Circular 100/99

September 1999

Mr John Byrne Personnel Officer Mid-Western Health Board 31/33 Catherine Street Limerick



Skapeşt i Hefther Entire

Re: Remuneration of Addiction/Alcohol Counsellors - Mid-Western Health Board

Dear Mr Byrne

I refer to the agreement reached between the Health Service Employers Agency and IMPACT concerning the pay of Counsellors in the Mid-Western Health Board.

The sanction of the Minister for Health and Children can be assumed for the implementation of the arrangements set out in the attached circular.

Any queries regarding the implementation of same can be addressed to Pearse Costello, Health Service Employers Agency.

Please note that your Board's allocation has been adjusted to take account of this agreement.

Yours sincerely

Gerard Coughlan

Personnel Management and Development Unit



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Terms of Agreement (HSEA/EHB/IMPACT/PNA/INO/SIPTU) on the Pay and Conditions of Addiction Counsellors/H.I.V. Counsellors/Alcohol
Counsellors/Outreach Workers etc. as provided for in Clause 2 (iii) of Annex 1 of the Programme for Competitivness and Work (P.C.W.)

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1. Pay

# (i) Addiction Counsellor H.I.V. Counsellor Outreach Worker (existing)

The salary scale for the grade of Counsellor and assimilation arrangements, from 1<sup>st</sup> April 1997, are at Appendix A.

#### (ii) Alcohol Counsellor

The salary scale for the grade of Counsellor and assimilation arrangements from 1<sup>st</sup> July 1998 are at Appendix B.

Assimilation to the revised scale is on the basis that staff are eligible for registration with I.A.A.A.C.

#### (iii) Outreach Worker

The salary scale below will apply to future appointees to the grade of Outreach Worker. Such staff will not have a counselling requirement.

£15,282 - 16,013 - 16,721 - 17,674 - 18,367 - 19,066 (1 April 1998)

#### (iv) 'Trainee' Counsellor

Successful applicants for the Eastern Health Board I.A.A.A.C. training programme will be paid 90% of the minimum of the Counsellor salary scale for the duration of the programme.

#### (v) General

It is agreed that with the application of the terms of this agreement, any existing pay relationships will no longer continue to exist. Any future examination of the pay/terms and conditions of staff will be conducted in accordance with Public Service Pay Policy.

#### 2. Flexibility and Change

A significant feature of this agreement is the extent of real changes and payroll savings achievable in the context of the implementation of the items listed below. This will go towards offsetting pay costs and maintaining the terms of the agreement within P.C.W. parameters.

Staff agree to co-operate with the introduction of the measures listed below.

#### (i) E.H.B. Training Programme (I.A.A.A.C.)/Development of new services

Staff agree to co-operate with the introduction and continued operation of the E.H.B. I.A.A.A.C. training programme, together with the development of new services by the Board.

#### (ii) "Generic" Counsellor Grade

#### (a) Outreach Workers/Counsellors

All existing staff will co-operate with EHB training programmes to introduce a minimum standard of eligibility for registration with I.A.A.A.C. as and when required by the Board. On successful completion, these staff will be re-titled as Counsellors except where their assignment does not change.

All existing staff to co-operate as generic Counsellors and accept assignments to specific areas, e.g. substance abuse, alcohol, HIV etc.

All existing staff to undertake specific training programmes identified as a result of international research, best practice, changing demands etc. in order to improve the quality of service provided.

The delivery of services is under constant review and change with the objective of improving the quality, efficiency and effectiveness. This will necessitate existing staff undertaking a broader casemix in the future, e.g. Addiction Counsellors may have a caseload which will include HIV and/or alcohol clients.

Future intakes for the outreach service will not have a counselling requirement and will be graded as Outreach Workers. A separate scale will apply. (Paragraph 1(iii) also refers).

#### (b) <u>Addiction Counsellors</u> <u>Alcohol Counsellors</u> H.I.V. Counsellors

All staff to co-operate as generic Counsellors and accept assignments to specific areas, e.g. substance abuse, alcohol, HIV etc.

