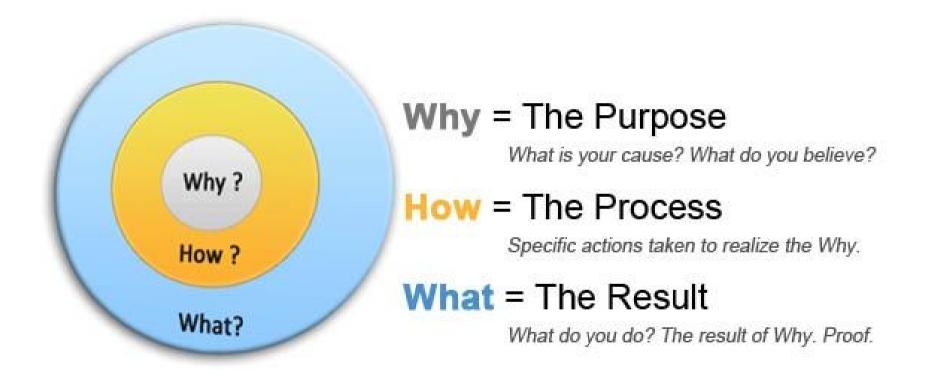
Midlands Regional Hospital Tullamore

# Everyone is talking about PUTZ



# Starting with the 'Why'





Simon Sinek Available at :

https://www.ted.com/talks/simon\_sinek\_how\_great\_leaders\_inspire\_action





'My husband was admitted to Hospital in January with a suspected stroke. A few days later he had a bypass, during this he developed a clot which blocked the blood flow to his left leg, this resulted in an amputation'.

'While being removed from the theatre bed he developed a small sore on his buttock, this developed into a pressure sore and now three months later he has no skin on either buttock'.

*'Now I think only a miracle can save my husband'. (A Family members story, 2016)* 

# The Why? The purpose, the cause

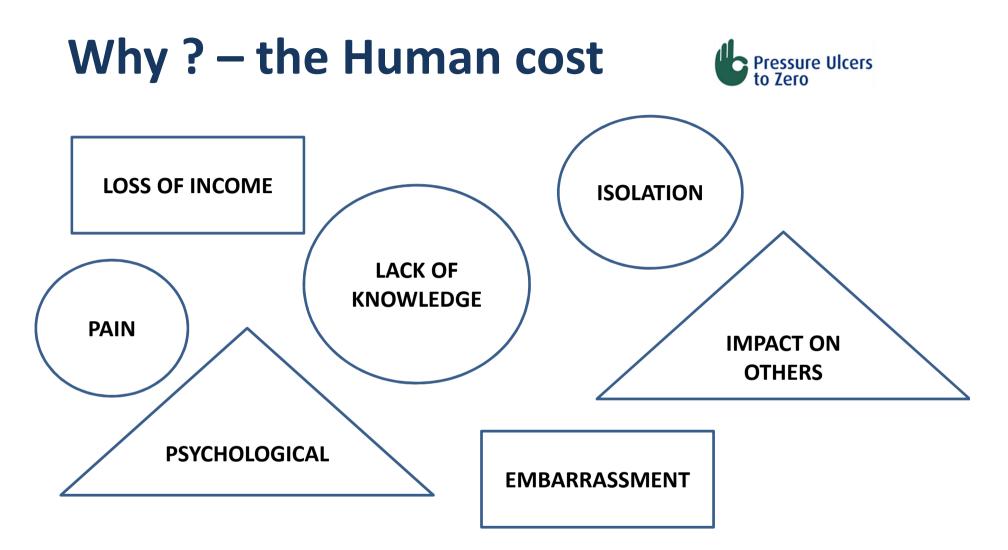


> Key marker of quality care

Key safety priority – high incidence and prevalence within our healthcare system

➤ High impact on

- Patients
- Families
- Team caring for the patient



(Langemo 2000; Fox 2002;Franks et al 2002; Hopkins et al 2006; Gorecki et al 2009)

# The 'How'



# Why ? How ? What?

#### Specific actions

## Why = The Purpose

What is your cause? What do you believe?

## How = The Process

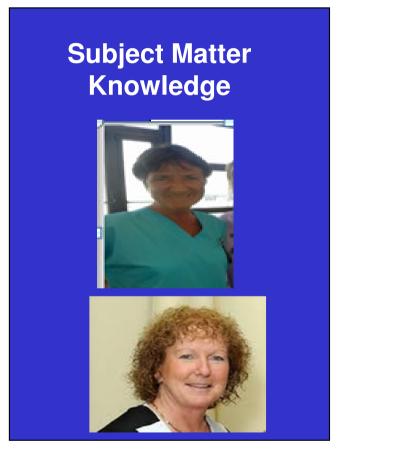
Specific actions taken to realize the Why.

