National Ambulance Service Services Employment Report: January 2021

Employment by Staff Group

Jan 2021 (Dec 2019 figure: 1,933)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	1,990	1,982	-8	-0.4%	+49	+54
Consultants	1	1				
Medical & Dental	1	1				
Nurse/ Midwife Manager	1	1				
Staff Nurse/ Staff Midwife	1	1				
Nursing & Midwifery	2	2				
Therapy Professions	1	1				
Health & Social Care Professionals	1	1				
Management (VIII & above)	14	13	-2	-11.9%	+0	+0
Administrative/ Supervisory (V to VII)	33	35	+2	+7.6%	+7	+5
Clerical (III & IV)	42	41	-1	-1.4%	-0	-0
Management & Administrative	89	89	+0	+0.2%	+7	+5
Support	4	4			+0	+0
Maintenance/ Technical	2	2				
General Support	6	6			+0	+0
Health Care Assistants	2	2				
Ambulance Staff	1,876	1,868	-8	-0.4%	+44	+51
Care, other	14	13	-0	-1.7%	-1	-1
Patient & Client Care	1,892	1,884	-8	-0.4%	+42	+49

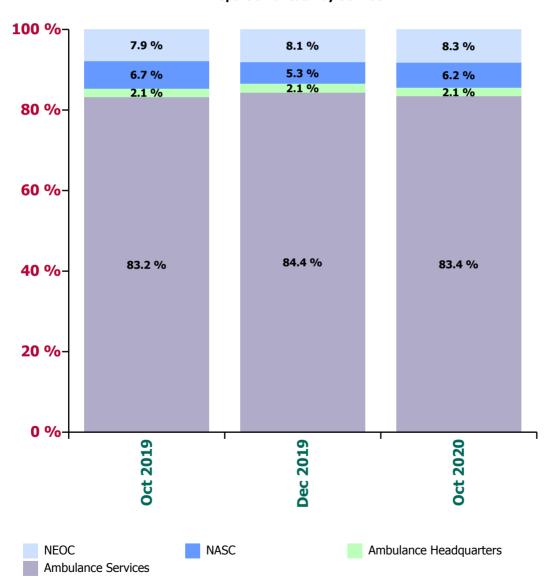




Ambulance Service by Region: Jan 2021

Jan 2021 (Dec 2019 figure: 1,933)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	1,990	1,982	-8	-0.4%	+49	+54
North Leinster	585	577	-7	-1.2%	+15	+18
South	495	483	-12	-2.3%	-3	-1
West	589	588	-1	-0.3%	+6	+12
Ambulance Services	1,669	1,649	-20	-1.2%	+17	+29
Ambulance Headquarters	42	42	+0	+0.3%	+1	+3
NASC	117	130	+13	+11.4%	+27	+16
NEOC	161	161	-1	-0.6%	+4	+7

Proportion of total by Service







National Ambulance Service Services Employment Report: January 2021

Ambulance Services by staff group

Jan 2021 (Dec 2019 figure: 1,631)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	1,669	1,649	-20	-1.2%	+17	+29
Management (VIII & above)	1	1				
Administrative/ Supervisory (V to VII)	10	11	+1	+11.8%	+1	+0
Clerical (III & IV)	29	28	-0	-1.6%	+3	+0
Management & Administrative	40	41	+1	+1.8%	+4	+0
Support	4	4			+0	+0
Maintenance/ Technical	2	2				
General Support	6	6			+0	+0
Health Care Assistants	2	2				
Ambulance Staff	1,608	1,587	-21	-1.3%	+15	+30
Care, other	14	13	-0	-1.7%	-1	-1
Patient & Client Care	1,624	1,603	-21	-1.3%	+14	+28

Ambulance Headquarters by staff group

Jan 2021 (Dec 2019 figure: 41)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	42	42	+0	+0.3%	+1	+3
Consultants	1	1				
Medical & Dental	1	1				
Therapy Professions	1	1				
Health & Social Care Professionals	1	1				
Management (VIII & above)	9	9	-1	-8.2%	-0	-0
Administrative/ Supervisory (V to VII)	19	19	+0	+1.7%	+3	+2
Clerical (III & IV)	7	8	+1	+8.3%	-2	-0
Management & Administrative	35	35	+0	+0.4%	+1	+2
Ambulance Staff	5	5				+1
Patient & Client Care	5	5				+1





