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# **National Performance Report**

## **February 2025 Reporting Period**

Approved by the HSE Board – 30 April 2025

## Introduction

# This is the National Performance Report for the February 2025 performance reporting period.

# It covers metrics included in the National Balanced Scorecard

Note:

• Data used in this report refers to the latest performance information available at the time of preparation for HSE Board approval

#### Red, Amber, Green (RAG) Rating

The table below provides details on the rulesets in place for the Red, Amber, Green (RAG) rating. Note: RAG ratings are based on unrounded results.

Perform	nance RAG Rating	Finan	ce RAG Rating	Workforce	e Absence RAG Rating
Red	> 10% of target	Red	≥ 0.75% of target	Red	> 4.2% of target
Amber	> 5% ≤ 10% of target	Amber	≥ 0.10% < 0.75% of target	Amber	> 4% ≤ 4.2% of target
Green	≤ 5% of target	Green	< 0.10% of target	Green	≤ 4% of target

#### 7 Vaccinations Child Health 8 **Receiving the Right Care** 10 **Complaints & Serious Incident Reviews** Hospital Readmissions 11 Health Care Associated Infections [HCAIs] 12 **Receiving Care in the Right Place and Right Time** Urgent and Emergency Care [UEC] 14 Scheduled Care 17 Outpatient Department [OPD] New to return ratio 20 Urgent Colonoscopy 21 Cancer Services 22 23 Primary Care - Therapies Mental Health Services 26 Social Inclusion 27 Ambulance Handovers 28 Older Persons Services 29 **Disability Services** Disability Services 31 **Strong Foundations** Absence Rates & Turnover 34 WTE Limits Report 35 Development Posts 36 **Expenditure Limits Reports** 37 Pay, Non Pay and Income 39 Appendix Glossary of Terms, Standard Reporting Frequency 42

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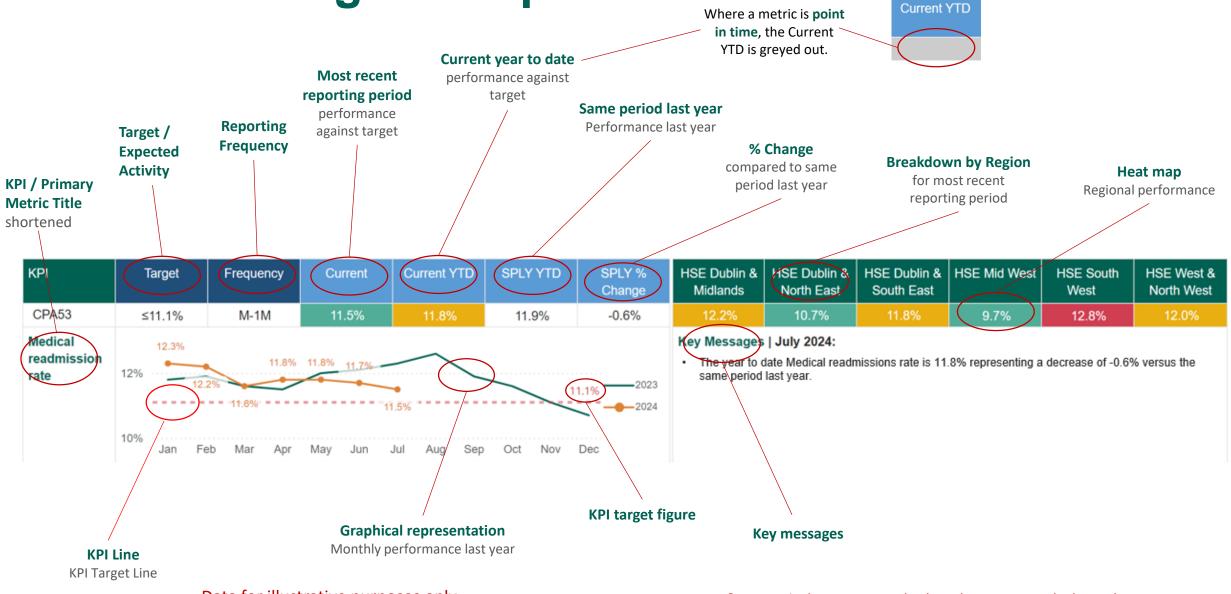
abbreviations

Healthy Communities National Screening Service



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# **Understanding this report**



Data for illustrative purposes only

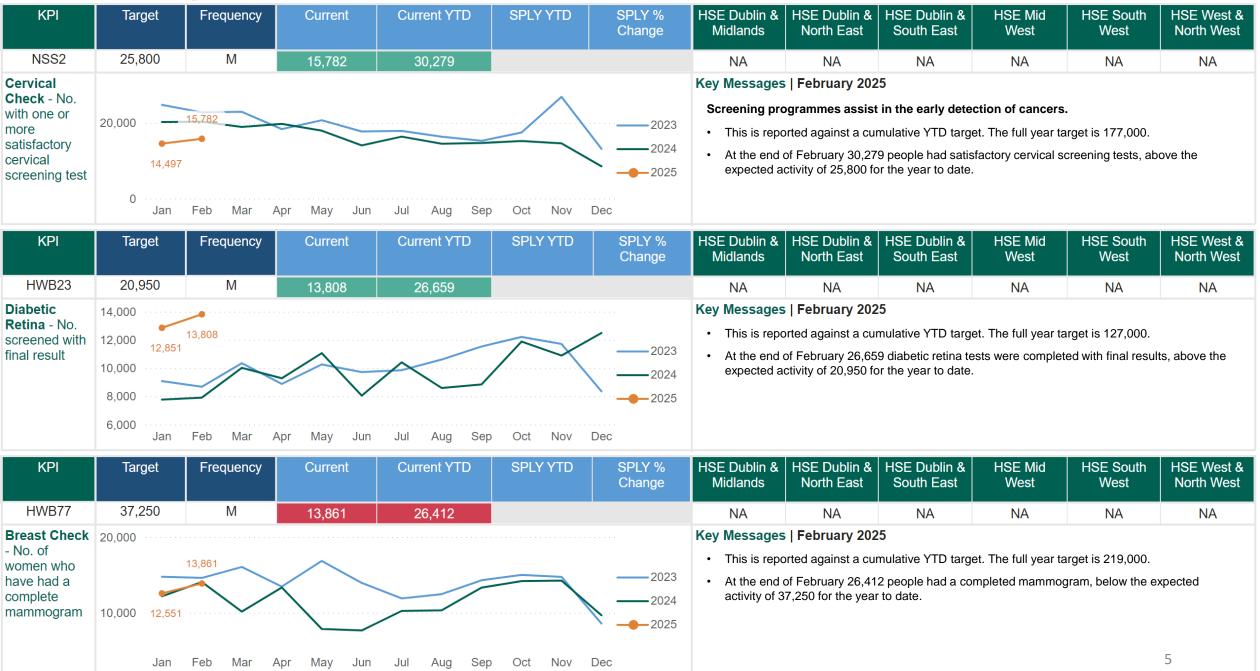
RAG ratings & SPLY % Change are calculated on unrounded results

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## **Healthy Communities**

National Screening Service Vaccination Child Health

#### **National Screening Service**



#### **National Screening Service**



#### (NSS2, HWB23, HWB77, HWB82)

Due to a 3 week process involved, the current months provisional data and last month's actual data is available at the end of each month following the reporting period (29th/30th)