## What = The Result

What do you do? The result of Why. Proof.

## The How....

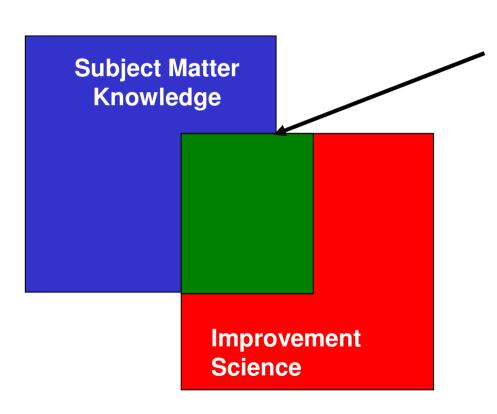




Improvement Science

PUTZ QID Team

# Combine for Improvement



#### Improvement:

Learn to combine Subject Matter Knowledge and Improvement Science in creative ways to develop effective changes for improvement.

Our La		OUR LADYS HOOPITAL, NAVAN
Hospi	tal, Navan SSKIN CAF	RE BUNDLE COMMUNICATION CHART
	Risk Assessed using Waterlow a	and clinical judgement
	Minhault	
		SSKIN 2hourly D SSKIN 4 hourly D RGN Signature:
	Date & Time (24hr clock)	
-	Skin Intact	06.00
Skin pection	Pressure Ulcer Present	
Ins	(Record on Wound Assessment Chart)	x
	Mattress:	Mattress changed to:
setae	Cushion:	Cuthing Channel to
0	Equipment checked	Time:
	B Left Side	
Ŧ	E Right Side	I A RELLE
Keep Moving	D Back	
1 mg	Chair	
	Mobilising/ Standing	
Interes	Clean and Dry	
I in outlinence	Barrier Product Applied	
Ŧ	MUST recorded weekly	MUST screening next due:
Nutritise	Hydration offered	1
ž –	Assisted with medis	X
initiols		33
and the	E (RGN/HO#/OT/PT)	REN

## **SSKIN Bundle**



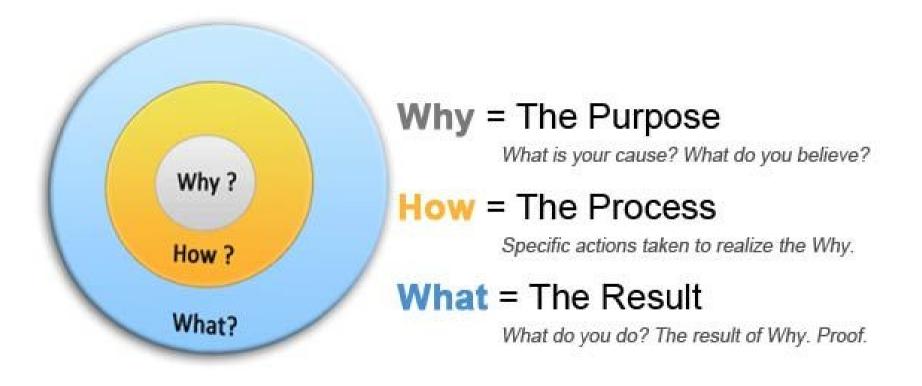
SSKIN Bundle					
SURFACE	Has the person got the correct surface and surface supports?				
SKIN INSPECTION	What is the integrity status? Have high risk areas been checked?				
KEEP PATIENTS MOVING	Has the person been encouraged to move independently or with assistance?				
INCONTINENCE / MOISTURE	Does the person require assistance with toileting or require incontinent barriers?				
NUTRITION / HYDRATION	Is their diet/fluid intake adequate to prevent skin breakdown? Are oral supplements required and being used?				

Defines and ties together best practices in pressure ulcer prevention

# The 'What'



#### The result of why, the proof the outcome

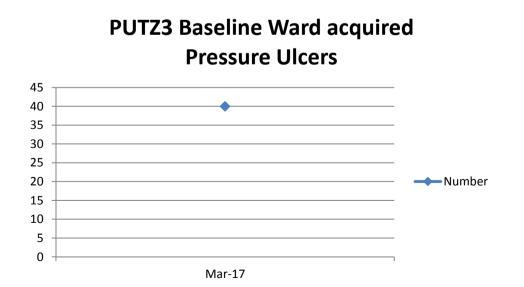




## **Collaborative Aim Statement**



"Reduce the number of hospital (ward) acquired pressure ulcers by 50% across participating teams in SSWHG and DMLHG within a six month timeframe and sustained by 28th February 2018"