NASC by staff group

Jan 2021 (Dec 2019 figure: 103)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	117	130	+13	+11.4%	+27	+16
Management (VIII & above)	1	1				
Administrative/ Supervisory (V to VII)	3	4	+1	+33.3%	+2	+2
Clerical (III & IV)	4	3	-1	-19.6%	+0	+1
Management & Administrative	8	8	+0	+2.5%	+2	+3
Ambulance Staff	109	122	+13	+12.1%	+25	+13
Patient & Client Care	109	122	+13	+12.1%	+25	+13

NEOC by staff group

Jan 2021 (Dec 2019 figure: 157)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	161	161	-1	-0.6%	+4	+7
Nurse/ Midwife Manager	1	1				
Staff Nurse/ Staff Midwife	1	1				
Nursing & Midwifery	2	2				
Management (VIII & above)	3	2	-1	-31.7%	+1	+1
Middle Management (V-VII)	1	1				
Administrative/ Supervisory (V to VII)	1	1				
Clerical (III & IV)	2	2	+0	+7.1%	-1	-1
Management & Administrative	5	5	-1	-15.0%	+0	-0
Ambulance Staff	154	154	-0	-0.1%	+4	+7
Patient & Client Care	154	154	-0	-0.1%	+4	+7





Emergency Services: January 2021

North Leinster by staff group

Jan 2021 (Dec 2019 figure: 563)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	585	577	-7	-1.2%	+15	+18
Administrative/ Supervisory (V to VII)	3	3	+0	+16.5%	+1	+1
Clerical (III & IV)	5	6	+0	+4.7%	+1	+1
Management & Administrative	8	9	+1	+8.8%	+2	+2
Support	3	3			+0	+0
Maintenance/ Technical	1	1				
General Support	4	4			+0	+0
Ambulance Staff	560	552	-8	-1.4%	+14	+17
Care, other	14	13	-0	-1.7%	-1	-1
Patient & Client Care	573	565	-8	-1.4%	+13	+16

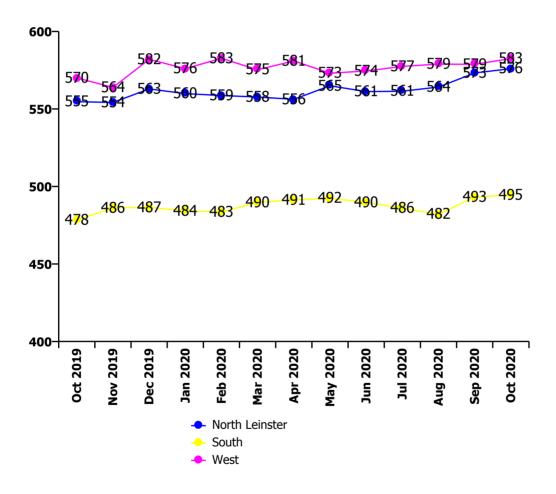
South by staff group

Jan 2021 (Dec 2019 figure: 487)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20	WTE change since Dec 19	WTE change since Jan 20
Overall	495	483	-12	-2.3%	-3	-1
Administrative/ Supervisory (V to VII)	2	2	-0	-11.1%	-1	-2
Clerical (III & IV)	8	8			+2	+1
Management & Administrative	10	10	-0	-2.5%	+1	-1
Support	1	1				
Maintenance/ Technical	1	1				
General Support	2	2				
Ambulance Staff	483	472	-11	-2.3%	-4	+0
Patient & Client Care	483	472	-11	-2.3%	-4	+0



West by staff group

Jan 2021 (Dec 2019 figure: 582)	WTE Dec 2020	WTE Jan 2021	WTE change since Dec 20	% change since Dec 20		WTE change since Jan 20
Overall	589	588	-2	-0.3%	+6	+12
Management (VIII & above)	1	1				
Administrative/ Supervisory (V to VII)	5	6	+1	+19.4%	+1	+1
Clerical (III & IV)	16	15	-1	-4.5%	+0	-1
Management & Administrative	22	22	+0	+1.1%	+1	-0
Health Care Assistants	2	2				
Ambulance Staff	566	564	-2	-0.3%	+5	+12
Patient & Client Care	568	566	-2	-0.3%	+5	+12