### Vaccination

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
HWB105	75%	A(9)	75.7%		72.8%	+3.9%	NA	NA	NA	NA	NA	NA
<b>Flu vaccine -</b> % > 65 years	100%			75.7%		75%	Key Messages Older adults a		ble to severe flu	complications. H	ligher vaccinatio	n rates helps
				•					s illness, hospita		-	
	50%					2023	This target     2025 report		lly. The 2024-202	5 flu season data	will be available ir	n September
	0%							0	ptake in the 2023			
	070	0% Older is 75.7%, representing an increase older is 75.7%, representing an increase									no ponou laor you	
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
HWB79	75%	A(9)	50.7%		54.3%	-6.8%	53.8%	51.1%	56.7%	53.5%	48.1%	39.7%
Healthcare	100%						Key Messages	Q3 2024				
workers - % Flu vaccine uptake	50%			50.7%		75% 2023	-		rs reduces the ris ses during the flu		ssion to vulnerab	le patients
	0070						This target     2025 report		lly. The 2024-202	5 flu season data	will be available ir	n September
	0%	Q1	Q2	Q3	Q4				e workers who rec ag a decrease of -6			

#### **Child Health**



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# Receiving the Right Care [Quality]

#### **Patient and Service User Experience**

- Complaints
- Serious Incident Reviews

#### **Clinical Quality and Patient Safety**

- Hospital Readmissions
- HCAls

## **Complaints and Serious Incident Reviews**

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
CO1	75%	Q(Q-1M)	67.2%	70.7%	70.1%	+0.9%	66.5%	84.6%	69.8%	41.4%	68.7%	33.6%
Complaints investigated - < 30 working days	80% 74	.9%	74.0%			75%		Q4 2024 ovide important p improvements.	patient and servio	ce user feedbac	k that should be	used to
dayo	70%			66.9%	67.2%	2023		date percentage o g an increase of 0.9				0.7%
					•		This metric	covers regional (ad	cute and communi	ity) and national	services.	
	C	21	Q2	Q3	Q4		National Se	rvices [Ambulance	40.0%, Screening	g 91.7%, Forens	ic MH 100.0%, PC	RS 68.3%]
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
QAS09	70%	M(M-4M)	38.9%	34.6%	45.1%	-23.3%	65.7%	37.2%	49.1%	14.3%	12.2%	18.8%
Serious Incident reviews - < 125 days	43.9%	50.0%	34.9%			70%	Timely review	October 2024 s of category 1 [m kelihood of furthe				promptly,
< 120 days		47.1		24.5% 28.9	38.9%	2023		covers regional (ad nth rolling 4 month			services with resu	lts reported
	3	1.3%	31.6%	$\checkmark$				ance for year Nov ' e period last year.				se of -23.3%
	Jan	Feb Mar Ap	r May Jun	Jul Aug Sei	o Oct Nov	Dec	The review	of the Incident Mar	nagement Framew	vork is expected	to improve perforr	mance.

## **Hospital Readmissions**

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
CPA53	≤11.1%	M-1M	12.4%	12.4%	12.3%	+1.2%	12.9%	11.4%	13.1%	10.0%	13.3%	13.3%
Medical readmission rate	12.4% 12% 11.1%					2023 2024 2025	A high re-adm complications • The year to	s that could have date Medical rea	indicate problem been prevented admission rate is 1 542 people have b	with better follo 2.4% which repre	w-up. sents an increase	
	Jan	Feb Mar Api	r May Jun	Jul Aug Sep	Oct Nov	Dec						
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
A45	≤2%	M-1M	1.6%	1.6%	1.9%	-11.4%	2.2%	1.1%	1.0%	2.3%	1.8%	2.1%
Surgical readmission rate	2.0% 1.6% • 1.5% Jan	Feb Mar Ap	r May Jun	Jul Aug Sep	Oct Nov	2% 2023 2024 2025 Dec	<ul><li>A high re-adm complications</li><li>The year to</li></ul>	s that could have date Surgical rea	indicate problem been prevented admission rate is 1 year. 520 people h	with better follo .6% which repres	w-up.	•

## HCAIs

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West	
CPA51	<0.7	М	1.1	0.9	0.9	+0.6%	0.9	1.4	0.8	1.5	0.5	1.8	
Staph aureus - New cases (hospital acquired)	1.0 0.8 0.5 Jan Fe	eb Mar Apr	May Jun	Jul Aug Sep	O Oct Nov	2023 0.72024 2025 Dec	which represents an increase of 0.6% versus the same period last year.						
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West	
CPA52	<2	М	2.2	2.4	2.2	+11.0%	2.1	2.2	1.8	2.6	3.3	1.6	
<i>C. difficile</i> - New cases (hospital acquired)	3 2.6 2.2 2 Jan Feb		May Jun	Jul Aug Sep	Oct Nov	2023 2.0 2024 	The rate of which repre-		difficile for Februar e of 11.0% versus			ng at 2.2,	

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# Receiving Care in the Right Place and Right Time [Access]

