## **Health Business Services Employment Report: July 2022**

## **Employment by Staff Group**

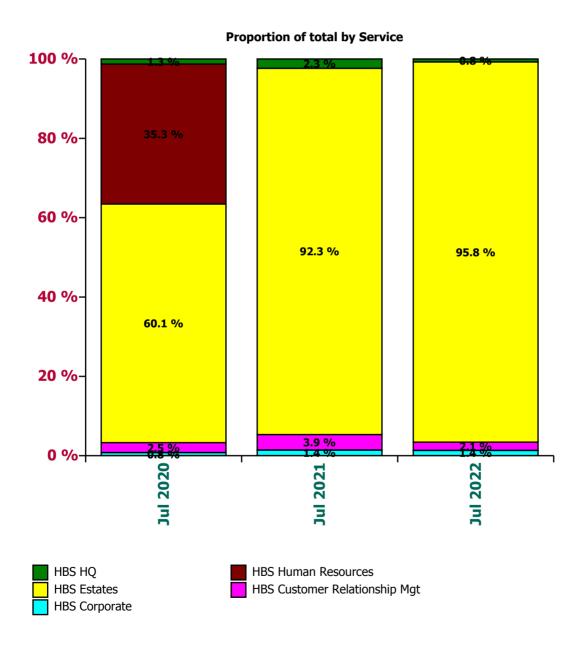
| Jul 2022                               | WTE<br>Dec<br>2019 | WTE<br>Dec<br>2020 | WTE<br>Jun<br>2022 | WTE<br>Jul<br>2022 | WTE<br>change<br>since<br>Jun 22 | WTE<br>change<br>since<br>Dec 20 | %<br>change<br>since<br>Dec 20 | WTE<br>change<br>since<br>Dec 19 | % change<br>since Dec<br>19 | No. Jul<br>2022 |
|--|--------------------|--------------------|--------------------|--------------------|----------------------------------|----------------------------------|--------------------------------|----------------------------------|-----------------------------|-----------------|
| Overall                                | 666                | 683                | 399                | 400                | +1                               | -284                             | -41.5 %                        | -266                             | -40.0 %                     | 413             |
| Medical & Dental                       | 2                  |                    |                    |                    |                                  |                                  | -100.0 %                       | -2                               | -100.0 %                    |                 |
| Nurse/ Midwife Manager                 | 6                  | 3                  | 5                  | 5                  | +0                               | +2                               | 71.6 %                         | -1                               | -12.0 %                     | 5               |
| Nursing/ Midwifery other               | 1                  | 1                  |                    |                    |                                  | -1                               | -100.0 %                       | -1                               | -100.0 %                    |                 |
| Nursing & Midwifery                    | 6                  | 4                  | 5                  | 5                  | +0                               | +1                               | 34.1 %                         | -1                               | -23.1 %                     | 5               |
| Health Science/ Diagnostics            | 1                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                          |                                  | 0.0 %                       | 1               |
| H&SC, Other                            | 1                  | 1                  |                    |                    |                                  | -1                               | -100.0 %                       | -1                               | -100.0 %                    |                 |
| Health & Social Care Professionals     | 2                  | 2                  | 1                  | 1                  |                                  | -1                               | -50.0 %                        | -1                               | -50.0 %                     | 1               |
| Management (VIII & above)              | 62                 | 62                 | 44                 | 45                 | +1                               | -17                              | -27.8 %                        | -17                              | -27.1 %                     | 46              |
| Administrative/ Supervisory (V to VII) | 131                | 142                | 70                 | 69                 | -1                               | -73                              | -51.3 %                        | -62                              | -47.4 %                     | 72              |
| Clerical (III & IV)                    | 213                | 226                | 51                 | 52                 | +2                               | -174                             | -76.9 %                        | -160                             | -75.4 %                     | 57              |
| Management & Administrative            | 405                | 430                | 165                | 166                | +1                               | -264                             | -61.4 %                        | -239                             | -59.0 %                     | 175             |
| Support                                | 21                 | 19                 | 16                 | 16                 | -0                               | -3                               | -16.3 %                        | -5                               | -24.2 %                     | 17              |
| Maintenance/ Technical                 | 228                | 228                | 211                | 211                | -0                               | -17                              | -7.4 %                         | -17                              | -7.5 %                      | 214             |
| General Support                        | 249                | 247                | 227                | 227                | -0                               | -20                              | -8.1 %                         | -22                              | -8.9 %                      | 231             |
| Health Care Assistants                 | 1                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                          |                                  | 0.0 %                       | 1               |
| Other Care Grades                      | 1                  |                    |                    |                    |                                  |                                  | -100.0 %                       | -1                               | -100.0 %                    |                 |
| Care, other                            | 1                  |                    |                    |                    |                                  |                                  | -100.0 %                       | -1                               | -100.0 %                    |                 |
| Patient & Client Care                  | 2                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                          | -1                               | -44.4 %                     | 1               |