Employment by WTE, Headcount, Gender, Full-Time /Part-Time etc.: Jan 2021

National Ambulance Service	WTE	Headcou nt	WTE: no.	% Male	% female	Male WTE: no.	Female WTE: no.	% Total Perm	% Male Perm	% Female Perm	% Total Full Time	% Total Part Time	% Male FT	% Female FT
Overall	1,982	2,033	1.03	71.5%	28.5%	1.02	1.05	90.9%	91.5%	89.6%	99.0%	1.0%	99.8%	97.1%
Consultants	1	1	1.00	100.0%		1.00		100.0%	100.0%		100.0%	0.0%	100.0%	
Medical & Dental	1	1	1.00	100.0%		1.00		100.0%	100.0%		100.0%	0.0%	100.0%	
Nurse/ Midwife Manager	1	1	1.00		100.0%		1.00	100.0%		100.0%	100.0%	0.0%		100.0%
Staff Nurse/ Staff Midwife	1	1	1.00		100.0%		1.00	100.0%		100.0%	100.0%	0.0%		100.0%
Nursing & Midwifery	2	2	1.00		100.0%		1.00	100.0%		100.0%	100.0%	0.0%		100.0%
Therapy Professions	1	1	1.00		100.0%		1.00	100.0%		100.0%	100.0%	0.0%		100.0%
Health & Social Care	1	1	1.00		100.0%		1.00	100.0%		100.0%	100.0%	0.0%		100.0%
Management (VIII & above)	13	13	1.04	61.5%	38.5%	1.00	1.10	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%
Administrative/ Supervisory (V to V	<i>(II)</i> 35	37	1.05	32.4%	67.6%	1.16	1.00	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%
Clerical (III & IV)	41	47	1.15	17.0%	83.0%	1.00	1.18	91.5%	87.5%	92.3%	78.7%	21.3%	100.0%	74.4%
Management & Administrative	89	97	1.09	28.9%	71.1%	1.06	1.10	95.9%	96.4%	95.7%	89.7%	10.3%	100.0%	85.5%
Support	4	4	1.14	50.0%	50.0%	1.32	1.00	50.0%	50.0%	50.0%	75.0%	25.0%	50.0%	100.0%
Maintenance/ Technical	2	2	1.00	100.0%		1.00		100.0%	100.0%		100.0%	0.0%	100.0%	
General Support	6	6	1.09	66.7%	33.3%	1.14	1.00	66.7%	75.0%	50.0%	83.3%	16.7%	75.0%	100.0%
Health Care Assistants	2	2	1.00	100.0%		1.00		100.0%	100.0%		100.0%	0.0%	100.0%	
Ambulance Control	178	181	1.02	48.6%	51.4%	1.01	1.02	97.8%	98.9%	96.8%	98.3%	1.7%	100.0%	96.8%
Ambulance Education	148	150	1.01	65.3%	34.7%	1.01	1.03	0.0%	0.0%	0.0%	100.0%	0.0%	100.0%	100.0%
Ambulance Officers	87	88	1.01	85.2%	14.8%	1.02	1.00	98.9%	98.7%	100.0%	98.9%	1.1%	98.7%	100.0%
Pre-Hospital Care (Ambulance)	1,456	1,491	1.02	77.0%	23.0%	1.02	1.05	98.5%	98.1%	99.7%	99.7%	0.3%	99.9%	99.1%
Ambulance Staff	1,868	1,910	1.02	73.8%	26.2%	1.02	1.04	90.7%	91.3%	88.8%	99.6%	0.4%	99.9%	98.8%
Care, other	13	14	1.05	71.4%	28.6%	1.00	1.21	100.0%	100.0%	100.0%	92.9%	7.1%	100.0%	75.0%
Patient & Client Care	1,884	1,926	1.02	73.8%	26.2%	1.02	1.04	90.8%	91.4%	88.9%	99.5%	0.5%	99.9%	98.6%