#### **Urgent and Emergency Care [UEC]**

Scheduled Care Reform and Waiting List Action Plan

**Cancer Services** 

Primary Care and Enhanced Community Care

Mental Health Services

**Social Inclusion** 

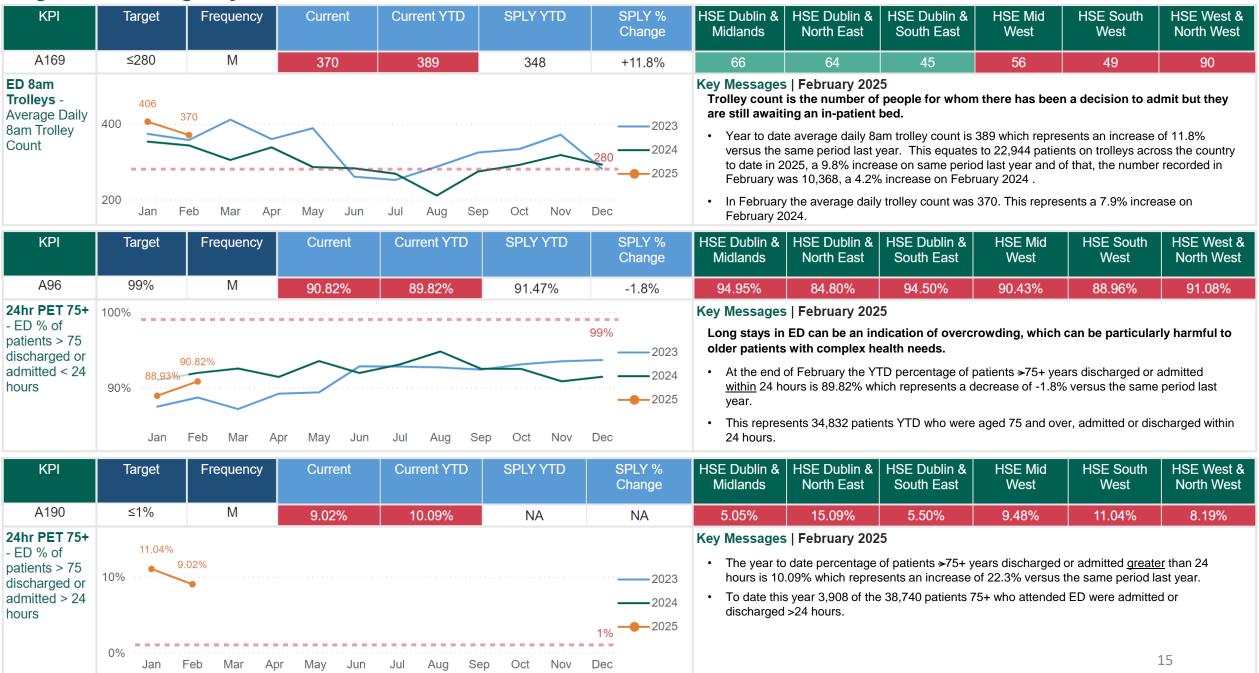
**Ambulance Handovers** 

**Older Persons Services** 

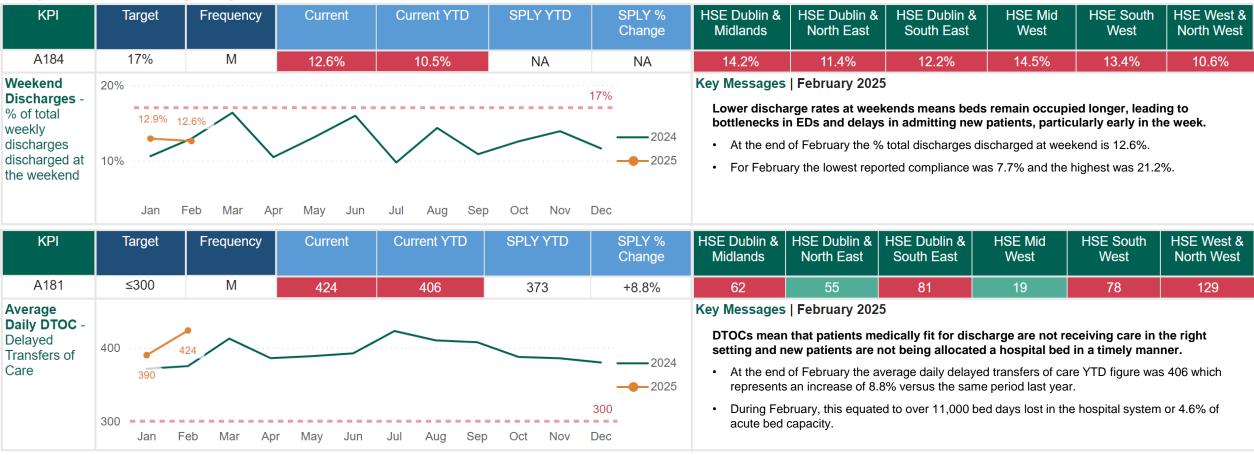
## Urgent and Emergency Care

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
A189	267,100	М	124,218	256,309	257,206	-0.3%	32,822	28,635	23,545	7,011	12,168	20,037
Total ED Attendances						* <b>Adj.</b> +1.4%		February 202				
- New + Return	140,000 132,0 120,000 Jan	124,218	Apr May Jun	u Jul Aug S	Sep Oct Nov	2023 2024 2025 Dec	<ul> <li>Year to date represents a</li> <li>Of the 124,2 representing</li> <li>Attendance</li> <li>Acuity: Cate</li> <li>* Note: Acti</li> </ul>	ED attendances a decrease of -0.3 218 who attended g a 2.7% increase profile includes: egory 1: 0.6%, 2: 2 vity is reported or	s us to identify pa are 256,309 whic 3% versus the sam I ED in February, 1 e in this cohort con GP [29.0%], GP C 25.3%, 3: 50.4%, 4 c calendar months vity is up 1.4% on	h is below expects be period last year 5% were people pared to Februar 00H [2.5%], Self [ 4: 17.6%, 5: 1.7% Jan/Feb vs SPLY	ed activity of 267, over 75 years of a y 2024. 55.3%], Nursing H [Unspecified 4.4%	100 and ge [18,251], lome [0.7%] 6]
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change			HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
A168	NA	М	31,861	67,632	68,601	-1.4%	7,160	7,411	6,155	2,197	3,485	5,453
ED Admissions	40,000 35,771					* <b>Adj.</b> +0.3%	Key Messages	February 202	25			
	30,000	31,861				2023 2024 2025	<ul> <li>Year to date same period</li> <li>The conversion</li> <li>Of the 31,86 representing</li> </ul>	ED admissions a d last year. sion rate for those 61 who were adm g a 2.3% increase	us to identify parate 67,632 which react attending ED who itted in February, 3 in this cohort con	epresents a decre o were admitted is 30% were people apared to Februar	ease of -1.4% ver 26.4%. over 75 years of a y 2024.	sus the age [9,411],
	Jan	Feb Mar	Apr May Jun	Jul Aug S	Sep Oct Nov	Dec			on calendar mont Year], activity is up		PLY. When adju	sted for one
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
A3	57,665	M-1M	57,668	57,668	56,747	+1.6%	12,683	11,710	10,714	5,354	7,508	9,699
Total Inpatient Discharges	60,000 <b>57,668</b> 50,000		$\checkmark$			2023 2024 2025	<ul><li>This figure i</li><li>The Januar</li></ul>	•	5 ths in arrears [HIP scharges is 57,66	-	s an increase of 1	.6% versus
	Jan	Feb Mar ,	Apr May Jun	Jul Aug S	Sep Oct Nov	Dec					:	14