### **Health Business Services: Jul 2022**

| Jul 2022                      | WTE<br>Dec<br>2019 | WTE<br>Dec<br>2020 | WTE<br>Jun<br>2022 | WTE<br>Jul<br>2022 | WTE<br>change<br>since<br>Jun 22 |      | %<br>change<br>since<br>Dec 20 | WTE<br>change<br>since<br>Dec 19 | %<br>change<br>since<br>Dec 19 | No. Jul<br>2022 |
|-------------------------------|--------------------|--------------------|--------------------|--------------------|----------------------------------|------|--------------------------------|----------------------------------|--------------------------------|-----------------|
| Overall                       | 666                | 683                | 399                | 400                | +1                               | -284 | -41.5 %                        | -266                             | -40.0 %                        | 413             |
| HBS Corporate                 | 4                  | 6                  | 5                  | 5                  |                                  | -1   | -15.6 %                        | +1                               | 21.2 %                         | 6               |
| HBS Customer Relationship Mgt | 13                 | 16                 | 9                  | 8                  | -0                               | -8   | -49.4 %                        | -5                               | -38.2 %                        | 9               |
| HBS Estates                   | 401                | 405                | 381                | 383                | +2                               | -22  | -5.4 %                         | -18                              | -4.6 %                         | 395             |
| HBS Human Resources           | 237                | 246                |                    |                    |                                  | -246 | -100.0 %                       | -237                             | -100.0 %                       |                 |
| HBS HQ                        | 10                 | 10                 | 4                  | 3                  | -1                               | -7   | -68.5 %                        | -7                               | -68.7 %                        | 3               |







**Health Business Services: July 2022** 

## **HBS** Corporate by staff group

| Jul 2022                               | WTE<br>Dec<br>2019 | WTE<br>Dec<br>2020 | WTE<br>Jun<br>2022 | WTE<br>Jul<br>2022 | WTE<br>change<br>since<br>Jun 22 | WTE<br>change<br>since<br>Dec 20 | % change<br>since Dec<br>20 | WTE<br>change<br>since<br>Dec 19 | % change<br>since Dec<br>19 | No. Jul<br>2022 |
|--|--------------------|--------------------|--------------------|--------------------|----------------------------------|----------------------------------|-----------------------------|----------------------------------|-----------------------------|-----------------|
| Overall                                | 4                  | 6                  | 5                  | 5                  |                                  | -1                               | -15.6 %                     | +1                               | 21.2 %                      | 6               |
| Management (VIII & above)              | 1                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                       |                                  | 0.0 %                       | 1               |
| Administrative/ Supervisory (V to VII) | 3                  | 3                  | 2                  | 2                  |                                  | -1                               | -34.5 %                     | -1                               | -35.6 %                     | 2               |
| Clerical (III & IV)                    |                    | 2                  | 2                  | 2                  |                                  | +0                               | 0.5 %                       | +2                               | -100.0 %                    | 2               |
| Management & Administrative            | 4                  | 6                  | 5                  | 5                  |                                  | -1                               | -16.9 %                     | +1                               | 23.6 %                      | 5               |
| General Support                        | 1                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                       | +0                               | 2.0 %                       | 1               |

## **HBS Customer Relationship Mgt by staff group**

| Jul 2022                               | WTE<br>Dec<br>2019 | WTE<br>Dec<br>2020 | WTE<br>Jun<br>2022 | WTE<br>Jul<br>2022 | WTE<br>change<br>since<br>Jun 22 | WTE<br>change<br>since<br>Dec 20 |          | WTE<br>change<br>since<br>Dec 19 | % change<br>since Dec<br>19 | No. Jul<br>2022 |
|--|--------------------|--------------------|--------------------|--------------------|----------------------------------|----------------------------------|----------|----------------------------------|-----------------------------|-----------------|
| Overall                                | 13                 | 16                 | 9                  | 8                  | -0                               | -8                               | -49.4 %  | -5                               | -38.2 %                     | 9               |
| Management (VIII & above)              | 6                  | 9                  | 6                  | 6                  | -0                               | -3                               | -35.8 %  | -1                               | -8.9 %                      | 6               |
| Administrative/ Supervisory (V to VII) | 4                  | 6                  | 3                  | 3                  | -0                               | -3                               | -54.1 %  | -1                               | -26.3 %                     | 3               |
| Clerical (III & IV)                    | 3                  | 2                  |                    |                    |                                  | -2                               | -100.0 % | -3                               | -100.0 %                    |                 |
| Management & Administrative            | 13                 | 16                 | 9                  | 8                  | -0                               | -8                               | -49.4 %  | -4                               | -34.2 %                     | 9               |
| Patient & Client Care                  | 1                  |                    |                    |                    |                                  |                                  | -100.0 % | -1                               | -100.0 %                    |                 |