Employment by WTE, Headcount, Gender, Full-Time /Part-Time etc.: Jan 2021

National Ambulance Service	WTE	Headcou nt	WTE: no.	% Male	% female	Male WTE: no.	Female WTE: no.	% Total Perm	% Male Perm	% Female Perm	% Total Full Time	% Total Part Time	% Male FT	% Female FT
Overall	1,982	2,033	1.03	71.5%	28.5%	1.02	1.05	90.9%	91.5%	89.6%	99.0%	1.0%	99.8%	97.1%
North Leinster	577	594	1.03	72.9%	27.1%	1.02	1.05	97.1%	97.1%	95.7%	98.7%	1.3%	99.5%	99.5%
South	483	499	1.03	76.2%	23.8%	1.02	1.07	90.2%	90.2%	89.9%	99.6%	0.4%	100.0%	100.0%
West	588	601	1.02	74.7%	25.3%	1.01	1.05	97.0%	97.0%	94.1%	99.0%	1.0%	100.0%	100.0%
Ambulance Services	1,649	1,694	1.03	74.5%	25.5%	1.02	1.06	95.0%	95.0%	93.5%	99.1%	0.9%	99.8%	99.8%
Ambulance Headquarters	42	44	1.04	40.9%	59.1%	1.05	1.04	97.7%	97.7%	100.0%	100.0%	0.0%	100.0%	100.0%
NASC	130	132	1.01	70.5%	29.5%	1.00	1.03	26.5%	26.5%	20.5%	99.2%	0.8%	100.0%	100.0%
NEOC	161	163	1.02	49.7%	50.3%	1.01	1.02	98.8%	98.8%	98.8%	98.2%	1.8%	98.8%	98.8%





National Ambulance Service Employment by Grade Group & Staff Category: January 2021

Jan 2021 (Jan 2020 figure: 1,928)	WTE Oct 2013	WTE Dec 2015	WTE Dec 2016	WTE Dec 2017	WTE Dec 2018	WTE Dec 2019	WTE Jan 2021
Overall	1,592	1,694	1,734	1,843	1,887.24	1,932.99	1,982
Consultants	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Medical & Dental	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%	0.1%
Nurse/ Midwife Manager				50.0%	76.3%	50.0%	50.0%
Staff Nurse/ Staff Midwife				50.0%	23.7%	50.0%	50.0%
Nursing & Midwifery				0.1%	0.1%	0.1%	0.1%
Therapy Professions						100.0%	100.0%
Health & Social Care Professionals						0.1%	0.1%
Executive Management	2.7%	1.6%	1.5%	1.4%		2.3%	2.3%
Senior Management (VIII & GM)	2.1%	6.3%	6.0%	7.1%		13.8%	11.9%
Management (VIII & above)	4.8%	7.9%	7.5%	8.5%	8.9%	14.9%	14.1%
Middle Management (V-VII)	15.3%	20.3%	23.4%	31.1%		37.0%	39.7%
Administrative/ Supervisory (V to VII)	15.3%	20.3%	23.4%	31.1%	28.8%	34.9%	39.7%
Clerical (III & IV)	79.9%	71.9%	69.1%	60.4%	62.3%	50.3%	46.2%
Management & Administrative	3.0%	3.7%	3.8%	3.8%	4.2%	4.2%	4.5%
Support	82.9%	83.8%	81.3%	86.2%	86.2%	63.6%	63.7%
Maintenance/ Technical	17.1%	16.2%	18.7%	13.8%	13.8%	36.4%	36.3%
General Support	1.1%	1.1%	0.9%	0.8%	0.8%	0.3%	0.3%
Health Care Assistants	0.3%	0.2%	0.2%	0.2%	0.2%	0.1%	0.1%
Ambulance Control	6.2%	10.9%	9.8%	9.5%		9.5%	9.4%
Ambulance Education	2.2%	5.9%	9.7%	10.5%		7.3%	7.9%
Ambulance Officers	4.8%	4.5%	4.3%	4.1%		4.5%	4.6%
Pre-Hospital Care (Ambulance)	86.0%	78.0%	75.6%	75.3%		77.9%	77.3%
Ambulance Staff	99.2%	99.3%	99.4%	99.4%	99.4%	99.1%	99.2%
Care, other	0.5%	0.5%	0.4%	0.4%	0.4%	0.8%	0.7%
Patient & Client Care	95.9%	95.1%	95.2%	95.2%	94.9%	95.3%	95.0%
Total	100%	100%	100%	100%	100%	100%	100%