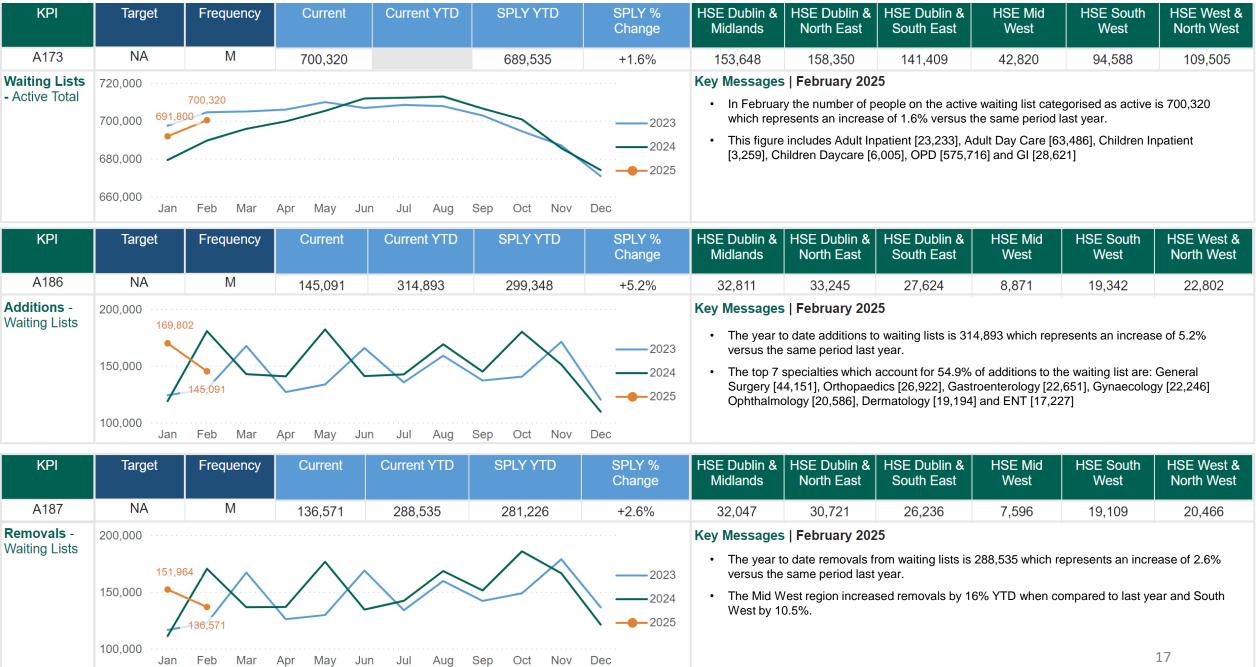
#### **Urgent and Emergency Care**



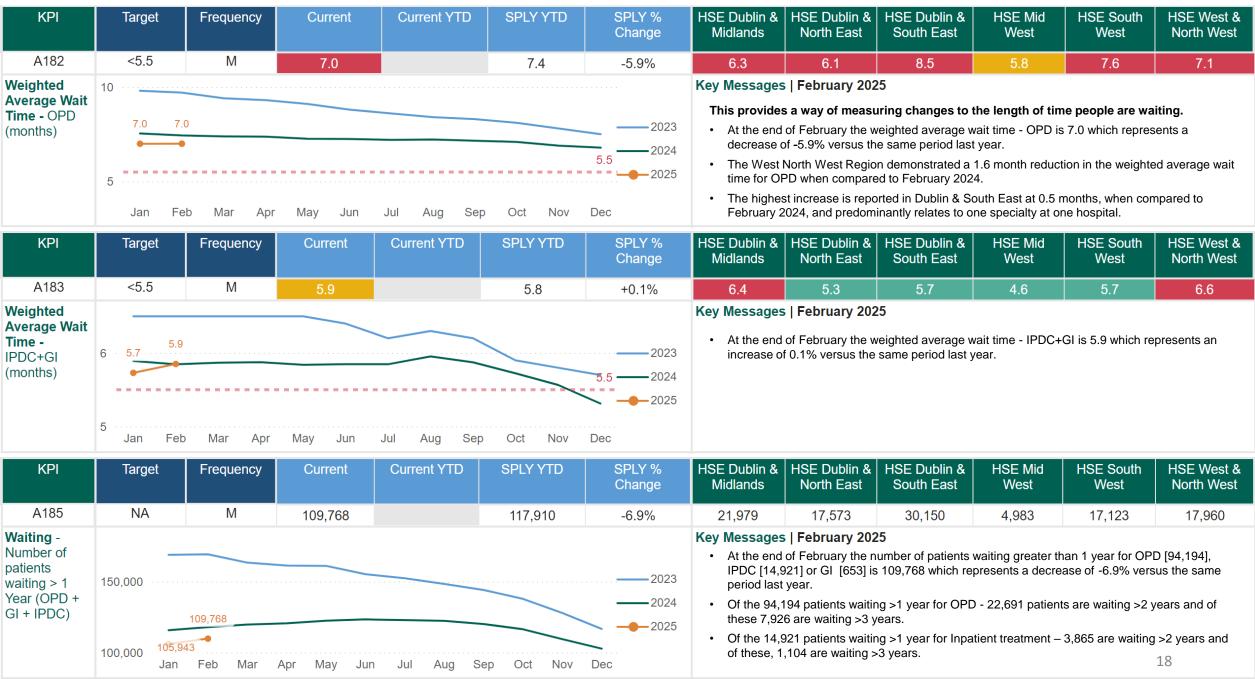
#### **Urgent and Emergency Care**



#### **Scheduled Care**



#### **Scheduled Care**



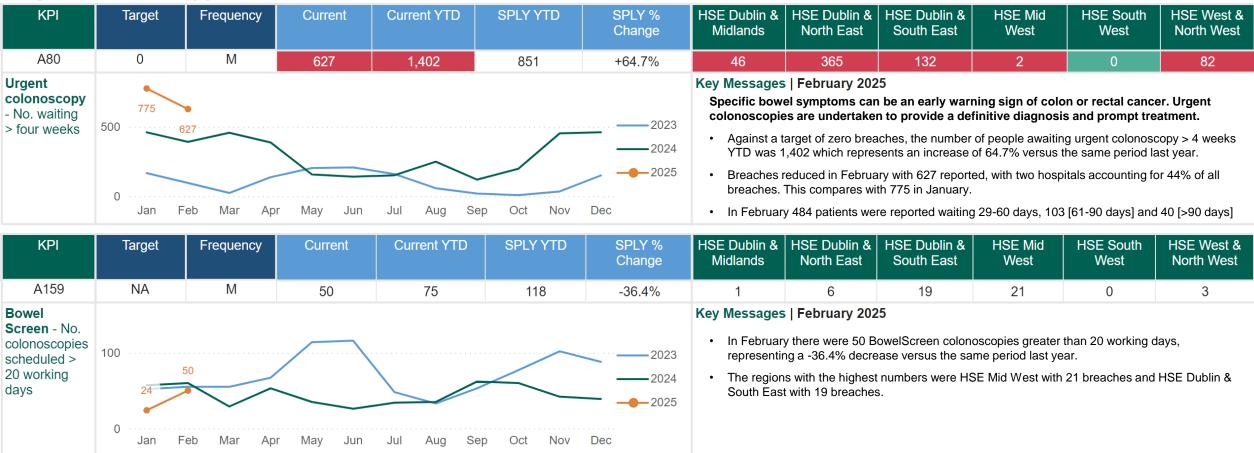
#### **Scheduled Care**



#### **Outpatient Department (OPD)**



#### **Urgent Colonoscopy**



#### **Cancer Services**



#### **Primary Care - Therapies**

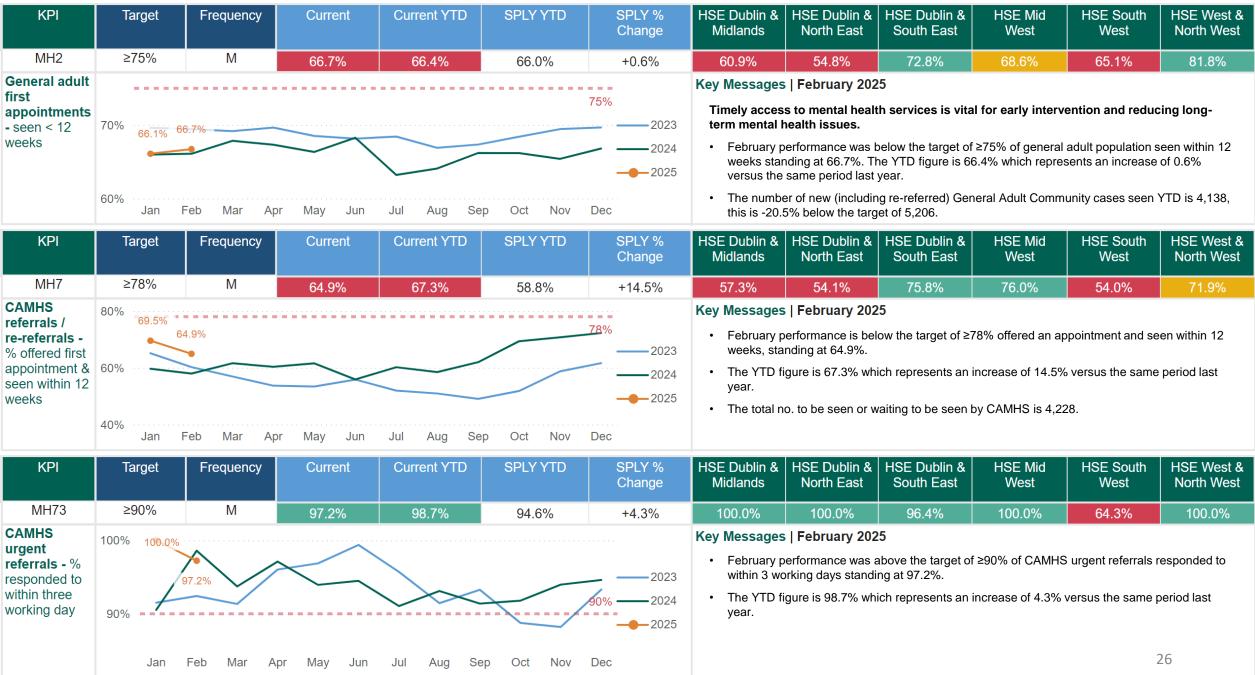


#### **Primary Care - Therapies** KPI SPLY YTD SPLY % **HSE Dublin &** HSE Dublin & **HSE Dublin &** HSE Mid **HSE South** HSE West & Target Frequency Current Current YTD Midlands West Change North East South East West North West PC107G 65% Μ 63.1% 56.7% 45.2% 64.7% +11.2% 98.0% 90.9% 60.7% 66.6% Ophthalmology 70% Key Messages | February 2025 - % on waiting 63.5% 63.1% At the end of February the percentage of Ophthalmology patients on waiting lists for treatment ≤ list for treatment 52 weeks is 63.1%. This is an increase of 11.2% versus the same period last year. The no. of 65% ---- 2023 ≤ 52 weeks patients on the waiting list for treatment $\leq$ 52 weeks is 12,028 of the 19,069 patients waiting. 60% -2024 The no. of ophthalmology patients on the treatment waiting list >52 weeks is 7,041. During February, 2,531 patient referrals were accepted and 9,848 were seen. Of these, 7,242 were existing patients and 2,606 were new patients. 50% Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec KPI SPLY YTD SPLY % HSE Dublin & HSE Dublin & HSE Dublin & HSE Mid **HSE South** HSE West & Target Frequency Current Current YTD Change Midlands North East South East West West North West PC108G 75% Μ 63.2% 75.9% 53.6% 64.1% 75.4% 54.4% 65.6% 75.6% -16.8% Audiology -Key Messages | February 2025 80% % on waiting • At the end of February the percentage of Audiology patients on waiting lists for treatment ≤ 52 list for weeks is 63.2%. This is a decrease of -16.8% versus the same period last year. The no. of 75% ----- 2023 treatment ≤ patients on the waiting list for treatment $\leq$ 52 weeks is 15,858 of the 25,086 patients waiting. 70% 52 weeks -2024 63.9% 63.2% The no. of audiology patients on the waiting list for treatment >52 weeks is 9.228. During February 1.629 patient referrals were accepted and 4.140 were seen. Of these, 3062 were existing patients and 1,078 were new patients. 