All staff to undertake specific training programmes identified as a result of international research, best practice, changing demands etc. in order to improve the quality of service provided.

The delivery of services is under constant review and change with the objective of improving the quality, efficiency and effectiveness. This will necessitate staff undertaking a broader casemix in the future, e.g. Addiction counsellors may have a caseload which will include HIV and/or alcohol clients.

All existing staff will be re-titled as Counsellors. The minimum standard for recruitment of Counsellors for the future is that all applicants must be eligible for I.A.A.A.C. registration.

#### (iii) Standard 35 hour week

Existing and new staff agree to the introduction of a standard 35 hour week (applies to staff whose current standard week is less than 35 hours).

Individual contractual arrangements will be required to give effect to (ii) and (iii) above. Application of the pay terms of this agreement is contingent on advance written acceptance by staff to these arrangements.

## (iv) Full co-operation with and commitment to implementing the Health Strategy - Shaping a Healthier Future

It is accepted that the aims of the Health Strategy can only be achieved with the co-operation of staff. It is agreed that to achieve such co-operation will require the trust and goodwill of all parties through ongoing discussions and consultations.

#### (a) Evaluating Patient Satisfaction

The Health Strategy refers to user satisfaction and participation and states that the health and personal social services exist to serve the patient or client and that this has not been sufficiently highlighted in the past. It also states that the services must therefore be consumer-orientated. It is anticipated that Health Boards will introduce various methods by which the users of services and their

families can participate in the planning and delivery of the services and it is further expected that the Eastern Health Board will also introduce various consumer feedback mechanisms. Staff will co-operate with these aspects of service improvements.

#### (b) Quality of Service Initiatives

Staff agree to participate in initiatives to improve the quality of all aspects of their service. Staff agree to co-operate with the Eastern Health Board to introduce Joint Audit.

## (c) Ongoing monitoring and evaluation of the effectiveness of services being provided – costs, outcomes and accountability

Initiatives to improve the quality of service and particularly the introduction of audit will be processed to evaluate the effectiveness of services being provided. Evaluating effectiveness requires the determination of expected outcomes from treatment and the setting of objectives and priorities. In accordance with the contents of the Health Strategy, staff agree to co-operate with the setting of agreed objectives and high standards and to be accountable for their achievement.

#### (d) 'Value for Money' Initiatives

Staff agree to co-operate with the development of value for money structures and programmes designed to achieve improvements in the efficiency and effectiveness of the service.

## (v) <u>Co-operation and flexibility with the re-organisation of management structures in Community Care</u>

Following agreement between the Department of Health and the Irish Medical Organisation, a Department of Public Health is being established in each Health Board and the posts of Directors of Community Care/Medical Officer of Health are being abolished. The management of services function at Community Care area level which was carried out by the Directors of Community Care will be undertaken by the holders of posts which are to be newly established.

Staff agree to co-operate fully with the introduction of this new post of General Manager and the associated change of reporting relationships, etc. which will be required.

### (vi) Personal Performance and Development

Both parties are committed to the introduction of changes which promote a positive attitude to organisational and personal performance and development. These changes will include the introduction of systems to develop and encourage such performance and development. These changes will include the introduction of systems to develop and encourage such performance and development.

#### (vii) Flexibility

It is recognised that changing work requirements and the need to provide better services to the public necessitate greater flexibility in traditional attendance patterns and work practices. Services are required on a much extended basis, i.e. it is not adequate to provide services over the normal working hours, Monday to Friday, 9 a.m. to 5 p.m. Staff will see benefits in a system which would allow them to fulfill their work obligations in a more flexible way. In this regard, where the need is demonstrated, staff agree to cooperate with such flexibility and atypical employment arrangements and agree to the more flexible reporting relationships to allow for greater flexibility of response to the needs of the public. Management agrees to prior consultation in such instances.

#### (viii) Technology

Staff agree to co-operate with all aspects of the design, installation and operation of new technology. Management agree to full consultation with staff on technological change.