Summary Staff Movement: January 2021

Month-on-month Summary

WTE change since Dec 20	% change since Dec 20	overall	Consultants	Medical & Dental	Nurse/ Midwife Manager	Staff Nurse/ Staff Midwife	Nursing & Midwifery	Therapy Professions	Health & Social Care Professionals	Management	Administrativ e/ Supervisory (V to VII)	Clerical (III & IV)	Management & Administrativ e	General Support	Health Care Assistants	Ambulance Staff	Care, other	Patient & Client Care
Overall	-0.4%	-8	3							-2	+2	-1	+0			-8	-(-8
North Leinster	-1.2%	-7	7								+0.5	+0.3	+0.7	0.0		-7.8	-0.2	-8.0
South	-2.3%	-12	2								-0.3	0.0	-0.3	0.0		-11.3		-11.3
West	-0.3%	-1	1							0.0	+1.0	-0.7	+0.3		0.0	-1.7		-1.7
Ambulance Services	-1.2%	-20)							0.0	+1.2	-0.5	+0.7	0.0	0.0	-20.8	-0.2	-21.0
Ambulance Headquarters	+0.3%	+(0.0	0.0)			0.0	0.0	-0.8	+0.3	+0.6	+0.1			0.0		0.0
NASC	+11.4%	+13	3							0.0	+1.0	-0.8	+0.2			+13.1		+13.1
NEOC	-0.6%	-1	1		0.0	0.0	0.0			-0.9	0.0	+0.1	-0.8			-0.1		-0.1
										-11.9%	+7.6%	-1.4%	+0.2%			-0.4%	-1.7%	-0.4%

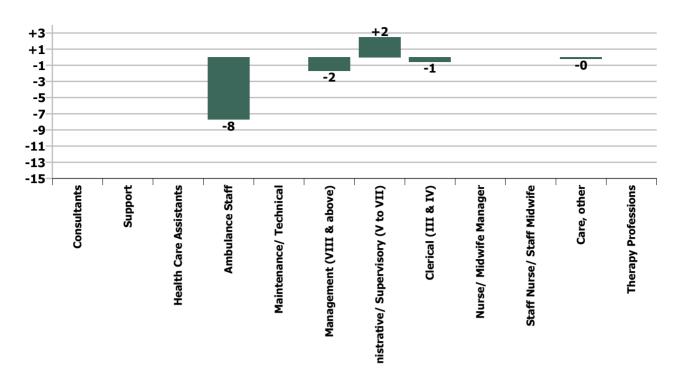
Year-on-year Summary

WTE change since Jan 20	% change since Jan 20	overall	Consultants	Medical & Dental	Nurse/ Midwife Manager	Staff Nurse/ Staff Midwife	Nursing & Midwifery	Therapy Professions	Health & Social Care Professionals	Management (VIII & above)	Administrativ e/ Supervisory (V to VII)	Clarical /III 9	Management & Administrativ e	General Support	Health Care Assistants	Ambulance Staff	Care, other	Patient & Client Care
Overall	+2.8%	+54	0.0	0.0	0.0	0.0	0.0	0.0	0.0	+0.2	+4.7	-0.1	+4.8	+0.0	0.0	+50.7	-1.3	+49.4
North Leinster	+3.1%	+18	В								+1.3	+0.7	+1.9	+0.0		+17.0	-1.3	+15.7
South	-0.2%	-1									-2.0	+0.9	-1.1	0.0		+0.2		+0.2
West	+2.1%	+12	2							0.0	+1.0	-1.5	-0.5		0.0	+12.4		+12.4
Ambulance Services	+1.8%	+29								0.0	+0.2	+0.1	+0.3	+0.0	0.0	+29.7	-1.3	+28.3
Ambulance Headquarters	+6.7%	+3	0.0	0.	D			0.	0.0	-0.4	+2.5	-0.4	+1.6	;		+1.0		+1.0
NASC	+14.2%	+16	s							0.0	+2.0	+0.9	+2.9			+13.3		+13.3
NEOC	+4.3%	+7	•		0.0	0.0	0.0			+0.7	0.0	-0.8	-0.1			+6.8		+6.8
										+1.9%	+15.3%	-0.1%	+5.8%	+0.2%		+2.8%	-9.1%	+2.7%