60% Mar Apr May Jun Jul Aug Sep Oct Nov Jan Feb Dec KPI Frequency Current YTD SPLY YTD SPLY % HSE Dublin & HSE Dublin & **HSE Dublin &** HSE Mid **HSE South** HSE West & Target Current West Change Midlands North East South East West North West PC109G 80% Μ 70.5% 70.5% -0.0% 45.6% 81.3% 76.9% 87.7% 67.3% 83.1% **Dietetics** - % Key Messages | February 2025 80% = = = = on waiting list 80% At the end of February the percentage of Dietetics patients on waiting lists for treatment ≤ 52 for treatment 69.6% 70.5% weeks is 70.5%. This is a decrease of 0.0% versus the same period last year. The no. of -2023 ≤ 52 weeks patients on the waiting list for treatment ≤ 52 weeks is 16,058 of the 22,790 patients waiting. 70% -2024 • The no. of dietetics patients on the waiting list for treatment >52 weeks is 6,732. During February, 3,622 referrals were accepted and 6,581 were seen. Of these, 4,171 were existing patients and 2,410 were new patients. 60% Mar Apr Mav Jun Jul Aug Sep Oct Nov Jan Feb Dec

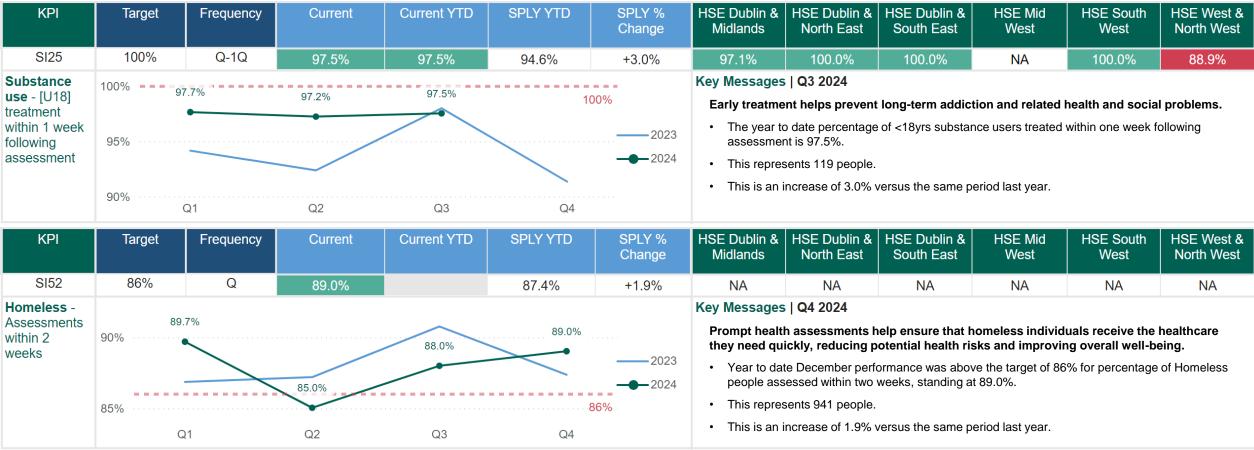
## Primary Care - Therapies

KPI	Targe	et	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
PC103G	81%	0	М	49.5%		59.4%	-16.7%	42.7%	57.0%	70.3%	67.1%	34.6%	41.2%
Psychology - % on waiting list for treatment ≤ 52 weeks	50%	1.2% 40 Jan F	9.5%	.pr May Jun	Jul Aug Sep	o Oct Nov	81% 2023 2024 2025 Dec	weeks is 49 patients on • The no. of p • During Feb	of February the po 9.5%. This is a de the waiting list fo psychology patier ruary, 1,640 patie	ercentage of Psych crease of -16.7% of r treatment $\leq$ 52 w hts on the treatmer ent referrals were a 07 were new patien	versus the same p eeks is 13,484 of nt waiting list >52 accepted and 3,26	beriod last year. The 27,259 patien weeks is 13,775.	he no. of ts waiting.

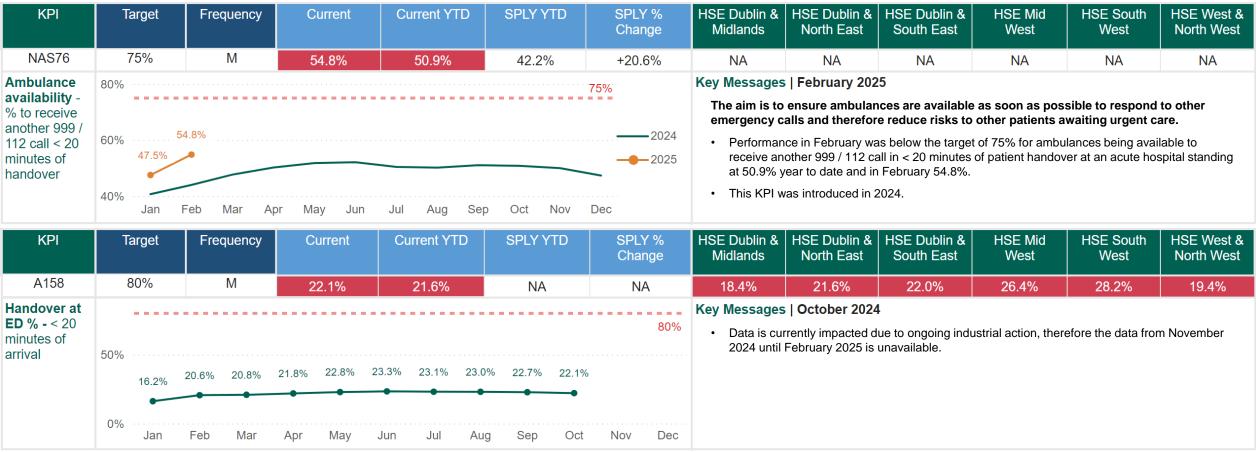
#### **Mental Health Services**



#### **Social Inclusion**



#### **Ambulance Handovers**



#### **Older Persons Services**

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
OP53	3,879,451	M	1,825,579	3,847,473	3,783,799	+1.7%	391,412	458,927	343,939	148,674	263,576	219,051
Home support hours - No. of home support hours provided	2,200,000 2,000,000 1,800,000	1,894				2023 2024 	<ul> <li>Providing ho own home.</li> <li>At the end activity of 3</li> </ul>	of February the F 3.879m hours and	Ider persons help ISE has nationally represents an inc	provided 3.847m rease of 1.7% ve	hours, below the rsus the same per	YTD expected riod last year.
	1,600,000 Jar	n Feb Mar	Apr May Ju	ın Jul Aug	Sep Oct Nov	Dec	•	bruary 56,317 peo blex home support	ople were in receipt t]	t of home suppor	t [excluding provis	ion of hours
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West
OP54	60,000	М	56,317		56,707	-0.7%	11,155	13,283	10,666	5,347	7,988	7,878
Home Support - No. of people in receipt of home support	56,317 - 2023 -											