## **HBS** Estates by staff group

| Jul 2022                               | WTE<br>Dec<br>2019 | WTE<br>Dec<br>2020 | WTE<br>Jun<br>2022 | WTE<br>Jul<br>2022 | WTE<br>change<br>since<br>Jun 22 | WTE<br>change<br>since<br>Dec 20 | % change<br>since Dec<br>20 | WTE<br>change<br>since<br>Dec 19 | % change<br>since Dec<br>19 | No. Jul<br>2022 |
|--|--------------------|--------------------|--------------------|--------------------|----------------------------------|----------------------------------|-----------------------------|----------------------------------|-----------------------------|-----------------|
| Overall                                | 401                | 405                | 381                | 383                | +2                               | -22                              | -5.4 %                      | -18                              | -4.6 %                      | 395             |
| Nurse/ Midwife Manager                 | 3                  | 3                  | 5                  | 5                  | +0                               | +2                               | 71.6 %                      | +2                               | 72.9 %                      | 5               |
| Nursing/ Midwifery other               | 1                  | 1                  |                    |                    |                                  | -1                               | -100.0 %                    | -1                               | -100.0 %                    |                 |
| Nursing & Midwifery                    | 4                  | 4                  | 5                  | 5                  | +0                               | +1                               | 34.1 %                      | +1                               | 34.8 %                      | 5               |
| Health Science/ Diagnostics            | 1                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                       |                                  | 0.0 %                       | 1               |
| H&SC, Other                            | 1                  | 1                  |                    |                    |                                  | -1                               | -100.0 %                    | -1                               | -100.0 %                    |                 |
| Health & Social Care Professionals     | 2                  | 2                  | 1                  | 1                  |                                  | -1                               | -50.0 %                     | -1                               | -50.0 %                     | 1               |
| Management (VIII & above)              | 35                 | 35                 | 35                 | 37                 | +2                               | +2                               | 6.9 %                       | +2                               | 6.1 %                       | 38              |
| Administrative/ Supervisory (V to VII) | 58                 | 62                 | 65                 | 63                 | -1                               | +1                               | 2.1 %                       | +5                               | 8.3 %                       | 66              |
| Clerical (III & IV)                    | 56                 | 58                 | 48                 | 49                 | +2                               | -9                               | -15.4 %                     | -7                               | -11.8 %                     | 54              |
| Management & Administrative            | 149                | 155                | 148                | 150                | +2                               | -5                               | -3.4 %                      | +0                               | 0.3 %                       | 158             |
| Support                                | 19                 | 17                 | 16                 | 16                 | -0                               | -1                               | -6.4 %                      | -3                               | -16.2 %                     | 16              |
| Maintenance/ Technical                 | 227                | 227                | 211                | 211                | -0                               | -16                              | -7.0 %                      | -16                              | -7.1 %                      | 214             |
| General Support                        | 245                | 243                | 226                | 226                | -0                               | -17                              | -6.9 %                      | -19                              | -7.8 %                      | 230             |
| Patient & Client Care                  | 1                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                       |                                  | 0.0 %                       | 1               |





## HBS HQ by staff group

| Jul 2022                               | WTE<br>Dec<br>2019 | WTE<br>Dec<br>2020 | WTE<br>Jun<br>2022 | WTE<br>Jul<br>2022 | WTE<br>change<br>since<br>Jun 22 | WTE<br>change<br>since<br>Dec 20 | % change<br>since Dec<br>20 | WTE<br>change<br>since<br>Dec 19 | % change<br>since Dec<br>19 | No. Jul<br>2022 |
|--|--------------------|--------------------|--------------------|--------------------|----------------------------------|----------------------------------|-----------------------------|----------------------------------|-----------------------------|-----------------|
| Overall                                | 10                 | 10                 | 4                  | 3                  | -1                               | -7                               | -68.5 %                     | -7                               | -68.7 %                     | 3               |
| Management (VIII & above)              | 4                  | 4                  | 2                  | 1                  | -1                               | -3                               | -74.7 %                     | -3                               | -74.9 %                     | 1               |
| Administrative/ Supervisory (V to VII) | 4                  | 5                  | 1                  | 1                  |                                  | -4                               | -78.1 %                     | -3                               | -72.2 %                     | 1               |
| Clerical (III & IV)                    | 2                  | 1                  | 1                  | 1                  |                                  |                                  | 0.0 %                       | -1                               | -50.0 %                     | 1               |
| Management & Administrative            | 10                 | 10                 | 4                  | 3                  | -1                               | -7                               | -68.5 %                     | -7                               | -68.7 %                     | 3               |