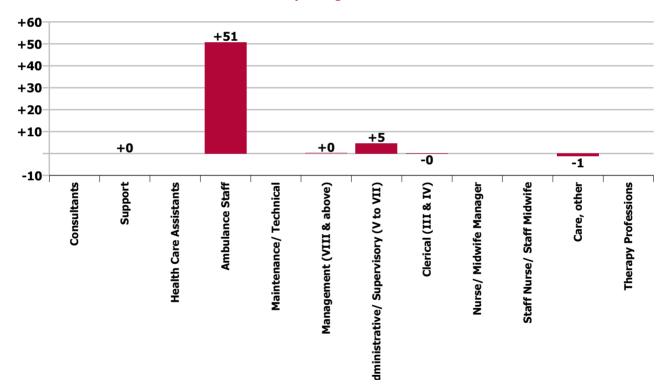
2,000 1,981 1,975-1,965 1,959 1,950 1,950 1,948 1,940 1,946 1,944 1,945 1,939 1,933 1,928 1,926 1,925 1,900 1,875 1,850-1,825 1,800-1,775 1,750-1,725 1,700-1,675 1,650 Nov 2019 Feb 2020 Mar 2020 Apr 2020 Aug 2020 Sep 2020 Oct 2020



Staff Group change since: Dec 2020



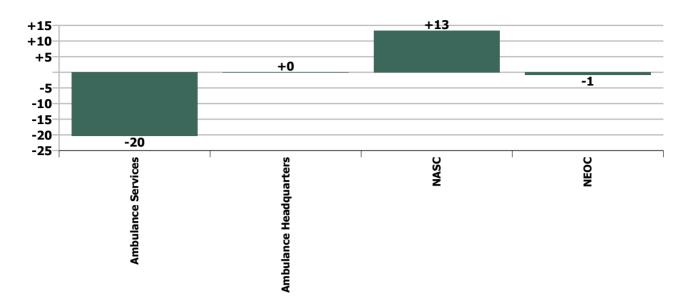
Staff Group change since: Jan 2020



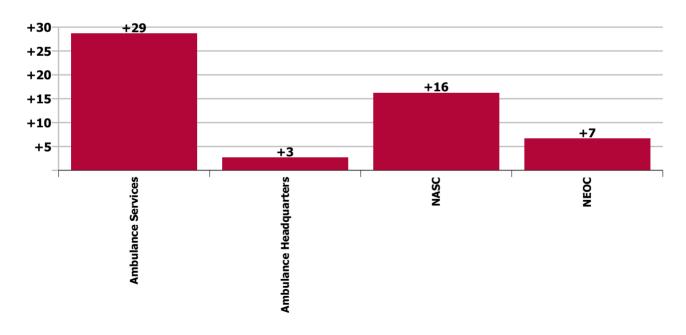




Programme change since: Dec 2020



Programme change since: Jan 2020







Longitudinal Employment Levels by Grade Group - Oct 2013 to Jan 2021

Jan 2021 (Oct 2013 figure: 1,592)	WTE Jan 2021	WTE change since Oct 13	WTE change since Dec 15	WTE change since Dec 16	WTE change since Dec 17	WTE change since Dec 18	WTE change since Dec 19	% change since Oct 13	% change since Dec 15	% change since Dec 16	% change since Dec 17	% change since Dec 18	% change since Dec 19
Overall	1,982	+390	+288	+248	+139	+95	+49	+24.5%	+17.0%	+14.3%	+7.5%	+5.0%	+2.5%
Consultants	1												
Medical & Dental	1												
Nurse/ Midwife Manager	1	+1	+1	+1				-100.0%	-100.0%	-100.0%			
Staff Nurse/ Staff Midwife	1	+1	+1	+1		+1		-100.0%	-100.0%	-100.0%		+222.6%	
Nursing & Midwifery	2	+2	+2	+2		+1		-100.0%	-100.0%	-100.0%		+52.7%	
Therapy Professions	1	+1	+1	+1	+1	+1		-100.0%	-100.0%	-100.0%	-100.0%	-100.0%	
Health & Social Care Professionals	1	+1	+1	+1	+1	+1		-100.0%	-100.0%	-100.0%	-100.0%	-100.0%	
Executive Management	2	+1	+1	+1	+1	+1			+58.7%	+100.0%	+100.0%	+100.0%	
Senior Management (VIII & GM)	11		+7	+7				-2	+955.0%	+163.8%	+163.8%	+75.8%	+3.3%
Management (VIII & above)	13	+10	+8	+8	+7	+6	+0	+455.3%	+151.0%	+151.0%	+109.2%	+79.3%	+2.8%
Administrative/ Supervisory (V to VII)	35	+28	+22	+20	+13	+13	+7	+386.5%	+174.9%	+126.2%	+60.7%	+55.2%	+23.3%
Clerical (III & IV)	41	+3	-5	-5	-2	-8	-0	+8.4%	-9.9%	-11.0%	-4.0%	-16.5%	-0.6%
Management & Administrative	89	+41	+25	+22	+18	+10	+7	+87.6%	+40.2%	+33.2%	+25.7%	+12.7%	+8.2%