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# Disability Services -Receiving Right Care, Right Place, Right Time [Access]

#### **Disability Services**

- Assessments
- Movement to Community
- Residential Services
- Day Services
- Respite

### **Disability Services**

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West		
DIS3	100%	Q	10.5%	10.4%	13.0%	-20.4%	16.1%	2.7%	18.2%	14.3%	6.6%	24.1%		
Child assessments - % of completed	20%	1.1%			10.5%	2023	and intervent	<b>Q4 2024</b> sments are inten ions to support to to is in line with the	heir developmen	t and well-being		/ services		
within time	10%	•	9.6%	10.4%	•	2023	December performand year.	performance was ce was 10.4% and	below the target of represents a dec	of 100%, standing rease of -20.4% v	versus the same p	eriod last		
		Q1	Q2	Q3	Q4		During 202	24, 432 child asses	ssments out of the	4,162 were com	pleted within the ti	melines.		
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West		
DIS1	8,050	Q	2,838	10,690	8,472	+26.2%	723	887	536	63	436	193		
Assessment of need - No. of requests received	ssment ed - No. juests red						<ul> <li>Key Messages   Q4 2024</li> <li>The December year to date position in receipt of 10,690 assessment of need requests, this is above the YTD expected activity of 8,050 and represents an increase of 26.2% versus the same period last year.</li> </ul>							
		Q1	Q2	Q3	Q4									
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West		
DIS55	4	М	1	4	11	-63.6%	0	0	0	0	1	0		
Movement from								February 202						
Congregated to community settings - No. of people	3	1	$\wedge$	<u></u>		2023 2024 2025	<ul> <li>At the end line with Y period last</li> </ul>	ng into communit of February 4 peo TD expected activ year. moved from cong	ple were moved fi ity of 4 and repres	rom congregated ents a decrease o	to community sett of -63.6% versus t	ings, this is in		
	0 Jan F	eb Mar Apr	May Jun	Jul Aug Se	p Oct Nov	Dec					•	31		

## **Disability Services**

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West			
DIS108	8,695	М	8,682		8,421	+3.1%	1,728	1,989	1,515	832	1,161	1,457			
Residential	8,800 8,662	8,682					Key Messages	February 202	5						
places - No. of residential places for	8,600					2023			ere required allo levant to their ne		disabilities to rec	eive the			
people with a disability	8,400					2024 2025		expected activity	e are 8,682 resider of 8,695 and repre						
	8,200 Jan	Feb Mar Ap	or May Jun	Jul Aug S	ep Oct Nov	Dec	The target	of 8,695 is the tai	rget to be achieve	d before the end o	of 2025.				
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West			
DIS78	20,300	BA	19,524		18,963	+3.0%	NA	NA	NA	NA	NA	NA			
Day Services - No. of	20,000				19,524		Key Messages   Q4 2024								
people with a					•		This metrie	c is reported bianr	nually.						
disability in receipt of day services	19,000		18,738		•	2023	below the		on was 19,524 peo tivity of 20,300 an						
			•												
	18,000	Q1	Q2	Q3	Q4										
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Mid West	HSE South West	HSE West & North West			
DIS57	160,000	Q-1M	32,857	155,159	151,601	+2.3%	6,788	6,140	5,297	4,115	4,003	6,514			
Respite - No.			41,261	41,970			Key Messages	Q4 2024							
of overnights (with or without day	40,000	39,072			<		Overnight respite care helps support caregivers and provides people with disabilities the opportunity to access specialised care when needed.								
respite) accessed by					32,857		This is reported quarterly, one month in arrears.								
people with a disability	30.000					2024	<ul> <li>The 2024 end of year position was 155,159 overnights (with or without respite) accessed by people with a disability, this is below the YTD expected activity of 160,000 and represents an increase of 2.2% versus the same period last versus.</li> </ul>					presents an			
	00,000	Q1	Q2	Q3	Q4		increase of 2.3% versus the same period last year. 32					32			

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# **Strong Foundations**

#### Work Force

- Absence Rates & Turnover
- WTE Limits Report
- Development Posts

#### **Financial Management**

- Budget vs Actuals Reports
- Pay, Non Pay and Income

### Absence Rates & Turnover

KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Midwest	HSE South West	HSE West & North West	
NA	≤4%	М	5.95%	6.34%	5.64%	+12.36%	5.75%	5.48%	5.80%	6.57%	6.11%	6.90%	
Non COVID Absence rates %       8%							years i.e. 5.5% (2024), 4.8% (2023), 4.6% (2022).						
KPI	Target	Frequency	Current	Current YTD	SPLY YTD	SPLY % Change	HSE Dublin & Midlands	HSE Dublin & North East	HSE Dublin & South East	HSE Midwest	HSE South West	HSE West & North West	
NA	NA	Q	2.2%	5.7%	6.9%	-17.4%	2.4%	2.5%	2.0%	2.1%	2.2%	1.7%	
Turnover rates	2.4% 2.2% 2.0% 1 1.8%	.8%	1.7%	2.2%		2023 2024	• Awaiting Q	-					
		<b>Q1</b>	Q2	Q3	Q4								

#### **WTE Limits Report**

		De	cember 2025 max Lim	its	YTD 2025 Limits					
Region	WTE this Month	Dec 25 Limit	Dec 25 WTE Var	Dec 25 Limit Var %	Current Limit	Current Limit Var	Current % Limit Var			
Total	126,251	133,305	-7,055	-5.3%	127,939	-1,688	-1.3%			
HSE Dublin & Midlands	25,679	25,862	-183	-0.7%	25,564	+114	+0.4%			
HSE Dublin & North East	24,536	24,960	-424	-1.7%	24,664	-129	-0.5%			
HSE Dublin & South East	20,311	20,816	-504	-2.4%	20,486	-174	-0.9%			
HSE Midwest	9,252	10,055	-803	-8.0%	9,399	-147	-1.6%			
HSE South West	16,463	17,045	-582	-3.4%	16,789	-326	-1.9%			
HSE West & North West	20,006	20,973	-966	-4.6%	20,675	-669	-3.2%			
National Services & Schemes	3,601	3,835	-234	-6.1%	3,803	-203	-5.3%			
HSE Centre	6,404	6,767	-363	-5.4%	6,558	-154	-2.4%			
to be commissioned		2,994	-2,994	-100.0%		0				

#### Key Messages | February 2025

Current limits are for DOH funded services only i.e. excluding disability services (DECDIY)

#### Pay and Numbers Strategy

- The 2025 Pay and Numbers Strategy for DoH funded services is set at a maximum WTE Limit of 133,305 WTE.
- In February the variance to this December Limit for current allocations is -7,055 WTE versus the variance to the Current YTD limit of -1,688 WTE.