Staff agree that no technology-related claims will be made in the future.

The Eastern Health Board are committed to the development of the necessary skills and knowledge for their efficient use of new technology. Every effort will be made to encourage staff to familiarise themselves with new technology by way of training organised by the employing authorities to meet local needs.

The Eastern Health Board are committed to drafting a policy for the internal and external training of staff involved with new technology as appropriate.

#### (ix) Monthly Paypath

Staff agree to the introduction of monthly/4 weekly paypath (at the discretion of the employer) from 1 January 1997, with staff having the option of a midmonthly 'basic' advance payment.

Consultations will take place with IMPACT/PNA/INO/SIPTU on the administrative details of these changes and to address such issues as the timetable for change.

Briefing sessions will take place involving the banks, at which they will address the issue of bank charges, etc.

### APPENDIX A

## Addiction Counsellor/H.I.V. Counsellor/Outreach Worker (Existing)

## Counsellor

	01.01.97 £	01.04.97 £	<u>01.07.97</u> £	01.04.98 £	01.07.98 £
1. 2. 3. 4. 5. 6. 7. 8. 9. 10.	16,429 16,946 17,465 17,978 18,498 19,017 19,532 20,045 20,561	17,086 17,709 18,338 18,967 19,608 20,348 20,997 21,849 22,720 23,545 24,370	17,347 17,970 18,599 19,228 19,869 20,609 21,258 22,110 22,981 23,806 24,631	17,513 18,152 18,796 19,441 20,098 20,857 21,522 22,395 23,288 24,134 24,979	17,907 18,560 19,219 19,878 20,550 21,326 22,006 22,899 23,812 24,677 25,541
L.S.I.		25,370	25,631	26,004	26,589

After 3 years satisfactory service on maximum.

#### **Assimilation**

Years service on maximum at 30 March 1997	Assimilation to	Future service required for progression to L.S.I.
1 year	10 <sup>th</sup> point	4 years
2 years	11 <sup>th</sup> point	3 years
3 years	11 <sup>th</sup> point	2 years
4 years	11 <sup>th</sup> point	1 year
5 years +	L.S.I.	, , , , , , , , , , , , , , , , , , ,

Otherwise, assimilation will be on the basis of corresponding points.

### APPENDIX B

## **Alcohol Counsellors**

## Counsellor

	01.01.97 £	01.04.97 £	01.07.97 £	01.04.98 £	01.07.98 £	(P2000) 01.07.98 £
1. 2. 3. 4. 5. 6. 7. 8. 9.	14,045 14,692 15,340 15,985 16,639 17,285 17,938 18,583 19,274	14,817 15,663 16,440 17,219 18,016 18,812 19,623 20,431 21,298	15,078 15,924 16,701 17,480 18,277 19,073 19,884 20,692 21,559	15,187 16,055 16,851 17,649 18,466 19,282 20,114 20,942 21,830	17,513 18,152 18,796 19,441 20,098 20,857 21,522 22,395 23,288 24,134 24,979	17,907 18,560 19,219 19,878 20,550 21,326 22,006 22,899 23,812 24,677 25,541
L.S.I.		21,724	21,985	22,267	26,004	26,589

<sup>\*</sup> After 3 years satisfactory service on maximum.

### **Assimilation**

Point on existing scale (1.4.98)	Assimilation to revised scale (1.7.98)
1 <sup>st</sup>	1 <sup>st</sup>
2 <sup>nd</sup>	1 <sup>st</sup>
3 <sup>rd</sup>	1 st
4 <sup>th</sup>	2 <sup>nd</sup>
5 <sup>th</sup>	3 <sup>rd</sup>
6 <sup>th</sup> .	4 <sup>th</sup>
7 <sup>th</sup>	6 <sup>th</sup>
8 <sup>th</sup>	7 <sup>th</sup>
9 <sup>th</sup>	8 <sup>th</sup>
L.S.I.	9 <sup>th</sup>