Support	4	-11	-12	-10	-9	-9	+0	-75.8%	-77.3%	-73.0%	-71.9%	-71.9%	+0.3%
Maintenance/ Technical	2	-1	-1	-1				-33.3%	-33.3%	-33.3%			
General Support	6	-12	-13	-10	-9	-9	+0	-68.5%	-70.2%	-65.6%	-61.9%	-62.0%	+0.2%
Health Care Assistants	2	-3	-2	-1	-1	-1		-58.1%	-50.0%	-34.4%	-33.3%	-33.3%	
Ambulance Control	178	+83	+3	+16	+11	+20		-2	+87.8%	+1.7%	+10.2%	+12.4%	-0.4%
Ambulance Education	148	+115	+53	-11	-37	-36		+10	+348.7%	+56.0%		-19.7%	-8.5%
Ambulance Officers	87	+13	+14	+15	+15	+10		+2	+18.1%	+18.8%	+21.0%	+13.0%	+11.1%
Pre-Hospital Care (Ambulance)	1,456	+144	+199	+208	+134	+93		-17	+11.0%	+15.8%	+16.6%	+6.9%	+3.5%
Ambulance Staff	1,868	+355	+269	+228	+123	+87	+44	+23.5%	+16.8%	+13.9%	+7.1%	+4.9%	+2.4%
Care, other	13	+5	+5	+6	+6	+6	-1	+67.4%	+66.6%	+94.0%	+94.3%	+94.0%	-9.3%
Patient & Client Care	1,884	+358	+272	+233	+129	+92	+42	+23.5%	+16.9%	+14.1%	+7.3%	+5.1%	+2.3%

Source: Health Service Personnel Census





Longitudinal Employment Levels by Service - Oct 2013 to Jan 2021

Jan 2021 (Oct 2013 figure: 1,592)	WTE Jan 2021	WTE change since Oct 13	WTE change since Dec 15	WTE change since Dec 16	WTE change since Dec 17	WTE change since Dec 18	WTE change since Dec 19	% change since Oct 13	% change since Dec 15	% change since Dec 16	% change since Dec 17	% change since Dec 18	% change since Dec 19
Overall	1,982	+390	+288	+248	+139	+95	+49	+24.5%	+17.0%	+14.3%	+7.5%	+5.0%	+2.5%
North Leinster	577	+19	+54	+80	+34	+12	+15	+3.4%	+10.4%	+16.2%	+6.3%	+2.1%	+2.6%
South	483	+42	+59	+38	+14	+10	-3	+9.6%	+13.9%	+8.6%	+3.0%	+2.2%	-0.6%
West	588	+65	+80	+86	+42	+31	+6	+12.3%	+15.7%	+17.2%	+7.7%	+5.6%	+1.0%
Ambulance Services	1,649	+126	+193	+205	+90	+54	+17	+8.3%	+13.3%	+14.2%	+5.8%	+3.4%	+1.1%
Ambulance Headquarters	42	+39	+34	+36	+18	+5	+1	+1192.9%	+426.9%	+602.5%	+76.9%	+12.4%	+1.8%
NASC	130	+106	+29	-36	+8	+11	+27	+425.5%	+28.9%	-21.8%	+6.4%	+8.9%	+26.2%
NEOC	161	+120	+31	+43	+23	+26	+4	+296.7%	+24.0%	+36.8%	+16.5%	+19.1%	+2.4%

Source: Health Service Personnel Census