#### At Regional Level

All Regions, with the exception of Dublin Midlands, are currently reporting under the WTE Maximum Limit.



#### **Development Posts**

	Developments & Agency Conversion					Onbo	arded		
Region	Total Devs 2024	Total Devs 2025	Total Devs Allowance	2024 Posts onboarded	2025 Posts onboarded	Total Devs Onboarded	% 2024 Devs Onboarded	% 2025 Devs Onboarded	% Devs in place
Total	3,310	3,553	6,863	1,474	22	1,496	45%	1%	22%
HSE Dublin & Midlands	537	19	557	258	1	259	48%	5%	46%
HSE Dublin & North East	424	26	450	155		155	37%		34%
HSE Dublin & South East	556	20	576	245	1	246	44%	5%	43%
HSE Midwest	356	410	765	94	16	110	26%	4%	14%
HSE South West	424	58	482	224	2	226	53%	3%	47%
HSE West & North West	532	49	581	282	1	283	53%	2%	49%
National Services & Schemes	178		178	147		147	82%		
HSE Centre	261	19	280	70	1	71	27%	5%	25%
to be commissioned	42	2,952	2,994						

#### Key Messages | February 2025

- 45% of 2024 new developments are currently reported as onboarded (1,474 WTE).
- 24 Total Developments were 3,310 WTE in 2024. Of this there are now 3,252 WTE allocated. 42 WTE remain to be commissioned.
- 2025 Developments (3,553 WTE) allocations are commencing, of which 2,952 WTE remain to be commissioned at this early stage.
- 1% of 2025 new developments are reported as onboarded (22 WTE).
- Onboarded: Details the number of posts where it has been confirmed through HR Sharepoint by an entity/ region development posts are onboarded. This figure is added to baseline to show the latest (YTD 2025 limits). Figures are at a point in time (i.e. previous month end)

#### **Budget vs Actuals Reports**

#### Total Variance to Budget

Regional Area	February YTD Budget €M	February YTD Actuals €M	Variance to Budget YTD €M	Variance to Budget YTD %
HSE Dublin and North East	614.6	644.0	29.4	4.8%
HSE Dublin and Midlands	627.8	669.3	41.4	6.6%
HSE Dublin & South East	478.0	506.3	28.3	5.9%
HSE South West	353.5	368.9	15.4	4.4%
HSE Mid West	213.5	226.8	13.3	6.2%
HSE West and North West	442.1	464.4	22.4	5.1%
Total Regional	2.729.5	2,879.7	150.3	5.5%
Corporate Centre	549.8	456.2	(93.6)	(17.0%)
National Services and Schemes	1,004.9	1,013.6	8.6	0.9%
Grand Total	4,284.2		65.3	1.5%
0.015	-0.4%		0.0%	<b></b> 2024 <b></b> 2025
-0.01	May Jun Jul	Aug Sep	Oct Nov Dec	

Total % variance to budget increased from 1.2% in January to 1.5% in February.

#### Income Variance to Budget

Regional Area	February YTD Budget €M	February YTD Actuals €M	Variance to Budget YTD €M	Variance to Budget YTD %
HSE Dublin and North East	(51.8)	(53.6)	(1.8)	3.5%
HSE Dublin and Midlands	(58.6)	(58.8)	(0.2)	0.3%
HSE Dublin & South East	(44.0)	(44.7)	(0.8)	1.8%
HSE South West	(41.9)	(43.4)	(1.5)	3.6%
HSE Mid West	(17.1)	(14.8)	2.3	(13.2%)
HSE West and North West	(34.0)	(34.7)	(0.7)	2.0%
Total Regional	(247.4)	(250.0)	(2.6)	1.1%
Corporate Centre	(99.2)	(95.0)	4.2	(4.2%)
National Services and Schemes	(93.5)	(87.5)	6.0	(6.5%)
Grand Total	(440.1)	(432.6)	7.5	(1.7%)
Income Variance to Budget YTD %				
0.1		3.5% 4.9% 4.	9% 5.2% <sub>л 2%</sub>	
0.05	3.6%	3.5%	4.2/0	
0 -1.7%				<b></b> 2024
-0.05				
-0.1				
-0.15 Jan Feb Mar Apr	May Jun Jul	Aug Sep C	Oct Nov Dec	

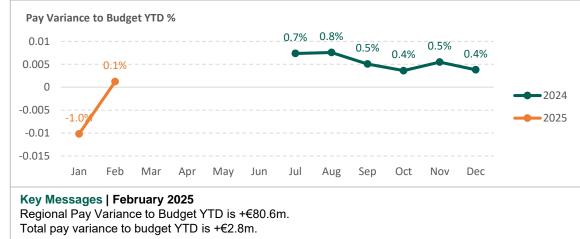
#### **Key Messages | February 2025** Regional Income Variance to Budget YTD is -€2.6m.

Regional Income Variance to Budget YTD is -€2.6m. Total income variance to budget YTD is +€7.5m.

#### **Budget vs Actuals Reports**

#### Pay Variance to Budget

Regional Area	February YTD Budget €M	February YTD Actuals €M	Variance to Budget YTD €M	Variance to Budget YTD %
HSE Dublin and North East	411.3	425.7	14.4	3.5%
HSE Dublin and Midlands	438.5	464.6	26.1	5.9%
HSE Dublin & South East	326.2	343.9	17.7	5.4%
HSE South West	243.5	248.5	5.0	2.1%
HSE Mid West	122.5	127.4	4.8	4.0%
HSE West and North West	298.6	311.2	12.6	4.2%
Total Regional	1,840.6	1,921.2	80.6	4.4%
Corporate Centre	387.8	312.3	(75.5)	(19.5%)
National Services and Schemes	47.4	45.1	(2.2)	(4.7%)
Grand Total	2,275.8	2,278.6	2.8	0.1%



#### Non Pay Variance to Budget

Regional Area	February YTD Budget €M	February YTD Actuals €M	Variance to Budget YTD €M	Variance to Budget YTD %			
HSE Dublin and North East	255.0	271.9	16.9	6.6%			
HSE Dublin and Midlands	247.9	263.5	15.5	6.3%			
HSE Dublin & South East	195.7	207.1	11.4	5.8%			
HSE South West	151.9	163.8	11.9	7.8%			
HSE Mid West	108.1	114.3	6.2	5.7%			
HSE West and North West	177.5	188.0	10.4	5.9%			
Total Regional	1,136.2	1,208.6	72.4	6.4%			
Corporate Centre	261.2	239.0	(22.2)	(8.5%)			
National Services and Schemes	1,051.1	1,055.9	4.8	0.5%			
Grand Total	2,448.6	2,503.5	54.9	2.2%			
Non Pay Variance to Budget YTD %							
0.03							
0.02							

0.02 0.01 0.01 0.02 0.01 -0.7% -1.0% -1.0% -0.5% -0.2% -0.

**Key Messages | February 2025** Regional Non Pay Variance to Budget YTD is +€72.4m. Total non pay variance to budget YTD is +€54.9m.