# What PUTZ 3 team will try to do?

Influence mind-sets – pressure ulcer prevention is everyone's business

Share tools and techniques

Build confidence

> Build better working environments

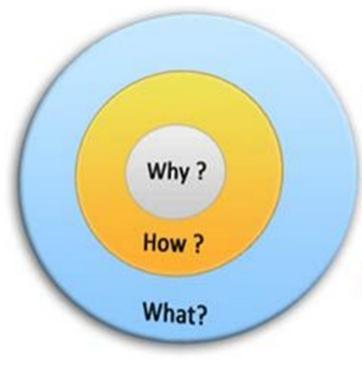
Improve patient outcomes



## It matters:



#### https://www.youtube.com/watch?v=cDDWvj\_q-o8



#### Why = The Purpose

What is your cause? What do you believe?

#### How = The Process

Specific actions taken to realize the Why.

## What = The Result

What do you do? The result of Why. Proof.

## Meet someone new - form a trio!!! speed networking!

≻ Name

> Where you are from

> What you enjoy most about your role

> In two sentences max: WHY you are here

## **Collaborative Rules**



Don't be too hard on yourself – you don't know what you don't know

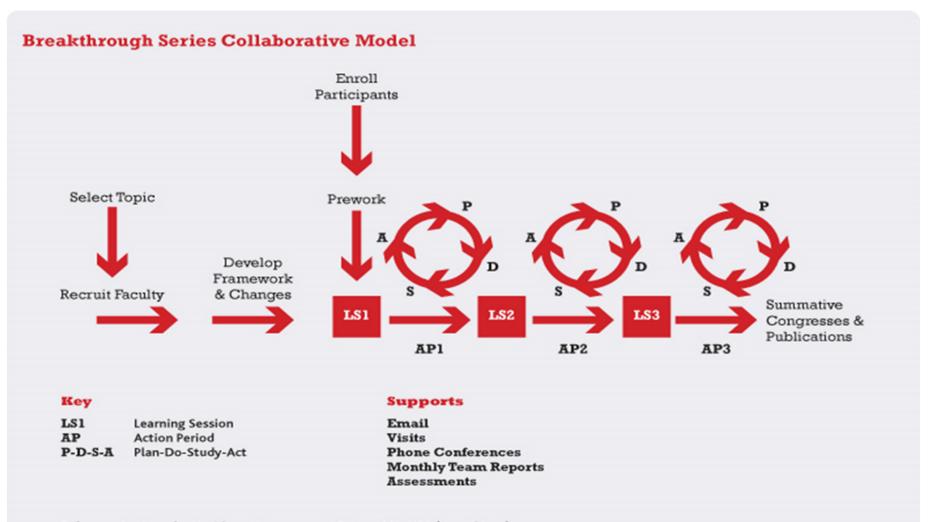
➢ Keep an open mind

"Everyone you will ever meet knows something that you don't"

Bill Nye

## What is a collaborative?





Reference: Institute for Healthcare Improvement, Boston, MA, USA (www.ihi.org)

## **PUTZ Phase 3 Timelines**





# **Benefits of Collaboratives**



#### **Patients:**

Improve experiences and outcomes

#### Staff:

Increase job satisfaction Develop competence and confidence

#### **Organisation:**

Increase multidisciplinary/multisite relationships and Influence culture

## What is the PUTZ collaborative?



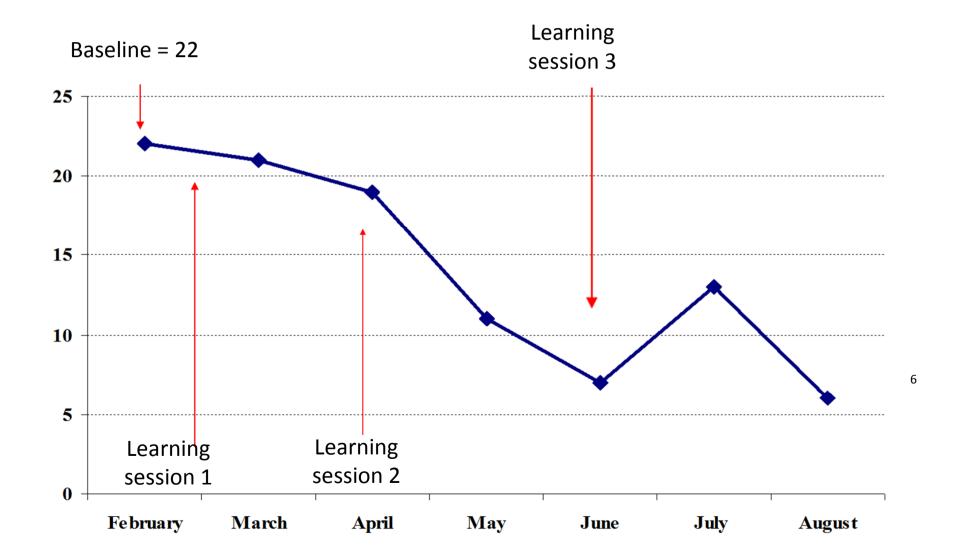
> National safety programme

Commenced in 2014 (former DNE region)