## Employment by WTE, Headcount, Gender, Full-Time /Part-Time etc.: Jul 2022

| Health Business Services               | WTE | Headcou<br>nt | WTE:<br>no. | % Male | % female | WTF: no. | Female<br>WTE:<br>no. | % Total<br>Perm | % Male<br>Perm | %<br>Female<br>Perm | % Total<br>Full Time | % Total<br>Part Time | % Male<br>FT | %<br>Female<br>FT |
|--|-----|---------------|-------------|--------|----------|----------|-----------------------|-----------------|----------------|---------------------|----------------------|----------------------|--------------|-------------------|
| Overall                                | 400 | 413           | 1.03        | 66.3%  | 33.7%    | 1.02     | 1.07                  | 95.4%           | 94.9%          | 96.4%               | 94.4%                | 5.6%                 | 97.1%        | 89.2%             |
| Nurse/ Midwife Manager                 | 5   | 5             | 1.03        |        | 100.0%   |          | 1.03                  | 100.0%          |                | 100.0%              | 80.0%                | 20.0%                |              | 80.0%             |
| Nursing & Midwifery                    | 5   | 5             | 1.03        |        | 100.0%   |          | 1.03                  | 100.0%          |                | 100.0%              | 80.0%                | 20.0%                |              | 80.0%             |
| Health Science/ Diagnostics            | 1   | 1             | 1.00        | 100.0% |          | 1.00     |                       | 100.0%          | 100.0%         |                     | 100.0%               | 0.0%                 | 100.0%       |                   |
| Health & Social Care                   | 1   | 1             | 1.00        | 100.0% |          | 1.00     |                       | 100.0%          | 100.0%         |                     | 100.0%               | 0.0%                 | 100.0%       |                   |
| Management (VIII & above)              | 45  | 46            | 1.02        | 60.9%  | 39.1%    | 1.02     | 1.03                  | 100.0%          | 100.0%         | 100.0%              | 95.7%                | 4.3%                 | 96.4%        | 94.4%             |
| Administrative/ Supervisory (V to VII) | 69  | 72            | 1.04        | 33.3%  | 66.7%    | 1.01     | 1.06                  | 98.6%           | 100.0%         | 97.9%               | 94.4%                | 5.6%                 | 100.0%       | 91.7%             |
| Clerical (III & IV)                    | 52  | 57            | 1.09        | 31.6%  | 68.4%    | 1.07     | 1.10                  | 91.2%           | 88.9%          | 92.3%               | 86.0%                | 14.0%                | 94.4%        | 82.1%             |
| Management & Administrative            | 166 | 175           | 1.05        | 40.0%  | 60.0%    | 1.03     | 1.07                  | 96.6%           | 97.1%          | 96.2%               | 92.0%                | 8.0%                 | 97.1%        | 88.6%             |
| Support                                | 16  | 17            | 1.06        | 64.7%  | 35.3%    | 1.05     | 1.09                  | 88.2%           | 90.9%          | 83.3%               | 94.1%                | 5.9%                 | 90.9%        | 100.0%            |
| Maintenance/ Technical                 | 211 | 214           | 1.02        | 89.3%  | 10.7%    | 1.01     | 1.04                  | 94.9%           | 94.2%          | 100.0%              | 96.7%                | 3.3%                 | 97.4%        | 91.3%             |
| General Support                        | 227 | 231           | 1.02        | 87.4%  | 12.6%    | 1.01     | 1.05                  | 94.4%           | 94.1%          | 96.6%               | 96.5%                | 3.5%                 | 97.0%        | 93.1%             |
| Health Care Assistants                 | 1   | 1             | 1.00        | 100.0% |          | 1.00     |                       | 100.0%          | 100.0%         |                     | 100.0%               | 0.0%                 | 100.0%       |                   |
| Patient & Client Care                  | 1   | 1             | 1.00        | 100.0% |          | 1.00     |                       | 100.0%          | 100.0%         |                     | 100.0%               | 0.0%                 | 100.0%       |                   |





## Employment by WTE, Headcount, Gender, Full-Time /Part-Time etc.: Jul 2022

| Health Business Services      | WTE | Headcou<br>nt | WTE:<br>no. | % Male | % female | Male<br>WTE: no. | Female<br>WTE:<br>no. | % Total<br>Perm | % Male<br>Perm | %<br>Female<br>Perm | % Total<br>Full Time | % Total<br>Part Time | % Male<br>FT | %<br>Female<br>FT |
|-------------------------------|-----|---------------|-------------|--------|----------|------------------|-----------------------|-----------------|----------------|---------------------|----------------------|----------------------|--------------|-------------------|
| Overall                       | 400 | 413           | 1.03        | 66.3%  | 33.7%    | 1.02             | 1.07                  | 95.4%           | 94.9%          | 96.4%               | 94.4%                | 5.6%                 | 97.1%        | 89.2%             |
| HBS Corporate                 | 5   | 6             | 1.10        | 33.3%  | 66.7%    | 1.32             | 1.02                  | 83.3%           | 83.3%          | 100.0%              | 83.3%                | 16.7%                | 50.0%        | 50.0%             |
| HBS Customer Relationship Mgt | 8   | 9             | 1.09        |        | 100.0%   |                  | 1.09                  | 100.0%          | 100.0%         | 100.0%              | 88.9%                | 11.1%                |              |                   |
| HBS Estates                   | 383 | 395           | 1.03        | 68.9%  | 31.1%    | 1.02             | 1.07                  | 95.7%           | 95.7%          | 96.7%               | 94.7%                | 5.3%                 | 97.4%        | 97.4%             |
| HBS HQ                        | 3   | 3             | 1.00        |        | 100.0%   |                  | 1.00                  | 66.7%           | 66.7%          | 66.7%               | 100.0%               | 0.0%                 |              |                   |





# **Summary Staff Movement: July 2022**

## **Month-on-month Summary**

| WTE change since Jun 22       | % change<br>since Jun<br>22 |    | Nurse/<br>Midwife<br>Manager | Nursing &<br>Midwifery | Health<br>Science/<br>Diagnostics | Health &<br>Social Care<br>Profession<br>als | Management<br>(VIII &<br>above) | Administrati<br>ve/<br>Supervisory<br>(V to VII) | Clerical (III & | Manageme<br>nt &<br>Administra<br>tive | General | Health Care<br>Assistants | Patient &<br>Client Care |
|-------------------------------|-----------------------------|----|------------------------------|------------------------|-----------------------------------|--|---------------------------------|--|-----------------|--|---------|---------------------------|--------------------------|
| Overall                       | +0.2%                       | +1 | +0                           | +0                     |                                   |  | +1                              | -1   | +2              | +1                                     | -0      |                           |                          |
| HBS Corporate                 |                             |    |                              |                        |                                   |  | 0.0                             | 0.0  | 0.0             | 0.0                                    | 0.0     |                           |                          |
| HBS Customer Relationship Mgt | -3.9%                       | -0 |                              |                        |                                   |  | -0.2                            | -0.1   |                 | -0.3                                   |         |                           |                          |
| HBS Estates                   | +0.6%                       | +2 | +0.2                         | +0.2                   | 0.0                               | 0.0  | +2.0                            | -1.3   | +1.6            | +2.3                                   | -0.2    | 0.0                       | 0.0                      |
| HBS HQ                        | -25.0%                      | -1 |                              |                        |                                   |  | -1.0                            | 0.0  | 0.0             | -1.0                                   |         |                           |                          |
|                               |                             |    | +4.8%                        | +4.8%                  |                                   |  | +1.9%                           | -2.1%  | +3.1%           | +0.6%                                  | -0.1%   |                           |                          |