## Pay, Non Pay and Income

## Summary

	Fet	oruary YTD Actu	als		Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance
Regional Area	February YTD Actuals €M	February YTD Budget €M	Variance to Budget €M	Variance to Budget %	Direct Pay	Agency	Overtime	Non Pay Bad & Doubtful Debts	Non Pay Drugs & Medicines	Non Pay Heat Power & Light	Non Pay Other	Income Other	Income Patient
HSE Dublin and North East	644.0	614.6	29.4	4.8%	0.5	11.0	2.8	0.9	1.5	1.7	12.8	(2.5)	0.7
HSE Dublin and Midlands	669.3	627.8	41.4	6.6%	9.8	16.6	(0.3)	0.5	1.5	1.0	12.5	(3.0)	2.8
HSE Dublin & South East	506.3	478.0	28.3	5.9%	0.3	17.1	0.3	(0.2)	2.0	0.8	8.8	(4.1)	3.3
HSE South West	368.9	353.5	15.4	4.4%	(0.8)	5.1	0.7	(0.4)	1.6	0.5	10.2	(2.9)	1.4
HSE Mid West	226.8	213.5	13.3	6.2%	(0.1)	4.2	0.7	(0.5)	(0.3)	0.5	6.5	(0.9)	3.2
HSE West and North West	464.4	442.1	22.4	5.1%	(3.5)	15.8	0.3	(0.1)	0.5	1.3	8.7	(2.7)	2.0
Total Regional	2,879.7	2,729.5	150.3	5.5%	6.2	69.7	4.6	0.2	6.8	5.8	59.5	(16.0)	13.4
Corporate Centre	456.2	549.8	(93.6)	(17.0%)	(77.2)	1.8	(0.1)	0.1	(1.5)	0.0	(20.8)	4.2	0.0
National Schemes / National Services	1,013.6	1,004.9	8.6	0.9%	(3.9)	0.7	1.0	(0.0)	11.0	0.3	(6.5)	7.0	(1.0)
Other Subtotal	1,469.8	1,554.8	(85.0)	(5.5%)	(81.1)	2.5	0.9	0.1	9.4	0.4	(27.3)	11.2	(1.0)
Grand Total	4,349.5	4,284.2	65.3	1.5%	(74.9)	72.2	5.5	0.2	16.3	6.2	32.2	(4.9)	12.4

## Pay, Non Pay and Income

Regional Area	YTD Budget €M	January Variance to Budget %	February Variance to Budget %	Movement YTD Jan V Feb %
HSE Dublin and North East	614.6	4.2%	4.8%	15.3%
HSE Dublin and Midlands	627.8	5.3%	6.6%	24.3%
HSE Dublin & South East	478.0	5.4%	5.9%	9.4%
HSE South West	353.5	3.2%	4.4%	36.0%
HSE Mid West	213.5	5.9%	6.2%	6.4%
HSE West and North West	442.1	4.2%	5.1%	21.0%
Corporate Centre	549.8	(21.3%)	(17.0%)	(20.1%)
National Schemes / National Services	1,004.9	4.2%	0.9%	(79.7%)
Grand Total	4,284.2	1.2%	1.5%	31.2%

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# Appendix

#### **Glossary of Terms**

**Standard Reporting Frequency Abbreviations** 

Red, Amber, Green (RAG) Rating

## Appendix

#### **Glossary of Terms**

Glossary	Explainer
	Quality & Access
KPI No.	Unique metric identifier
KPI Title	Full KPI Title
KPI Short Title	Short title used for KPI
	Targets/Expected Activity reflect the National Service Plan where available.
	Depending on the metric, this may breakdown further into the current reporting period and year to date target/expected activity.
Target/Expected Activity	I.e. A metric that is point in time will have the same target /expected activity for both current reporting period and current YTD
	A cumulative metric, e.g. Home Help Hours has a current reporting period expected activity and an YTD expected activity, both RAG rated accordingly.
	Where a metric has current reporting period target/expected activity and an YTD target/expected activity, the YTD target/expected activity is displayed in the target column.
Reporting Frequency	Identifies the metric reporting timeline, e.g. M, M-1M, Q, Q-1Q etc. This may or may not be the same as data collection frequency.
Queenat	This includes the most recent information available for the metric. For example if a metric is reported monthly and it is a July report then current = July. However if a metric is reported
Current	M-1M the current period would be June.
Current YTD	This includes the most recent information available for the metric and depends on the metric. Year to date can be cumulative, point time, rolling 12 months etc.
SPLY YTD	This is the result for the same period in the previous year and as for current year to date the same rules apply
SPLY % Change	The is the % change between results calculated as ((Current YTD - SPLY YTD)/SPLY YTD)*100%
Breakdown by Region	These are regional results for the metrics current reporting period.
CAMHS	Child and Adolescent Mental Health Services renamed to Child and Youth Mental Health
Point in time	Implies that the activity at the end of the year or at any time point is the activity for the month in question.
Cumulative	Cumulative implies that the activity at any point in time or at the end of the year is the activity for all of the months added together.
Primary Metric	A key measurement used to assess the quality, effectiveness, safety, and efficiency of healthcare services and patient outcomes, which is not in the National Service Plan
N/A	Not Applicable
NR	No Return
Zara Talaranaa RAC Bating	Where a target is 'less than or equal to' then below or equal target is green and above target is red.
Zero Tolerance RAG Rating	Where a target is 'greater than or equal to' then below target is red and greater than or equal to target is green. There is no amber rag rating
Small Volumes	Where there are less than 20 people waiting in a particular specialty/hospital, the numbers have been aggregated under a 'Small Volume' heading.

## Appendix

#### **Glossary of Terms**

Glossary	Explainer
	People
	WTE Baseline is the opening 2024 limit for an Entity and Region by staff category. It includes a credit for the small number of Pre-registration Nurses & Midwives (PRN&M) on clinical placement at 31/12/2023
Baseline	but not included in the latest WTE. The rationale for this is that the clinical placement for these staff is unavoidable growth. Upon graduation it is expected that these personnel will fill 2024 vacancies arising,
	approved developments or agency conversion. WTE Baseline is adjusted upwards for specific community S39 agencies whose status moved to S38 or HSE as approved by the Minister.
Dec 2024 WTE Variance	This is the year-end headroom for an entity by staff category provided all service development objectives are achieved. A minus indicates that an entity is below the WTE limit.
WTE Dec Limit	December 2024 Limits: is the maximum allowable 2024 WTE. It is calculated as Baseline plus the Total developments Allowance. This figure will increase as new developments are approved and Primary Notifications issue.
Developmente & Ageney Conversion	Developments & Agency Conversion are approved increases where a primary notification is in place. These figures are sourced from HR Sharepoint 2024 Developments database and are the only permitted
Developments & Agency Conversion	staffing increases for 2024 (ref: HR Circular 36/2004).
Onboarded Posts	Details the number of posts where it has been confirmed through HR Sharepoint by an entity/ region development posts are onboarded. This figure is added to baseline to show the latest (YTD 2024 limits).
	Finance
Variance	Is the difference between the Spend and the Spend Limit in 2024
Expenditure Limit	Is the Cap on Spend, set on behalf of the CEO in July 2024
Control Limit	The term "Control Limit" is no longer in use and has been replaced by the term "Expenditure Limit". Both have the same meaning.
Budget	Is the amount of funding that has been allocated. However, all previously notified 2024 Budgets have been withdrawn.
	Budget has no standing for the remainder of 2024 & has been replaced in all cases by the Expenditure Limit.
Pay Variance	Is the difference between the Actual Pay Spend and the Pay Spend Limit in 2024
Non Pay Variance	Is the difference between the Actual Non-Pay Spend and the Non-Pay Spend Limit in 2024

#### Standard Reporting Frequency Abbreviations

Reporting Frequency	Reporting Freq. Abbreviation
Monthly	М
Quarterly	Q
Biannual	BA
Annual	A
Monthly in arrears	M-1M
Monthly two months in arrears	M-2M
Quarterly in arrears	Q-1Q
Quarterly one month in arrears	Q–1M
Quarterly two quarters in arrears	Q-2Q
Quarterly six months in arrears	Q–2Q
Biannual one quarter in arrears	BA–1Q
Biannual six months in arrears	BA–2Q
Annual reported in 1 <sup>st</sup> quarter	A
Annual 12 months in arrears	A–1A
Annual data reported in September	A9
Rolling 12 months	Rolling 12M