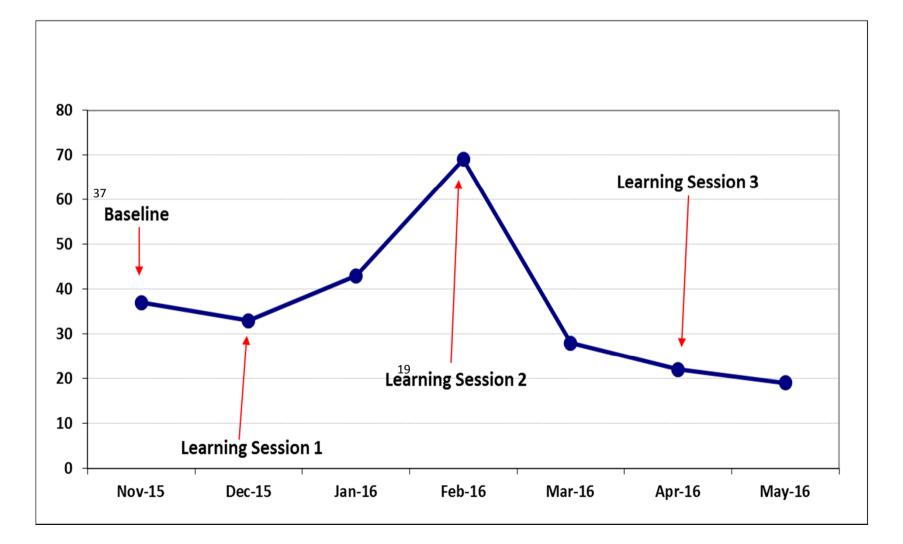
Quality improvement methodology

Phase 3 focus on acute services

# Phase 1 (2015): 73 % Reduction in avoidable Pressure Ulcers



# Phase 2 (2016): 49 % Reduction in avoidable Pressure Ulcers



# Participant Evaluation Phase 2 (Preliminary findings)

What worked well	Challenges	Mixed opinions	Ideas to improve
Sharing the learning	Implementation of SSKIN bundle	QI methodology	Increase support with Pre-work
MDT (& HCA)	in clinical areas	CHO & Acute	More physiology sessions
participation SSKIN bundle	Gaining support for change	sector mix	Increase Pre-session communication
(fit for purpose)	Maintaining		More HCAs on MDTs
Measurement	momentum Sustainability &		Sustainability & Spread Access to local QI
Site visits	Spread		mentors



## **PUTZ3 Objectives**



Pathophysiology/Aetiology Pressure Ulcer Prevention

Framework for Improving Quality to build a culture of continuous improvement of quality of care





## Quality Improvement ... what we do every day



Quality improvement (QI) is the combined and unceasing efforts of everyone - healthcare professionals, patients and their families, researchers, commissioners, providers and educators - to make the changes that will lead to:

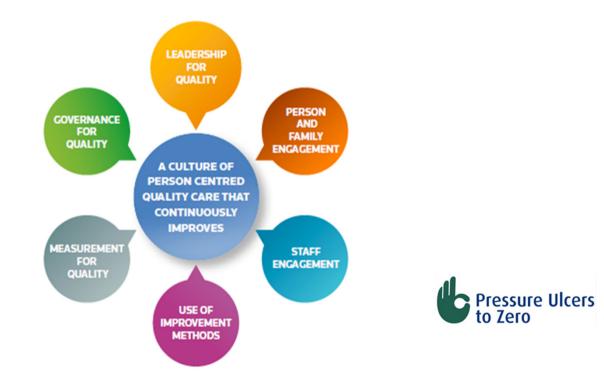
- better patient outcomes
- better experience of care
- continued development and supporting of staff in delivering quality care

HSE. (2016). Framework for Improving Quality in our Health Service

Swensen, S., Pugh, M., McMullan, C., & Kabcenell, A. (2013). High-impact leadership: improve care, improve the health of populations, and reduce costs. IHI White Paper. Cambridge, Massachusetts: Institute for Healthcare Improvement