## Year-on-year Summary

| WTE change since Jul 21       | % change<br>since Jul<br>21 | overall | Nurse/<br>Midwife<br>Manager | inuising & | Health<br>Science/<br>Diagnostics |         | Health &<br>Social Care<br>Profession<br>als | Management | Administrati<br>ve/<br>Supervisory<br>(V to VII) | Clerical (III & IV) | Manageme<br>nt &<br>Administra<br>tive | General |     | Patient &<br>Client Care |
|-------------------------------|-----------------------------|---------|------------------------------|------------|-----------------------------------|---------|--|------------|--|---------------------|--|---------|-----|--------------------------|
| Overall                       | -5.6%                       | -24     | +0.2                         | +0.2       | 0.0                               | -1.0    | -1.0   | -7.8       | +5.1   | -3.7                | -6.4                                   | -16.6   | 0.0 | 0.0                      |
| HBS Corporate                 | -10.7%                      | -1      |                              |            |                                   |         |  | 0.0        | +0.0   | -0.7                | -0.7                                   | 0.0     |     |                          |
| HBS Customer Relationship Mgt | -49.8%                      | -8      |                              |            |                                   |         |  | -3.3       | -3.1   | -1.8                | -8.2                                   |         |     |                          |
| HBS Estates                   | -2.1%                       | -8      | +0.2                         | +0.2       | 0.0                               | -1.0    | -1.0   | -1.5       | +9.8   | +1.1                | +9.4                                   | -16.6   | 0.0 | 0.0                      |
| HBS HQ                        | -69.6%                      | -7      |                              |            |                                   |         |  | -3.0       | -1.5   | -2.3                | -6.9                                   |         |     |                          |
|                               |                             |         | +4.3%                        | +4.3%      |                                   | -100.0% | -50.0%                                       | -14.7%     | +8.0%  | -6.6%               | -3.7%                                  | -6.8%   |     |                          |

