



Meeting: National Crisis Management Team Meeting. **Meeting #21,** COVID-19.

Date: Monday 6th April 2020 @ 09:00am.

Attendance:

Member - Paul Reid, CEO HSE; Ann O'Connor, COO; Colm Henry, CCO; Dean Sullivan, CSPO; Steven Mulvany, CFO; Paul Connors, ND National Communications, Sean Bresnan, ND Procurement; Martin Dunne, Director National Ambulance Service; Tom McGuinness, AND National Emergency Management: Liam Woods, ND Acute Operations; David Walsh, ND Community Operations; Geraldine Smith, ND Internal Audit; John Kelly, Head of Corporate Affairs; Fran Thompson, CIO; Stephanie O'Keefe, ND Strategic Planning and Transformation; Joe Ryan, ND National Services; Patrick Lynch, ND QUA.

Subject Matter Experts - Dr Kevin Kelleher, AND Public Health; Annemarie Part, AND Environmental Health.

In Attendance - Dr Trish Markham, National Emergency Management; Cahir O'Byrne, National Emergency Management; Amanda Prior, National Emergency Management; Ray Mitchell, Parliamentary Affairs.

Apologies: Anne Marie Hoey, ND Human Resources.





| Topic | Discussion | Action | Owner |
|--------------------------------|--|--|--|
| 1. | | | |
| INTRODUCTION: | Mr Paul Reid, CEO, opened the 21st meeting of the NCMT. | | |
| 2. | | | |
| MINUTES FROM PREVIOUS MEETING: | Minutes from NCMT #20 held on the 27 th March were approved. | | |
| 3. | | | |
| NPHET ACTION LOG: | The CEO requested an update on NPHET actions. | The action list will be updated as necessary to reflect actions remaining open/closed off on running action log. | HSE National Emergency Management – Tom McGuinness |





| OPERATIONS HUB: Chief Operations Officer, Ann O'Connor. Current areas of concern for the INOH are nursing homes and | 4. | | | |
|--|---------------------|--|-----|--|
| Community Operations: An update was provided by CCO, Ann O'Connor and ND Community Operations, David Walsh. There is a daily increase in nursing homes requiring support from the HSE as a result of the impact of COVID-19. The scale of the extra supports required is proving challenging to the HSE, in particular the capacity to provide management, ICP and in some cases direct staffing. The demand for supports differs per CHO areas, with some of the smaller nursing homes under significant pressure. HIQA are also assisting with advice and support. Acute Operations: An update was provided by ND Acute Operations, Liam Woods. The current focus is ICU capacity. There are concerns at the level of | NATIONAL INTEGRATED | Chief Operations Officer, Ann O'Connor. Current areas of concern for the INOH are nursing homes and acute capacity. Community Operations: An update was provided by CCO, Ann O'Connor and ND Community Operations, David Walsh. There is a daily increase in nursing homes requiring support from the HSE as a result of the impact of COVID-19. The scale of the extra supports required is proving challenging to the HSE, in particular the capacity to provide management, ICP and in some cases direct staffing. The demand for supports differs per CHO areas, with some of the smaller nursing homes under significant pressure. HIQA are also assisting with advice and support. Acute Operations: An update was provided by ND Acute Operations, Liam Woods. The current focus is ICU capacity. | · · | HSE Chief Operations Officer – Ann O'Connor |





staff absent from work for COVID related reasons, i.e. close contact or symptomatic. Staff upskilling is ongoing with regard to HDU and ICU and in particular the use of ventilators. It is expected that ICUs in the greater Dublin area will come under significant pressure as they fill later this week.

Clinical Update:

An update was provided by the Chief Clinical Officer, Dr Colm Henry. A paper encompassing testing, labs, contact tracing and surveillance is being finalised for the Taoiseach's office- to be sent by this afternoon.

Procurement Update:

An update was provided by the ND Procurement, Sean Bresnan and ND QAV Patrick Lynch. The current level of demand for PPE exceeds supply and there are further challenges in meeting the priority PPE requirements for the nursing home and other long stay residential healthcare facilities.

The relationship is crucial to maintaining supply notwithstanding that a number of





| | additional supply lines have been | |
|--|---|----------------------------|
| | opened and new ones will continue | |
| | to be pursued. Procurement are | |
| | currently compiling a list of nursing | |
| | homes nationally. However, given | |
| | the huge demands on what is a | |
| | scarce resource, a system of | |
| | prioritisation, based on clinical need | |
| | must be implemented. | |
| | Procurement have requested | |
| | clinical input and guidance in order | |
| | to agree a system for prioritisation | |
| | of PPE distribution. | |
| | | |
| | Communications Update: | |
| | An update was provided by the ND | |
| | Communications, Dr Paul Connors. | |
| | The importance of confidentiality in | |
| | the circulation of documents was | |
| | highlighted, and all are asked to be | |
| | vigilant in this regard. | |
| | vignant in this regard. | |
| 5. | | |
| NEXT MEETINGS | The next meeting of the NCMT will | HSE National Emergency |
| THE THE PARTY OF T | be as follows: | |
| | | Management – Cahir O'Byrne |
| | NCMT #22 9 th April 2020 @ 09:00am | |