# **Framework for Improving quality**

Six critical success factors that work together to support the creation of a culture of quality care that continuously seeks to improve



# **Leadership for quality**



Shared vision

> Building values, beliefs and norms

Setting clear prioritised aims, objectives and expected outcomes

Building and supporting clinical leadership

> Engaging with patients



Committing resources

# Person & Family Engagement

> Patients as partners

Caring with dignity, respect and kindness

Co-ordinated care

> Knowledge, skills & confidence to make informed decisions

Participate in service design and delivery of care

Creating environments that engage with patients







- Listening, valuing and acknowledging staffs' unique contributions
- > Involved in decision making and creative problem solving
- Supporting teamwork
- Health and wellbeing of staff
- Continuous learning and development



Providing coaching and mentoring

# Use of Improvement Methods

> Use of an agreed set of improvement methodologies

Building improvement knowledge & skills

Small scale tests of change

Prioritising implementation of proven solutions

Reducing variation

Understanding context when testing, scaling and spreading improvements



# **Measurement for Quality**



- Measure patient experience and outcomes
- > Measure only what matters
- > Being smart in how we measure
- Seek transparency
- > Building capability
- > Building data collection into routine work



# **Governance for Quality**



- Knowledge and skills to drive quality care
- > Accountability for quality & safety
- Use of information to monitor and oversee quality
- Promote a culture of learning
- Strong board relationships that partner with patients & staff around the quality of care
- > Quality improvement plan



# **Knowledge and Skill development**



#### Why

Build confidence & competence to support pressure ulcer prevention

#### How

Learning sessions

- Resources
- $\succ$  Action periods
- > Site visits
- Public awareness

#### What

Self assessment of the level that the PUTZ (HOW) has improved participants' knowledge and understanding of pressure ulcer prevention and quality improvement

## **Assessment scales**



No experience	Knowledge	Comprehension	Application Skill	Analysis	Evaluate
0	1	2	3	4	5
You have <b>no</b>	You can	You can <b>explain or</b>	You can	You can	You can
experience of/	identify/	illustrate the	apply or	analyse	evaluate
or	define what	concept, method	consider the	and /or	or
understanding	the concept,	or tool	concept,	interpret	appraise
of the concept,	method or		method or	the	the
method or tool	tool is		tool in	concept,	outcome
			identified	method or	after using
			situations	tool	the
					concept,
					method or
					tool

## Self –assessment



#### At each statement enter the score that best reflects the stage you are at:

I have no experience of/ or understanding of the care to be considered for each component of SSKIN bundle0I can identify/define the care to be considered for each component of SSKIN bundle1I can explain or illustrate the care to be considered for each component of SSKIN bundle2I can apply or consider the care to be considered for each component of SSKIN bundle3I can analyse and interpret the care to be considered for each component of SSKIN bundle4	Care to be considered for each component of SSKIN bundle"	
I can identify/define the care to be considered for each component of SSKIN bundle1I can explain or illustrate the care to be considered for each component of SSKIN bundle2I can apply or consider the care to be considered for each component of SSKIN bundle3I can analyse and interpret the care to be considered for each4	I have <b>no experience of/ or understanding</b> of the care to be	0
of SSKIN bundle2I can explain or illustrate the care to be considered for each component of SSKIN bundle2I can apply or consider the care to be considered for each component of SSKIN bundle3I can analyse and interpret the care to be considered for each4	considered for each component of SSKIN bundle	
I can explain or illustrate the care to be considered for each component of SSKIN bundle2I can apply or consider the care to be considered for each component of SSKIN bundle3I can analyse and interpret the care to be considered for each4	I can identify/define the care to be considered for each component	1
component of SSKIN bundle3I can apply or consider the care to be considered for each component of SSKIN bundle3I can analyse and interpret the care to be considered for each4	of SSKIN bundle	
I can apply or consider the care to be considered for each component of SSKIN bundle3I can analyse and interpret the care to be considered for each4	I can explain or illustrate the care to be considered for each	2
component of SSKIN bundle4I can analyse and interpret the care to be considered for each4	component of SSKIN bundle	
I can <b>analyse and interpret</b> the care to be considered for each <b>4</b>	I can apply or consider the care to be considered for each	3
	component of SSKIN bundle	
component of SSKIN bundle	I can analyse and interpret the care to be considered for each	4
	component of SSKIN bundle	
I can evaluate or appraise the care to be considered for each 5	I can evaluate or appraise the care to be considered for each	5
component of SSKIN bundle	component of SSKIN bundle	