Aug 2021

Aug 2021

Aug 2021

Aug 2021

Aug 2022

Sep 2021

Aug 2021

Aug 2021

Aug 2021

Aug 2021

Aug 2022

Aug 2022

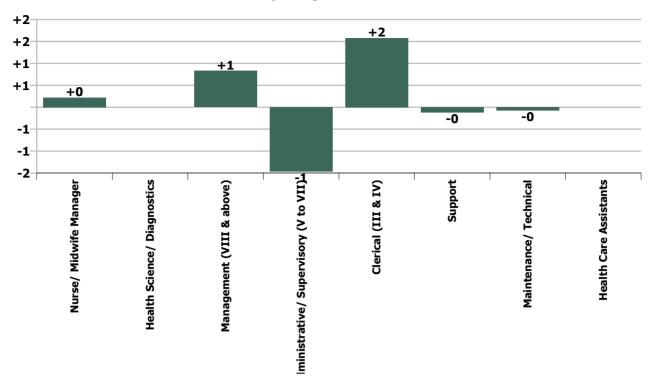
Aug 2021

Jul 2022

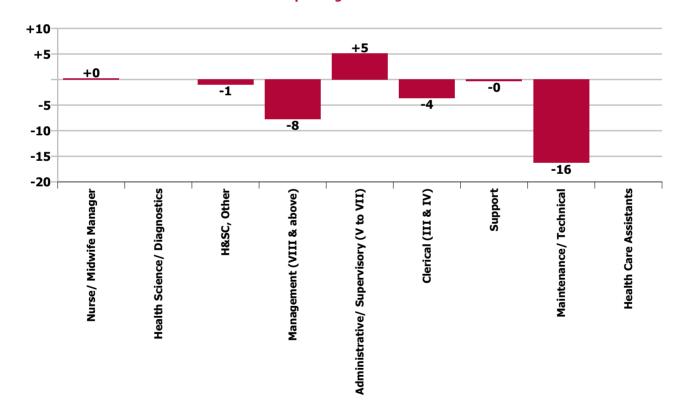
Aug 20



### Staff Group change since: Jun 2022



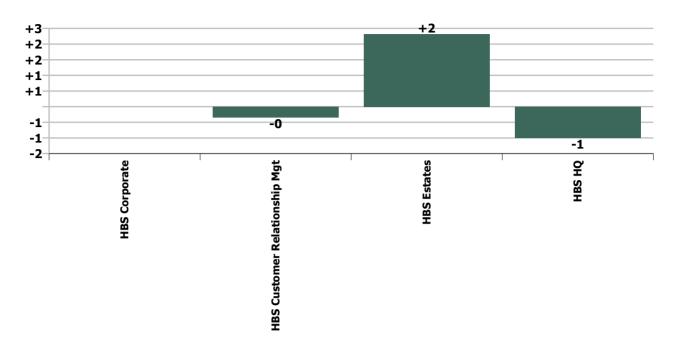
### Staff Group change since: Jul 2021



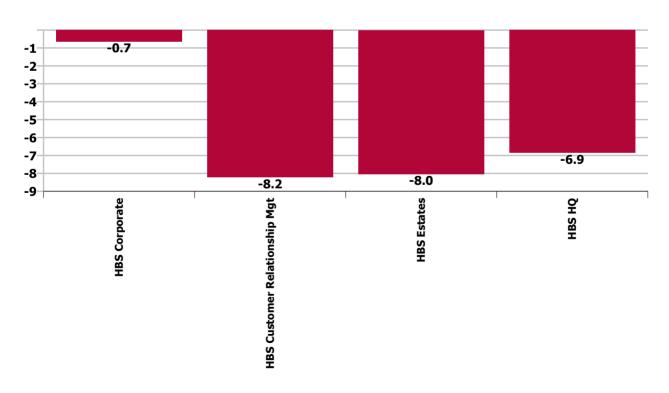




### **Programme change since: Jun 2022**



### Programme change since: Jul 2021







# Longitudinal Employment Levels by Grade Group - Dec 2016 to Jul 2022

| Jul 2022 (Dec 2015 figure: 639)        | WTE Jul<br>2022 | WTE change<br>since Dec 16 | WTE change<br>since Dec 17 | WTE change<br>since Dec 18 | WTE change<br>since Dec 19 | WTE change<br>since Dec 20 | WTE change<br>since Jun 22 | % change<br>since Dec 16 | % change since Dec 17 | % change<br>since Dec 18 | % change since Dec 19 | % change<br>since Dec 20 | % change<br>since Jun 22 |
|--|-----------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|-----------------------|--------------------------|-----------------------|--------------------------|--------------------------|
| Overall                                | 400             | -272                       | -266                       | -289                       | -266                       | -284                       | +1                         | -40.5%                   | -40.0%                | -42.0%                   | -40.0%                | -41.5%                   | +0.2%                    |
| Medical/ Dental, other                 |                 |                            | -1                         | -1                         | -2                         |                            |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Medical & Dental                       |                 |                            | -1                         | -1                         | -2                         |                            |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Clinical Nurse/ Midwife Manager        |                 | -4                         | -3                         |                            | -3                         |                            |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Director Nursing/Midwifery, Assistant  | 5               | +3                         | +2                         | +0                         | +2                         | +2                         | +0                         | +165.9%                  | +71.6%                | +71.6%                   | +72.9%                | +71.6%                   | +4.8%                    |
| Nurse/ Midwife Manager                 | 5               | -1                         | -1                         | -1                         | -1                         | +2                         | +0                         | -12.3%                   | -12.3%                | -12.3%                   | -12.0%                | +71.6%                   | +4.8%                    |
| Nurse/ Midwife Specialist & AN/MP      |                 | -1                         | -1                         |                            |                            |                            |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Nursing/ Midwifery other               |                 | -2                         | -2                         | -2                         | -1                         | -1                         |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Nursing & Midwifery                    | 5               | -3                         | -3                         | -2                         | -1                         | +1                         | +0                         | -41.8%                   | -41.8%                | -33.8%                   | -23.1%                | +34.1%                   | +4.8%                    |
| Clinical Engineering                   | 1               |                            |                            |                            |                            |                            |                            |                          |                       |                          |                       |                          |                          |
| Health Science/ Diagnostics            | 1               |                            |                            |                            |                            |                            |                            |                          |                       |                          |                       |                          |                          |
| H&SC, Other                            |                 | -1                         | -1                         | -1                         | -1                         | -1                         |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Health & Social Care Professionals     | 1               | -1                         | -1                         | -1                         | -1                         | -1                         |                            | -50.0%                   | -50.0%                | -50.0%                   | -50.0%                | -50.0%                   |                          |
| Executive Management                   | 12              | -3                         | -0                         | -3                         | -3                         | -2                         |                            | -19.3%                   | -0.1%                 | -7.8%                    | -19.4%                | -14.2%                   |                          |
| Senior Management (VIII & GM)          | 33              | -13                        | -14                        | -5                         | -14                        | -15                        | +1                         | -28.7%                   | -29.9%                | -34.7%                   | -29.5%                | -31.7%                   | +2.6%                    |
| Management (VIII & above)              | 45              | -16                        | -14                        | -19                        | -17                        | -17                        | +1                         | -26.4%                   | -23.9%                | -29.2%                   | -27.1%                | -27.8%                   | +1.9%                    |
| Middle Management (V-VII)              | 69              | -41                        | -33                        | +5                         | -62                        | -73                        | -1                         | -37.1%                   | -32.3%                | -46.6%                   | -47.4%                | -51.3%                   | -2.1%                    |
| Administrative/ Supervisory (V to VII) | 69              | -41                        | -33                        | -60                        | -62                        | -73                        | -1                         | -37.1%                   | -32.3%                | -46.6%                   | -47.4%                | -51.3%                   | -2.1%                    |
| Clerical (III & IV)                    | 52              | -178                       | -186                       | -172                       | -160                       | -174                       | +2                         | -77.3%                   | -78.0%                | -76.7%                   | -75.4%                | -76.9%                   | +3.1%                    |
| Management & Administrative            | 166             | -235                       | -233                       | -251                       | -239                       | -264                       | +1                         | -58.6%                   | -58.3%                | -60.2%                   | -59.0%                | -61.4%                   | +0.6%                    |
| Support                                | 16              | -8                         | -6                         | -6                         | -5                         | -3                         | -0                         | -33.6%                   | -27.9%                | -28.3%                   | -24.2%                | -16.3%                   | -0.7%                    |
| Maintenance                            | 113             | -61                        | -53                        | -18                        | -34                        | -23                        | +0                         | -35.0%                   | -31.6%                | -28.1%                   | -22.9%                | -16.7%                   | +0.1%                    |
| Technical Services                     | 97              | +39                        | +32                        | +2                         | +17                        | +6                         | -0                         | +66.5%                   | +49.9%                | +22.3%                   | +20.7%                | +6.6%                    | -0.2%                    |
| Maintenance/ Technical                 | 211             | -22                        | -20                        | -27                        | -17                        | -17                        | -0                         | -9.6%                    | -8.7%                 | -11.2%                   | -7.5%                 | -7.4%                    | -0.0%                    |
| General Support                        | 227             | -30                        | -26                        | -33                        | -22                        | -20                        | -0                         | -11.8%                   | -10.4%                | -12.7%                   | -8.9%                 | -8.1%                    | -0.1%                    |
| Attendant/ Aide                        | 1               | -1                         | -1                         |                            |                            |                            |                            | -50.0%                   | -50.0%                |                          |                       |                          |                          |
| Health Care Assistants                 | 1               | -1                         | -1                         |                            |                            |                            |                            | -50.0%                   | -50.0%                |                          |                       |                          |                          |
| Care, other                            |                 | -1                         | -1                         | -1                         | -1                         |                            |                            | -100.0%                  | -100.0%               | -100.0%                  | -100.0%               | -100.0%                  | -100.0%                  |
| Patient & Client Care                  | 1               | -2                         | -2                         | -1                         | -1                         |                            |                            | -66.7%                   | -64.3%                | -44.4%                   | -44.4%                |                          |                          |





| Jul 2022 (Dec 2015 figure: 639) | WTE Jul | WTE change   | % change     | % change     | % change     | % change     | % change     | % change     |
|---------------------------------|---------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                 | 2022    | since Dec 16 | since Dec 17 | since Dec 18 | since Dec 19 | since Dec 20 | since Jun 22 | since Dec 16 | since Dec 17 | since Dec 18 | since Dec 19 | since Dec 20 | since Jun 22 |
| Overall                         | 400     | -272         | -266         | -289         | -266         | -284         | +1           | -40.5%       | -40.0%       | -42.0%       | -40.0%       | -41.5%       | +0.2%        |

Source: Health Service Personnel Census





# Longitudinal Employment Levels by Service - Dec 2016 to Jul 2022

| Jul 2022 (Dec 2015 figure: 639)        | WTE Jul<br>2022 | WTE change<br>since Dec 16 | WTE change<br>since Dec 17 | WTE change<br>since Dec 18 | WTE change<br>since Dec 19 | WTE change<br>since Dec 20 | WTE change<br>since Jun 22 | % change<br>since Dec 16 | % change<br>since Dec 17 | % change since Dec 18 | % change since Dec 19 | % change<br>since Dec 20 | % change<br>since Jun 22 |
|--|-----------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|--------------------------|-----------------------|-----------------------|--------------------------|--------------------------|
| Overall                                | 400             | -272                       | -266                       | -289                       | -266                       | -284                       | +1                         | -40.5%                   | -40.0%                   | -42.0%                | -40.0%                | -41.5%                   | +0.2%                    |
| Nurse/ Midwife Specialist & AN/MP      |                 | -1                         | -1                         |                            |                            |                            |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Management (VIII & above)              | 1               | -3                         | -1                         | -1                         |                            |                            |                            | -75.0%                   | -50.0%                   | -50.0%                |                       |                          |                          |
| Administrative/ Supervisory (V to VII) | 2               | -4                         | -1                         | -2                         | -1                         | -1                         |                            | -67.6%                   | -31.4%                   | -52.0%                | -35.6%                | -34.5%                   |                          |
| Clerical (III & IV)                    | 2               | -4                         | -1                         | +1                         | +2                         | +0                         |                            | -68.1%                   | -24.5%                   | +100.0%               | -100.0%               | +0.5%                    |                          |
| Support                                | 1               |                            |                            |                            | +0                         |                            |                            |                          |                          |                       | +2.0%                 |                          |                          |
| HBS Corporate                          | 5               | -12                        | -4                         | -2                         | +1                         | -1                         |                            | -69.3%                   | -39.4%                   | -27.7%                | +21.2%                | -15.6%                   |                          |
| Management (VIII & above)              | 6               | +1                         | -0                         | -1                         | -1                         | -3                         | -0                         | +17.1%                   | -4.7%                    | -18.4%                | -8.9%                 | -35.8%                   | -3.4%                    |
| Administrative/ Supervisory (V to VII) | 3               | -1                         | -2                         | -2                         | -1                         | -3                         | -0                         | -24.4%                   | -40.1%                   | -42.3%                | -26.3%                | -54.1%                   | -5.0%                    |
| Clerical (III & IV)                    |                 | -4                         | -5                         | -4                         | -3                         | -2                         |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Care, other                            |                 | -1                         | -1                         | -1                         | -1                         |                            |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| HBS Customer Relationship Mgt          | 8               | -5                         | -8                         | -8                         | -5                         | -8                         | -0                         | -37.8%                   | -48.7%                   | -49.2%                | -38.2%                | -49.4%                   | -3.9%                    |
| Nurse/ Midwife Manager                 | 5               | +2                         | +2                         | +2                         | +2                         | +2                         | +0                         | +71.6%                   | +71.6%                   | +71.6%                | +72.9%                | +71.6%                   | +4.8%                    |
| Nursing/ Midwifery other               |                 | -2                         | -2                         | -2                         | -1                         | -1                         |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Health Science/ Diagnostics            | 1               |                            |                            |                            |                            |                            |                            |                          |                          |                       |                       |                          |                          |
| H&SC, Other                            |                 | -1                         | -1                         | -1                         | -1                         | -1                         |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Management (VIII & above)              | 37              | +8                         | +7                         | +1                         | +2                         | +2                         | +2                         | +28.9%                   | +21.4%                   | +3.7%                 | +6.1%                 | +6.9%                    | +5.8%                    |
| Administrative/ Supervisory (V to VII) | 63              | +22                        | +24                        | +7                         | +5                         | +1                         | -1                         | +51.8%                   | +59.2%                   | +11.9%                | +8.3%                 | +2.1%                    | -2.0%                    |
| Clerical (III & IV)                    | 49              | -0                         | +0                         | -9                         | -7                         | -9                         | +2                         | -1.0%                    | +0.3%                    | -14.8%                | -11.8%                | -15.4%                   | +3.3%                    |
| Support                                | 16              | -6                         | -4                         | -4                         | -3                         | -1                         | -0                         | -28.5%                   | -21.4%                   | -21.1%                | -16.2%                | -6.4%                    | -0.8%                    |
| Maintenance/ Technical                 | 211             | -22                        | -20                        | -26                        | -16                        | -16                        | -0                         | -9.6%                    | -8.7%                    | -10.8%                | -7.1%                 | -7.0%                    | -0.0%                    |
| Health Care Assistants                 | 1               |                            |                            |                            |                            |                            |                            |                          |                          |                       |                       |                          |                          |
| HBS Estates                            | 383             | +0                         | +5                         | -31                        | -18                        | -22                        | +2                         | +0.0%                    | +1.4%                    | -7.5%                 | -4.6%                 | -5.4%                    | +0.6%                    |
| Nurse/ Midwife Manager                 |                 | -3                         | -3                         | -3                         | -3                         |                            |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Medical/ Dental, other                 |                 |                            | -1                         | -1                         | -2                         |                            |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Management (VIII & above)              |                 | -19                        | -17                        | -16                        | -15                        | -14                        |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Administrative/ Supervisory (V to VII) |                 | -56                        | -53                        | -60                        | -62                        | -66                        |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Clerical (III & IV)                    |                 | -169                       | -179                       | -160                       | -152                       | -163                       |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Support                                |                 | -2                         | -2                         | -2                         | -2                         | -2                         |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Maintenance/ Technical                 |                 |                            |                            | -1                         | -1                         | -1                         |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Health Care Assistants                 |                 | -1                         | -1                         |                            |                            |                            |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| HBS Human Resources                    |                 | -250                       | -256                       | -242                       | -237                       | -246                       |                            | -100.0%                  | -100.0%                  | -100.0%               | -100.0%               | -100.0%                  | -100.0%                  |
| Management (VIII & above)              | 1               | -3                         | -2                         | -2                         | -3                         | -3                         | -1                         | -75.0%                   | -66.7%                   | -66.7%                | -74.9%                | -74.7%                   | -50.0%                   |
| Administrative/ Supervisory (V to VII) | 1               | -2                         | -1                         | -3                         | -3                         | -4                         |                            | -65.5%                   | -50.0%                   | -72.3%                | -72.2%                | -78.1%                   |                          |





| Jul 2022 (Dec 2015 figure: 639) | WTE Jul<br>2022 | WTE change<br>since Dec 16 | WTE change<br>since Dec 17 | WTE change<br>since Dec 18 | WTE change<br>since Dec 19 | WTE change<br>since Dec 20 | WTE change<br>since Jun 22 | % change<br>since Dec 16 | % change<br>since Dec 17 | % change<br>since Dec 18 | % change<br>since Dec 19 | % change<br>since Dec 20 | % change<br>since Jun 22 |
|---------------------------------|-----------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Overall                         | 400             | -272                       | -266                       | -289                       | -266                       | -284                       | +1                         | -40.5%                   | -40.0%                   | -42.0%                   | -40.0%                   | -41.5%                   | +0.2%                    |
| Clerical (III & IV)             | 1               |                            | -1                         | -1                         | -1                         |                            |                            |                          | -50.0%                   | -50.0%                   | -50.0%                   |                          |                          |
| HBS HQ                          | 3               | -5                         | -4                         | -6                         | -7                         | -7                         | -1                         | -62.0%                   | -57.1%                   | -65.2%                   | -68.7%                   | -68.5%                   | -25.0%                   |

Source: Health Service Personnel Census



